



# City of Melrose

## Melrose School Committee

Regular Meeting

Tuesday, September 15, 2026, 7:00 PM  
562 Main Street, Melrose, MA 02176  
Council Chamber, First Floor, Melrose City Hall

## AGENDA

### NOTE

To watch this meeting live, visit [mmtv3.org](http://mmtv3.org) or local cable station MMTV (Comcast - Ch 3, 15, 22 or Verizon - Ch 37, 38, 39)

To speak during Public Comment, use zoom link <https://cityofmelrose-org.zoom.us/my/specialmtg>  
Meeting ID: 382 229 5129 Passcode: 665001

### 1. CALL TO ORDER/PLEDGE

|                           |                       |
|---------------------------|-----------------------|
| Margaret Raymond-Driscoll | Member                |
| Jen Grigoraitis           | Mayor                 |
| Matt Hartman              | Vice Chair            |
| Melissa Holleran          | Member                |
| Seamus Kelley             | Chair                 |
| Sheri Leo                 | Member                |
| Jen Razi-Thomas           | Member                |
| Cari Berman               | Superintendent        |
| Ken Kelley                | Deputy Superintendent |

### 2. PUBLIC COMMENT

### 3. ANNOUNCEMENTS OF THE SUPERINTENDENT

1. Report: First Week of School Update
2. Report: Enrollment Updates
3. Report: DPW Summer Work

### 4. CONSENT AGENDA

1. Warrants

FY27 School - [S27013](#) - \$505,580.10  
FY27 Officials - [S27014](#) - \$117.00  
FY27 September Debit Card - [S27015](#) - \$1,430.00  
FY27 August High School Student Activity Wire - [S27016](#) - \$4,721.25

2. Meeting Minutes: August 18, 2026
3. MHS Field Trip Date Change
4. Policy JF: Admissions

## **5. SUBCOMMITTEES (COMMITTEE OF THE WHOLE)**

1. Finance and Facilities - Margaret Driscoll/Melissa Holleran
  - A Vote: Monthly Budget Summary/Revolving Accounts
2. Educational Programs and Personnel - Jen Razi-Thomas/Sheri Leo
  - A Report: Concussion Report
3. Policy and Planning - Matt Hartman/Margaret Driscoll
  - A Report: Strategic Plan
  - B Vote: Protect Act Policy

## **6. ANNOUNCEMENTS OF THE CHAIR**

1. Report: Superintendent Goals
2. Report: Student Advisory Committee Reps - SC designees
3. Report: Rolling Agenda
4. Report: Outreach

## **7. ADJOURN**

## Current 2026-2027 School Year

as of 9/11/2026

|                                |       |       |       |       |       |       |       |       |
|--------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| <b>Franklin</b>                | K     | Pre K | TOTAL |       |       |       |       |       |
| Classrooms                     | 1     | 16    | 17    |       |       |       |       |       |
| Current Totals                 | 19    | 249   | 268   |       |       |       |       |       |
| Average Students/class         | 19.00 | 15.56 |       |       |       |       |       |       |
| <b>Hoover</b>                  | K     | 1     | 2     | 3     | 4     | 5     | SP    | TOTAL |
| Classrooms                     | 2     | 2     | 2     | 3     | 2     | 2     |       | 13    |
| Current Totals                 | 35    | 42    | 38    | 56    | 40    | 47    |       | 258   |
| Average Students/class         | 17.50 | 21.00 | 19.00 | 18.67 | 20.00 | 23.50 |       |       |
| <b>Horace Mann</b>             | K     | 1     | 2     | 3     | 4     | 5     | SP    | TOTAL |
| Classrooms                     | 2     | 2     | 2     | 2     | 2     | 2     |       | 12    |
| Current Totals                 | 40    | 45    | 45    | 46    | 46    | 42    |       | 264   |
| Average Students/class         | 20.00 | 22.50 | 22.50 | 23.00 | 23.00 | 21.00 |       |       |
| <b>LINCOLN</b>                 | K     | 1     | 2     | 3     | 4     | 5     | SP    | TOTAL |
| Classrooms                     | 3     | 3     | 3     | 3     | 3     | 3     |       | 18    |
| Current Totals                 | 52    | 60    | 65    | 69    | 60    | 69    |       | 375   |
| Average Students/class         | 17.33 | 20.00 | 21.67 | 23.00 | 20.00 | 23.00 |       |       |
| <b>ROOSEVELT</b>               | K     | 1     | 2     | 3     | 4     | 5     | SP    | TOTAL |
| Classrooms                     | 3     | 2     | 3     | 3     | 3     | 3     |       | 17    |
| Current Totals                 | 56    | 48    | 53    | 68    | 68    | 68    |       | 361   |
| Average Students/class         | 18.67 | 24.00 | 17.67 | 22.67 | 22.67 | 22.67 |       |       |
| <b>WINTHROP</b>                | K     | 1     | 2     | 3     | 4     | 5     | SP    | TOTAL |
| Classrooms                     | 3     | 3     | 3     | 3     | 3     | 3     |       | 18    |
| Current Totals                 | 58    | 64    | 62    | 67    | 57    | 70    |       | 378   |
| Average Students/class         | 19.33 | 21.33 | 20.67 | 22.33 | 19.00 | 23.33 |       |       |
| <b>Elementary Totals</b>       | K     | 1     | 2     | 3     | 4     | 5     |       | Total |
| Current Totals                 | 260   | 259   | 263   | 306   | 271   | 296   |       | 1655  |
| Middle School                  | 6.00  | 7.00  | 8.00  |       |       | Sp    | TOTAL |       |
| Current Totals                 | 296   | 273   | 267   |       |       |       |       | 836   |
| High School                    | 9     | 10    | 11    | 12    |       | Sp    | TOTAL |       |
| Current Totals                 | 266   | 279   | 245   | 257   |       | 1     |       | 1048  |
| Current 2026-2027 OOD          | 63    |       |       |       |       |       |       |       |
| Current Service School         | 65    |       |       |       |       |       |       |       |
| FY26-27 Enrollment             | 3539  |       |       |       |       |       |       |       |
| FY26-27 Enrollment & Pre-K     | 3788  |       |       |       |       |       |       |       |
| FY26-27 Enroll, Pre-K & OOD,SS | 3916  |       |       |       |       |       |       |       |

| In District Enrollment |                  |                     |        |      |
|------------------------|------------------|---------------------|--------|------|
| Year                   | Total Enrollment | Elementary prek - 5 | Middle | High |
| 21-22                  | 3748             | 1981                | 844    | 923  |
| 22-23                  | 3849             | 2054                | 869    | 926  |
| 23-24                  | 3892             | 2023                | 910    | 959  |
| 24-25                  | 3815             | 1962                | 886    | 967  |
| 25-26                  | 3807             | 1912                | 860    | 1035 |
| 26-27 as of 9/11       | 3788             | 1904                | 836    | 1048 |



## CITY OF MELROSE

### DEPARTMENT OF PUBLIC WORKS

Administration–Engineering–Water–Sewer–Facilities  
Parks–Forestry–Highway–Sanitation–Cemetery–Fleet

**Elena Proakis Ellis, P.E., BCEE**  
*Director of Public Works*

**City Yard, 72 Tremont Street**  
**Melrose, Massachusetts 02176**  
**Telephone – (781) 665-0142**  
**E-mail: [eproakis@cityofmelrose.org](mailto:eproakis@cityofmelrose.org)**

## MEMORANDUM

**To:** Melrose School Committee

**From:** Elena Proakis Ellis, Director of Public Works  
Jim Troup, Deputy Director Administration and Finance  
Scott Enos, Facilities Manager

**Date:** September 9, 2026

**Subject:** 2026 School Summer Projects Update

The Melrose Department of Public Works (DPW) performed many projects throughout summer 2026 at the eight Melrose Public Schools buildings. Over the course of the summer, we had 35 part-time Facilities helpers, along with our regular full-time staff of five tradesmen and 12 out of 13 full-time school custodians. We have recently made an offer to a candidate for the vacant Education Stations custodial position, so our school custodial roster should be fully staffed as the new school year gets into full swing.

The following work was completed this summer:

- Floors were stripped and coated with three to five coats of floor wax in all buildings. This is a significant undertaking that requires all furniture to be moved and replaced multiple times and encompasses hundreds of thousands of square feet throughout the District. This project is given top priority beginning in June, as it is impossible to accomplish with school in session. Each classroom is thoroughly cleaned prior to the floor work. Work at the Lincoln School was compressed into the weeks immediately after the end of school in June and before this school year began, to accommodate the summer programming conducted there. Summer programming had been at the Roosevelt for the two years prior, so Roosevelt got some relief this summer.
- Classroom and space moves were completed as requested by principals and teachers. Several major moves included relocation of Education Stations administration and the Hoover School library.
- General clean-outs were conducted of storage areas in coordination with school staff and administration.
- Maintenance was performed where needed on faucets, flushometers, and plumbing fixtures in all schools.
- Sinks in all buildings were evaluated for the existence of a soap dispenser and a paper towel dispenser, and those were replaced where needed.
- Routine bathroom repairs, upgrades, and cleaning were performed where most needed.
- Water bottle filling station filters were replaced where needed.

- Inspections and maintenance were initiated of gym equipment/bleachers in the Lincoln, Roosevelt, MVMMS, and HS, with some outdoor bleacher work remaining that is scheduled for September 10<sup>th</sup>-18<sup>th</sup>. Additional bleacher work is also scheduled for November.
- Inspections and maintenance were performed of fire alarm systems, fire suppression systems, and fire extinguishers.
- Inspections and maintenance were completed of elevators and kitchen exhaust hoods at the Lincoln, Roosevelt, MVMMS, and HS.
- Stage rigging inspections and seating maintenance were performed in the MVMMS Auditorium.
- Inspections and maintenance were completed of the science lab fume hoods, emergency showers/eye washers, and the lab waste neutralization systems at MVMMS and HS.
- Annual boiler and pressurized vessel inspections were completed.
- Steam trap testing was performed at Franklin, Hoover, Horace Mann, and Winthrop. Repairs identified through the testing were lined up using National Grid incentives as a funding source. Ultimately, the City's share of the cost is approximately \$2,000, while National Grid will invest tens of thousands into these repairs, which will also save the City money through energy savings during the winter heating season.
- Multiple crews were dedicated to painting projects this summer and addressed high needs areas in all schools. Highlights included the MHS lobby, which looks substantially brighter having painted the dark bricks beige, most of the first floor of the Roosevelt School, administrative offices at the Franklin School, and long lists of classrooms and hallways throughout the District.
- The DPW assisted with the prep work required to paint a new mural in the Roosevelt School Library, with the final artwork performed by Follow Your Art.
- Ceiling tile repairs and replacements were conducted as needed and feasible.
- All carpets and area rugs were cleaned by outside contractors.
- Asbestos removal projects were completed at the Franklin, Winthrop, Horace Mann, and Hoover Schools by an outside contractor (KN Environmental). This work included all areas identified as high priorities during the District's AHERA asbestos testing which took place in the spring.
- Yellow warning tape/paint was refreshed along stair treads, with special attention given to areas at the Horace Mann and Franklin where visually impaired students are known to be attending this school year.
- Trash and recycling barrels from classrooms and offices were cleaned.
- Gym floor refinishing/recoating was performed as needed, including high needs areas of the Melrose Veterans Memorial Middle School (MVMMS) gym.
- Windows and shades were repaired in high need areas.
- Lighting was repaired and new bulbs were installed where needed, with some work remaining to be completed at the Lincoln School.
- Roof repairs were performed where needed and feasible.
- Exterior and interior door and door hardware repairs and replacements were conducted where needed.
- A bench outside the Roosevelt School was rehabilitated by DPW Facilities Division staff.
- An ADA accessibility project that was funded through a FY26 Massachusetts Office on Disability (MOD) grant saw the final touches this summer. This work included automatic pushbutton door openers on exterior doors at the Winthrop, Hoover, and Horace Mann Schools, the addition of a compliant railing to the exterior ramp at the Horace Mann School on the Damon Ave. side, and the addition of a stage lift in the Horace Mann All Purpose Room.
- Punch list work continued to be performed for the two heat pump chillers that were installed last summer at the Middle School and Lincoln School. This work included improved controls to minimize condensation leaks in the Middle School and repair of glycol leaks at the Lincoln School.

- The first phase of the new MVMMS Building Management System (BMS) software and hardware was completed using a combination of National Grid incentives and FY26 Supplemental Budget (override) funds. This project will improve energy efficiency by better managing the operation of the building's HVAC systems. The City Council also just approved acceptance of a Green Communities grant to fund a portion of the second (and final) phase of MVMMS BMS upgrades, which are scheduled to be performed this school year and next summer.
- DPW's trades staff also completed many additional projects and improvements requested by individual schools and staff as deemed appropriate and feasible, based on spring walkthrough lists.
- DPW Operations Division staff performed the following projects:
  - New handicap parking space markings at the Franklin School to provide better accommodations for students and staff with known needs.
  - Using FY26 free cash, replacement school signage was identified and ordered working with the building principals. Some signs have already been replaced, while others are on order and will be replaced in the fall.
  - Cleanups were performed of all school grounds prior to the start of school, including tree trimming and flower planting.
  - A new bike rack was added at the Horace Mann School, which required installation of a concrete pad.
  - The accessible swing at the Roosevelt, which was broken, was replaced.
  - The playground area at the Winthrop School was graded and prepared for the fall installation of a new playground.
  - Staff provided assistance to a student who repainted the colorful USA map on the grounds of the Lincoln School.
  - The asphalt paths at the rear of the Lincoln School were repaved by DPW staff.
  - The damaged fence along the ramp to the Lincoln School playground was repaired/replaced.
  - The damaged fence along the Franklin School access road was replaced.
- In conjunction with the Parks Department, the DPW performed or oversaw several capital projects in parks used by high school athletics, including refinishing of the tennis courts at Tremont Street and Crystal Street and repairs to irrigation at multiple athletic fields, including full replacement of the irrigation at the West Knoll.
- The City's on-call masonry contractor (T4) performed the following school projects this summer:
  - Winthrop School basketball court retaining wall repairs/replacement
  - Repairs to the stairway in the MHS/MVMMS courtyard on the Melrose Street side. New treads and a railing extension are still pending, but the remainder of the project has been completed.
  - A new seating wall was installed at MHS near Melrose Street, replacing a wall that was severely deteriorated.
- The City continued working with structural and geotechnical engineers to evaluate the causes of building settling at the Middle School. To remedy the tripping hazards and accessibility challenges presented by the settling outside the Middle School, the DPW worked with D&R Paving to replace all of the concrete sidewalks outside MVMMS, alleviating both safety and accessibility concerns. This work was funded in part by a state earmark and in part using FY26 supplemental budget funds. The engineering work to assess the causes of settling is ongoing, and future repairs to the access road are being planned.
- DPW and the School Department continued to work with the Massachusetts School Building Authority (MSBA) on planned building envelope projects at MHS and the Franklin School. The replacement of the MHS Learning Commons roof is scheduled for next summer with the state (through the MSBA) covering approximately half of the \$3M cost. The schematic design report for the Learning Commons roof was

submitted in August. The scope of the Franklin School envelope project is still being established, and construction of that project is slated for summer 2028.

- Last, but certainly not least, the City completed Phase 1 of the two-phase MHS Toilet Room renovation project. With our contractor, Massey Construction, and architects from Gienapp, eleven bathrooms were replaced, including the addition of two new bathrooms off of the MHS cafeteria – a priority of the MHS administration. The renovation project involved full gut renovation of each bathroom, with installation of new epoxy floors, new tile and plaster walls, new bathroom partitions, new door frames and doors, all new plumbing fixtures, and fresh paint. This approximately \$2M project will be completed next summer (Phase 2) and is funded by the FY26 Supplemental Budget (override funds).

In addition to all of the special projects described above, the DPW custodial staff continued performing their regular duties of emptying trash and recycling in occupied areas, performing routine bathroom cleaning, vacuuming, dusting, mopping, etc. Summer school was in session at MVMMS and Lincoln, and these schools were maintained and cleaned daily throughout the summer programming sessions.

Please see the photos on the pages that follow to view some of the highlights of our summer. It was a busy summer, and we are proud of what our staff was able to accomplish.

#### **Newly Painted MHS Lobby**



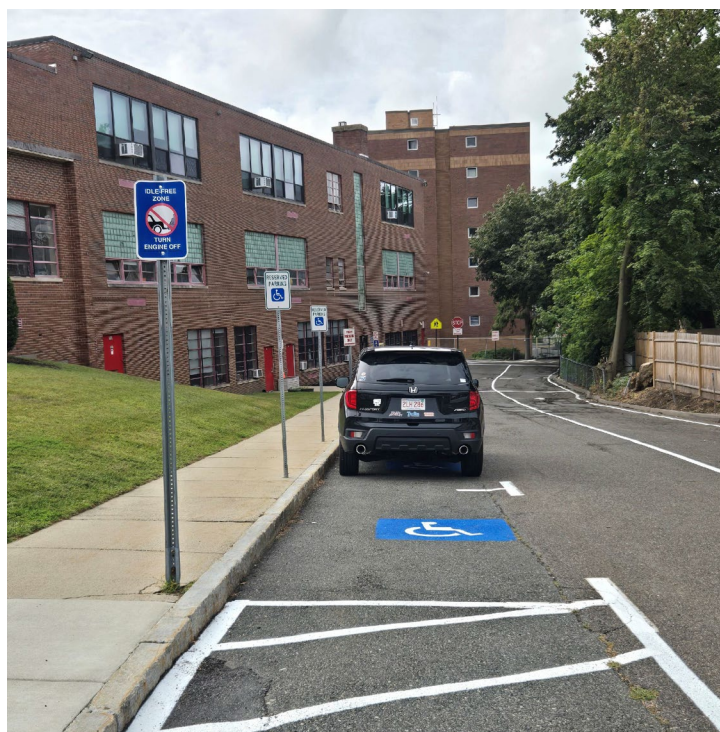
**Horace Mann Accessibility Upgrades  
(Compliant railings, Pushbutton door opener, Stage lift during installation)**



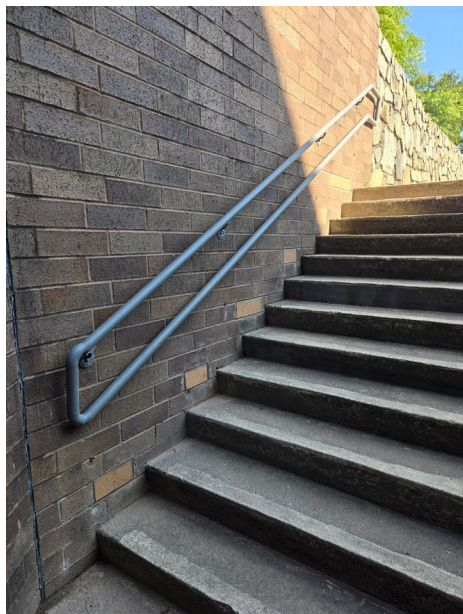
**Lincoln School Playground Map**



**Franklin School Accessible Parking**



**MHS/MVMMS Courtyard Stairs Repair/Railing Installation and MHS Seating Wall**



**MVMMS Settling Repairs – New Front Sidewalks**



*Summary of Completed School Summer Projects*

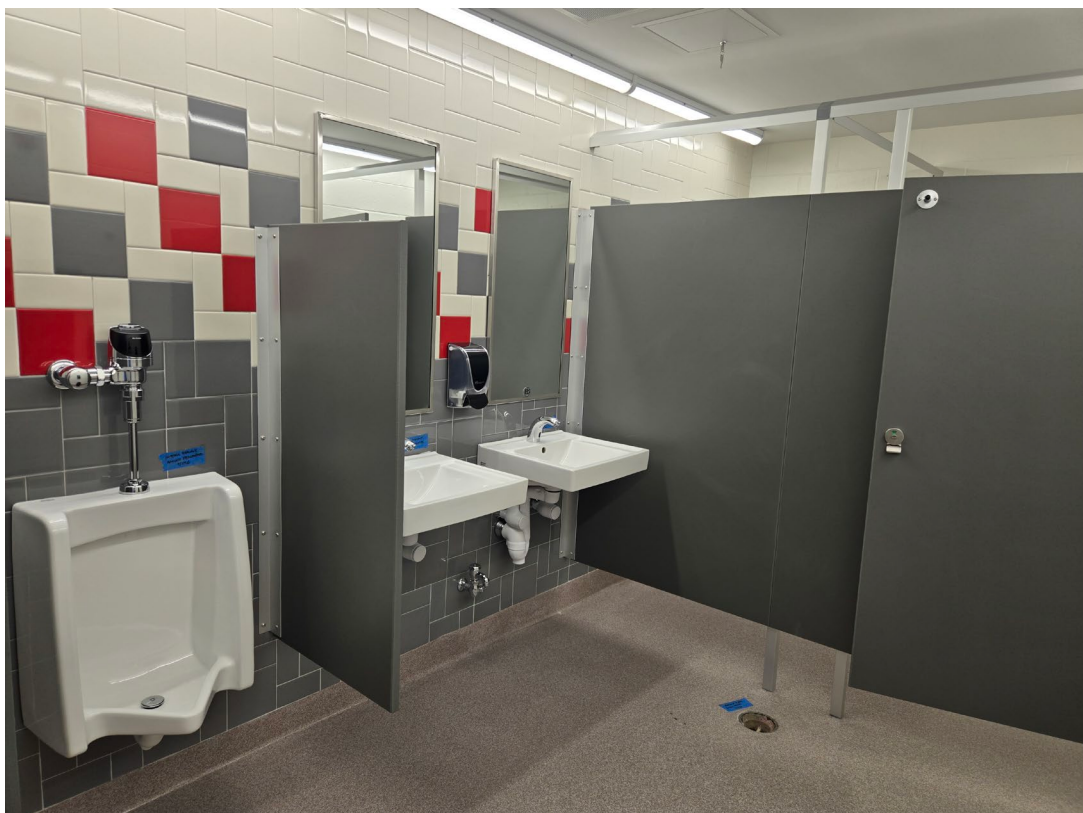
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*September 9, 2026*



**MHS Bathrooms Project**





PRELIMINARY CITY OF MELROSE WARRANT REPORT

DATE: 09/15/2026  
WARRANT: S27013  
AMOUNT: 505,580.10

\_\_\_\_\_  
Kerriann Golden  
CFO/City Auditor

To the Accounting Office:  
The following named bills of the School Department amounting in the  
agreed to total above are hereby approved and you are requested to  
place them on a warrant payment.

Approved: \_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |            |      |            |                |        |          |         |       |
|-------------------------|-----------------------|---------------------|------------|------|------------|----------------|--------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO         | TYPE | DUE DATE   | INVOICE        | AMOUNT | DOCUMENT | VOUCHER | CHECK |
| 25197                   | MATTHEW A ABRAHAMS    | 0000                | 26301110   | INV  | 09/15/2026 | 02112026       |        | 353415   | 479025  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT    |        |          |         |       |
| 1                       | 1197000 57613 1210    | ADMIN               | DUES C&ADM |      |            | 300.00         |        |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL    | 300.00 |          |         |       |
|                         |                       |                     |            |      |            |                | 300.00 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27301037   | INV  | 09/15/2026 | 1DXF-64FR-DXFM |        | 353359   | 478969  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT    |        |          |         |       |
| 1                       | 1197000 54610 1210    | ADMIN               | CENT SUPP  |      |            | 93.24          |        |          |         |       |
|                         |                       |                     |            |      |            |                | 93.24  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27341021   | INV  | 09/15/2026 | 1G7Y-N17H-4VL7 |        | 353412   | 479022  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT    |        |          |         |       |
| 1                       | 1475265 55500 2410    | SUP&MAT             | INSTR MAT  |      |            | 115.94         |        |          |         |       |
|                         |                       |                     |            |      |            |                | 115.94 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27341021   | INV  | 09/15/2026 | 1131-N7GG-9MRT |        | 353413   | 479023  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT    |        |          |         |       |
| 1                       | 1475265 55500 2410    | SUP&MAT             | INSTR MAT  |      |            | 66.58          |        |          |         |       |
|                         |                       |                     |            |      |            |                | 66.58  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27301038   | INV  | 09/15/2026 | 16R4-VPPW-XDXM |        | 353476   | 479086  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT    |        |          |         |       |
| 1                       | 1197000 54610 1410    | ADMIN               | BUSIN SUPP |      |            | 43.94          |        |          |         |       |
|                         |                       |                     |            |      |            |                | 43.94  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27301040   | INV  | 09/15/2026 | 1XJ7-LN3M-1Y3L |        | 353477   | 479087  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT    |        |          |         |       |
| 1                       | 1197000 54610 1210    | ADMIN               | CENT SUPP  |      |            | 147.53         |        |          |         |       |
|                         |                       |                     |            |      |            |                | 147.53 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27396036   | INV  | 09/15/2026 | 1VHX-RHRJ-GPRK |        | 353774   | 479395  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT    |        |          |         |       |
| 1                       | 1482255 55500 2410    | FY25SUPMAT          | FY25SUPMAT |      |            | 374.36         |        |          |         |       |
|                         |                       |                     |            |      |            |                | 374.36 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307016   | INV  | 09/15/2026 | 1LV3-T43M-3XVN |        | 353845   | 479470  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT    |        |          |         |       |
| 1                       | 18512 55500 6300      | ED STAT             | GEN SUPP   |      |            | 752.99         |        |          |         |       |
|                         |                       |                     |            |      |            |                | 752.99 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307017   | INV  | 09/15/2026 | 1LKK-X63P-1VYG |        | 353846   | 479471  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT    |        |          |         |       |
| 1                       | 18512 55500 6300      | ED STAT             | GEN SUPP   |      |            | 110.53         |        |          |         |       |
|                         |                       |                     |            |      |            |                | 110.53 |          |         |       |

Report generated: 09/10/2026 11:16:28  
 User: Kim Candilieri (kcandilieri)  
 Program ID: apwarrnt

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## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |          |            |            |                |         |          |         |       |
|-------------------------|-----------------------|---------------------|----------|------------|------------|----------------|---------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE        | AMOUNT  | DOCUMENT | VOUCHER | CHECK |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307019 | INV        | 09/15/2026 | 1P3H-KG9J-6PKM |         | 353847   | 479472  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |         |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP   |            |                | 29.98   |          |         |       |
|                         |                       |                     |          |            |            |                | 29.98   |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307018 | INV        | 09/15/2026 | 176M-Y6XN-M1HG |         | 353848   | 479473  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |         |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP   |            |                | 166.71  |          |         |       |
|                         |                       |                     |          |            |            |                | 166.71  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27321011 | INV        | 09/15/2026 | 161Q-39RM-4XMJ |         | 353973   | 479606  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |         |          |         |       |
|                         | 1 1121102 55500 2415  |                     | MS ART   | MS ART SUP |            |                | 37.46   |          |         |       |
|                         |                       |                     |          |            |            |                | 37.46   |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27321011 | INV        | 09/15/2026 | 1G6Y-FQNG-GX1Q |         | 353974   | 479607  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |         |          |         |       |
|                         | 1 1121102 55500 2415  |                     | MS ART   | MS ART SUP |            |                | 910.42  |          |         |       |
|                         |                       |                     |          |            |            |                | 910.42  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27321014 | INV        | 09/15/2026 | 1N7H-CGMW-TWNW |         | 353975   | 479608  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |         |          |         |       |
|                         | 1 1121000 55500 2430  |                     | M.S.     | MS GEN SUP |            |                | 281.95  |          |         |       |
|                         |                       |                     |          |            |            |                | 281.95  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27317013 | INV        | 09/15/2026 | 1T3N-13DW-6MTL |         | 354025   | 479659  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |         |          |         |       |
|                         | 1 1117350 55500 2430  |                     | WINTHROP | WN GEN SUP |            |                | 123.04  |          |         |       |
|                         |                       |                     |          |            |            |                | 123.04  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27317013 | INV        | 09/15/2026 | 14WH-4WCL-LPRD |         | 354026   | 479660  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |         |          |         |       |
|                         | 1 1117350 55500 2430  |                     | WINTHROP | WN GEN SUP |            |                | 461.01  |          |         |       |
|                         |                       |                     |          |            |            |                | 461.01  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                |          | CRM        | 09/15/2026 | 1CLT-9Y94-HRDT |         | 354027   | 479661  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |         |          |         |       |
|                         | 1 1117350 55500 2430  |                     | WINTHROP | WN GEN SUP |            |                | -390.04 |          |         |       |
|                         |                       |                     |          |            |            |                | -390.04 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27331017 | INV        | 09/15/2026 | 1XQG-7D9L-3Q7L |         | 354059   | 479697  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |         |          |         |       |
|                         | 1 1131102 55500 2415  |                     | HS ART   | HS ART SUP |            |                | 234.44  |          |         |       |
|                         |                       |                     |          |            |            |                | 234.44  |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 |                       | 104200  |       | EASTERN VENDOR 1132 |          |            |            |                |        |          |         |       |
|------------------|-----------------------|---------|-------|---------------------|----------|------------|------------|----------------|--------|----------|---------|-------|
| VENDOR           |                       |         |       | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE        | AMOUNT | DOCUMENT | VOUCHER | CHECK |
| 18325            | AMAZON CAPITAL SERVIC |         |       | 0004                | 27316018 | INV        | 09/15/2026 | 1Y61-TWGP-X6TC |        | 354060   | 479698  |       |
|                  | ACCOUNT DETAIL        |         |       |                     |          |            |            | LINE AMOUNT    |        |          |         |       |
|                  | 1                     | 1116122 | 52400 | 2420                | RV MUS   | INSTRUMENT |            | 539.15         |        |          |         |       |
|                  |                       |         |       |                     |          |            |            |                | 539.15 |          |         |       |
| 18325            | AMAZON CAPITAL SERVIC |         |       | 0004                | 27317014 | INV        | 09/15/2026 | 16QJ-3TLV-9JDP |        | 354079   | 479717  |       |
|                  | ACCOUNT DETAIL        |         |       |                     |          |            |            | LINE AMOUNT    |        |          |         |       |
|                  | 1                     | 1117350 | 55500 | 2430                | WINTHROP | WN GEN SUP |            | 980.27         |        |          |         |       |
|                  |                       |         |       |                     |          |            |            |                | 980.27 |          |         |       |
| 18325            | AMAZON CAPITAL SERVIC |         |       | 0004                | 27307001 | INV        | 09/15/2026 | 17GL-R79J-GHMM |        | 354107   | 479746  |       |
|                  | ACCOUNT DETAIL        |         |       |                     |          |            |            | LINE AMOUNT    |        |          |         |       |
|                  | 1                     | 18512   | 55500 | 6300                | ED STAT  | GEN SUPP   |            | 691.94         |        |          |         |       |
|                  |                       |         |       |                     |          |            |            |                | 691.94 |          |         |       |
| 18325            | AMAZON CAPITAL SERVIC |         |       | 0004                | 27307001 | INV        | 09/15/2026 | 174X-MKD9-YTC1 |        | 354110   | 479749  |       |
|                  | ACCOUNT DETAIL        |         |       |                     |          |            |            | LINE AMOUNT    |        |          |         |       |
|                  | 1                     | 18512   | 55500 | 6300                | ED STAT  | GEN SUPP   |            | 8.49           |        |          |         |       |
|                  |                       |         |       |                     |          |            |            |                | 8.49   |          |         |       |
| 18325            | AMAZON CAPITAL SERVIC |         |       | 0004                | 27307001 | INV        | 09/15/2026 | 1GNV-7FVK-Q73X |        | 354111   | 479750  |       |
|                  | ACCOUNT DETAIL        |         |       |                     |          |            |            | LINE AMOUNT    |        |          |         |       |
|                  | 1                     | 18512   | 55500 | 6300                | ED STAT  | GEN SUPP   |            | 47.12          |        |          |         |       |
|                  |                       |         |       |                     |          |            |            |                | 47.12  |          |         |       |
| 18325            | AMAZON CAPITAL SERVIC |         |       | 0004                | 27307001 | INV        | 09/15/2026 | 1RWH-VQCY-FHK3 |        | 354113   | 479752  |       |
|                  | ACCOUNT DETAIL        |         |       |                     |          |            |            | LINE AMOUNT    |        |          |         |       |
|                  | 1                     | 18512   | 55500 | 6300                | ED STAT  | GEN SUPP   |            | 8.49           |        |          |         |       |
|                  |                       |         |       |                     |          |            |            |                | 8.49   |          |         |       |
| 18325            | AMAZON CAPITAL SERVIC |         |       | 0004                | 27307020 | INV        | 09/15/2026 | 1CG9-FL6W-3F9N |        | 354116   | 479755  |       |
|                  | ACCOUNT DETAIL        |         |       |                     |          |            |            | LINE AMOUNT    |        |          |         |       |
|                  | 1                     | 18512   | 55500 | 6300                | ED STAT  | GEN SUPP   |            | 74.61          |        |          |         |       |
|                  |                       |         |       |                     |          |            |            |                | 74.61  |          |         |       |
| 18325            | AMAZON CAPITAL SERVIC |         |       | 0004                | 27307005 | INV        | 09/15/2026 | 1JHH-DT6L-9KNX |        | 354125   | 479764  |       |
|                  | ACCOUNT DETAIL        |         |       |                     |          |            |            | LINE AMOUNT    |        |          |         |       |
|                  | 1                     | 18512   | 55500 | 6300                | ED STAT  | GEN SUPP   |            | 393.78         |        |          |         |       |
|                  |                       |         |       |                     |          |            |            |                | 393.78 |          |         |       |
| 18325            | AMAZON CAPITAL SERVIC |         |       | 0004                | 27307006 | INV        | 09/15/2026 | 1RV6-1KPF-MRCR |        | 354126   | 479765  |       |
|                  | ACCOUNT DETAIL        |         |       |                     |          |            |            | LINE AMOUNT    |        |          |         |       |
|                  | 1                     | 18512   | 55500 | 6300                | ED STAT  | GEN SUPP   |            | 161.76         |        |          |         |       |
|                  |                       |         |       |                     |          |            |            |                | 161.76 |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |          |          |            |                |        |          |         |       |
|-------------------------|-----------------------|---------------------|----------|----------|------------|----------------|--------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO       | TYPE     | DUE DATE   | INVOICE        | AMOUNT | DOCUMENT | VOUCHER | CHECK |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307006 | INV      | 09/15/2026 | 141V-3F1Q-TYWM |        | 354127   | 479766  |       |
|                         | ACCOUNT DETAIL        |                     |          |          |            | LINE AMOUNT    |        |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP |            | 42.78          |        |          |         |       |
|                         |                       |                     |          |          |            |                | 42.78  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307007 | INV      | 09/15/2026 | 1FLQ-J469-4XRR |        | 354128   | 479767  |       |
|                         | ACCOUNT DETAIL        |                     |          |          |            | LINE AMOUNT    |        |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP |            | 874.74         |        |          |         |       |
|                         |                       |                     |          |          |            |                | 874.74 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307007 | INV      | 09/15/2026 | 1NWF-DKNN-TPLV |        | 354129   | 479768  |       |
|                         | ACCOUNT DETAIL        |                     |          |          |            | LINE AMOUNT    |        |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP |            | 39.99          |        |          |         |       |
|                         |                       |                     |          |          |            |                | 39.99  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307009 | INV      | 09/15/2026 | 1LQV-P1CJ-DF3V |        | 354130   | 479769  |       |
|                         | ACCOUNT DETAIL        |                     |          |          |            | LINE AMOUNT    |        |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP |            | 593.98         |        |          |         |       |
|                         |                       |                     |          |          |            |                | 593.98 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307009 | INV      | 09/15/2026 | 1TR6-9FMK-3RNY |        | 354131   | 479770  |       |
|                         | ACCOUNT DETAIL        |                     |          |          |            | LINE AMOUNT    |        |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP |            | 63.98          |        |          |         |       |
|                         |                       |                     |          |          |            |                | 63.98  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307010 | INV      | 09/15/2026 | 1XXM-PKFN-YR6K |        | 354132   | 479771  |       |
|                         | ACCOUNT DETAIL        |                     |          |          |            | LINE AMOUNT    |        |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP |            | 497.78         |        |          |         |       |
|                         |                       |                     |          |          |            |                | 497.78 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307011 | INV      | 09/15/2026 | 1XX3-3CTR-3LXY |        | 354133   | 479772  |       |
|                         | ACCOUNT DETAIL        |                     |          |          |            | LINE AMOUNT    |        |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP |            | 245.92         |        |          |         |       |
|                         |                       |                     |          |          |            |                | 245.92 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307014 | INV      | 09/15/2026 | 19Y9-KHC4-66K7 |        | 354134   | 479773  |       |
|                         | ACCOUNT DETAIL        |                     |          |          |            | LINE AMOUNT    |        |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP |            | 92.95          |        |          |         |       |
|                         |                       |                     |          |          |            |                | 92.95  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307015 | INV      | 09/15/2026 | 1D1H-9W4L-GCTP |        | 354135   | 479774  |       |
|                         | ACCOUNT DETAIL        |                     |          |          |            | LINE AMOUNT    |        |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT  | GEN SUPP |            | 77.13          |        |          |         |       |
|                         |                       |                     |          |          |            |                | 77.13  |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |                      |            |            |                |          |          |         |       |
|-------------------------|-----------------------|---------------------|----------------------|------------|------------|----------------|----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO                   | TYPE       | DUE DATE   | INVOICE        | AMOUNT   | DOCUMENT | VOUCHER | CHECK |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307008             | INV        | 09/15/2026 | 166Y-7Q6T-CXWG |          | 354136   | 479775  |       |
|                         | ACCOUNT DETAIL        |                     |                      |            |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT              | GEN SUPP   |            | 111.68         |          |          |         |       |
|                         |                       |                     |                      |            |            |                | 111.68   |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307008             | INV        | 09/15/2026 | 1XQD-1C6T-KFMJ |          | 354137   | 479776  |       |
|                         | ACCOUNT DETAIL        |                     |                      |            |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT              | GEN SUPP   |            | 28.69          |          |          |         |       |
|                         |                       |                     |                      |            |            |                | 28.69    |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                |                      | CRM        | 09/15/2026 | 1741-6KWM-6LT6 |          | 354138   | 479777  |       |
|                         | ACCOUNT DETAIL        |                     |                      |            |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT              | GEN SUPP   |            | -28.69         |          |          |         |       |
|                         |                       |                     |                      |            |            |                | -28.69   |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27307008             | INV        | 09/15/2026 | 16PP-D36G-R7QH |          | 354139   | 479778  |       |
|                         | ACCOUNT DETAIL        |                     |                      |            |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 18512 55500 6300    |                     | ED STAT              | GEN SUPP   |            | 29.44          |          |          |         |       |
|                         |                       |                     |                      |            |            |                | 29.44    |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27396039             | INV        | 09/15/2026 | 1T6K-F7HF-M1L6 |          | 354226   | 479870  |       |
|                         | ACCOUNT DETAIL        |                     |                      |            |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1482255 55500 2410  |                     | FY25SUPMAT           | FY25SUPMAT |            | 1,359.25       |          |          |         |       |
|                         |                       |                     |                      |            |            |                | 1,359.25 |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27301058             | INV        | 09/15/2026 | 1CNC-4G1L-3J97 |          | 354250   | 479895  |       |
|                         | ACCOUNT DETAIL        |                     |                      |            |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |            |            | 384.31         |          |          |         |       |
|                         |                       |                     |                      |            |            |                | 384.31   |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27316019             | INV        | 09/15/2026 | 1CQN-TJX1-36FV |          | 354251   | 479896  |       |
|                         | ACCOUNT DETAIL        |                     |                      |            |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1116350 55500 2430  |                     | ROOSVLT              | RV GEN SUP |            | 115.62         |          |          |         |       |
|                         |                       |                     |                      |            |            |                | 115.62   |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27316019             | INV        | 09/15/2026 | 1HMD-CK63-P7FM |          | 354252   | 479897  |       |
|                         | ACCOUNT DETAIL        |                     |                      |            |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1116350 55500 2430  |                     | ROOSVLT              | RV GEN SUP |            | 99.46          |          |          |         |       |
|                         |                       |                     |                      |            |            |                | 99.46    |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27312002             | INV        | 09/15/2026 | 14FD-YJ1C-HFK4 |          | 354255   | 479900  |       |
|                         | ACCOUNT DETAIL        |                     |                      |            |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1112350 55500 2430  |                     | HOOVER               | HV GEN SUP |            | 1,267.89       |          |          |         |       |
|                         |                       |                     |                      |            |            |                | 1,267.89 |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |          |            |            |                |           |          |         |       |
|-------------------------|-----------------------|---------------------|----------|------------|------------|----------------|-----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE        | AMOUNT    | DOCUMENT | VOUCHER | CHECK |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27312002 | INV        | 09/15/2026 | 1WTL-QPG4-GMYQ |           | 354256   | 479901  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |           |          |         |       |
|                         | 1 1112350 55500 2430  |                     | HOOVER   | HV GEN SUP |            | 209.87         |           |          |         |       |
|                         |                       |                     |          |            |            |                | 209.87    |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27312003 | INV        | 09/15/2026 | 1W16-3XK4-FV9Y |           | 354257   | 479902  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |           |          |         |       |
|                         | 1 1112350 55500 2430  |                     | HOOVER   | HV GEN SUP |            | 1,025.06       |           |          |         |       |
|                         |                       |                     |          |            |            |                | 1,025.06  |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27312003 | INV        | 09/15/2026 | 17NK-Q3GL-CMHF |           | 354258   | 479903  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |           |          |         |       |
|                         | 1 1112350 55500 2430  |                     | HOOVER   | HV GEN SUP |            | 154.54         |           |          |         |       |
|                         |                       |                     |          |            |            |                | 154.54    |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27312004 | INV        | 09/15/2026 | 13HW-4XTK-GQQ6 |           | 354259   | 479904  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |           |          |         |       |
|                         | 1 1112350 55500 2430  |                     | HOOVER   | HV GEN SUP |            | 741.60         |           |          |         |       |
|                         |                       |                     |          |            |            |                | 741.60    |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27312004 | INV        | 09/15/2026 | 13N1-HKHL-9N6P |           | 354260   | 479905  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |           |          |         |       |
|                         | 1 1112350 55500 2430  |                     | HOOVER   | HV GEN SUP |            | 353.74         |           |          |         |       |
|                         |                       |                     |          |            |            |                | 353.74    |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27312004 | INV        | 09/15/2026 | 1KPR-YHX1-PN33 |           | 354261   | 479906  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |           |          |         |       |
|                         | 1 1112350 55500 2430  |                     | HOOVER   | HV GEN SUP |            | 23.70          |           |          |         |       |
|                         |                       |                     |          |            |            |                | 23.70     |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27312005 | INV        | 09/15/2026 | 1MY3-VGP3-D99Q |           | 354262   | 479907  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |           |          |         |       |
|                         | 1 1112350 55500 2430  |                     | HOOVER   | HV GEN SUP |            | 42.26          |           |          |         |       |
|                         |                       |                     |          |            |            |                | 42.26     |          |         |       |
| 18325                   | AMAZON CAPITAL SERVIC | 0004                | 27312008 | INV        | 09/15/2026 | 1QGM-G1L6-9VF6 |           | 354263   | 479908  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |           |          |         |       |
|                         | 1 1112350 55500 2430  |                     | HOOVER   | HV GEN SUP |            | 746.42         |           |          |         |       |
|                         |                       |                     |          |            |            |                | 746.42    |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL    | 15,659.78 |          |         |       |
| 19872                   | AMPLIFY EDUCATION INC | 0001                | 27396002 | INV        | 09/15/2026 | INV-489621     |           | 353866   | 479491  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT    |           |          |         |       |
|                         | 1 1196000 55502 2410  |                     | CUR&PDEV | CR INS MAT |            | 2,500.00       |           |          |         |       |
|                         |                       |                     |          |            |            |                | 2,500.00  |          |         |       |

Report generated: 09/10/2026 11:16:28  
 User: Kim Candilieri (kcandilieri)  
 Program ID: apwarrnt

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## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |          |            |            |             |           |          |         |       |
|-------------------------|-----------------------|---------------------|----------|------------|------------|-------------|-----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE     | AMOUNT    | DOCUMENT | VOUCHER | CHECK |
| 19872                   | AMPLIFY EDUCATION INC | 0001                | 27396002 | INV        | 09/15/2026 | INV-489620  |           | 353868   | 479493  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1196000 55502 2410  |                     | CUR&PDEV | CR INS MAT |            | 6,171.20    |           |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 6,171.20  |          |         |       |
|                         |                       |                     |          |            |            |             | 8,671.20  |          |         |       |
| 33300                   | APPLE INC             | 0000                | 27341022 | INV        | 09/15/2026 | MC91504814  |           | 353468   | 479078  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1475265 55500 2410  |                     | SUP&MAT  | INSTR MAT  |            | 500.00      |           |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 500.00    |          |         |       |
|                         |                       |                     |          |            |            |             | 500.00    |          |         |       |
| 22373                   | BLOOMSBURY PUBLISHING | 0000                | 27396027 | INV        | 09/15/2026 | BUS107663   |           | 353849   | 479474  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1196000 55502 2410  |                     | CUR&PDEV | CR INS MAT |            | 5,206.95    |           |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 5,206.95  |          |         |       |
|                         |                       |                     |          |            |            |             | 5,206.95  |          |         |       |
| 93990                   | BOSTON HIGASHI SCHOOL | 0000                | 27341024 | INV        | 09/15/2026 | 2707580     |           | 354183   | 479824  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53901 9300  |                     | SPED     | NON-PUBLIC |            | 10,463.04   |           |          |         |       |
|                         |                       |                     |          |            |            |             | 10,463.04 |          |         |       |
| 93990                   | BOSTON HIGASHI SCHOOL | 0000                | 27341024 | INV        | 09/15/2026 | 2708580     |           | 354184   | 479825  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53901 9300  |                     | SPED     | NON-PUBLIC |            | 1,249.72    |           |          |         |       |
|                         | 2 1475264 52400 9300  |                     | CONT SVC | CONTR SVCS |            | 3,732.68    |           |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 4,982.40  |          |         |       |
|                         |                       |                     |          |            |            |             | 15,445.44 |          |         |       |
| 90000                   | BOSTON AUTOMATIC TIME | 0000                | 27301050 | INV        | 09/15/2026 | 26-23438    |           | 353463   | 479073  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1199000 55500 2420  |                     | SYS-WIDE | SYS EQUIP  |            | 190.00      |           |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 190.00    |          |         |       |
|                         |                       |                     |          |            |            |             | 190.00    |          |         |       |
| 102225                  | BRANDON RESIDENTIAL T | 0000                | 26341216 | INV        | 09/15/2026 | 27992       |           | 354140   | 479779  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53901 9300  |                     | SPED     | NON-PUBLIC |            | 11,298.32   |           |          |         |       |

Report generated: 09/10/2026 11:16:28  
 User: Kim Candilieri (kcandilieri)  
 Program ID: apwarrnt

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |            |      |            |                  |           |          |         |       |
|-------------------------|-----------------------|---------------------|------------|------|------------|------------------|-----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO         | TYPE | DUE DATE   | INVOICE          | AMOUNT    | DOCUMENT | VOUCHER | CHECK |
|                         |                       |                     |            |      |            |                  | 11,298.32 |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL      | 11,298.32 |          |         |       |
| 14512                   | BSN SPORTS LLC        | 0001                | 27335008   | INV  | 09/15/2026 | 934914898        |           | 353361   | 478971  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT      |           |          |         |       |
|                         | 1 1135707 55500 3510  | GOLF                | GOLF       |      |            |                  | 798.99    |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL      | 798.99    |          |         |       |
|                         |                       |                     |            |      |            |                  | 798.99    |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL      | 798.99    |          |         |       |
| 128180                  | CAPITAL LEASE GROUP L | 0000                | 27335002   | INV  | 09/15/2026 | 926217 - A       |           | 353464   | 479074  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT      |           |          |         |       |
|                         | 1 1135700 53450 3510  | ATHL                | AT TRANS   |      |            |                  | 2,397.00  |          |         |       |
|                         |                       |                     |            |      |            |                  |           |          |         |       |
|                         |                       |                     |            |      |            |                  | 2,397.00  |          |         |       |
| 128180                  | CAPITAL LEASE GROUP L | 0000                | 275317     | INV  | 09/15/2026 | 926217 - N       |           | 353465   | 479075  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT      |           |          |         |       |
|                         | 1 1141400 53450 3300  | SPED                | IN TRAN    |      |            |                  | 5,887.00  |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL      | 5,887.00  |          |         |       |
|                         |                       |                     |            |      |            |                  | 8,284.00  |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL      | 8,284.00  |          |         |       |
|                         |                       |                     |            |      |            |                  |           |          |         |       |
| 133100                  | CARDINAL CUSHING CENT | 0000                | 27341023   | INV  | 09/15/2026 | 96156            |           | 353469   | 479079  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT      |           |          |         |       |
|                         | 1 1475264 52400 9300  | CONT SVC            | CONTR SVCS |      |            |                  | 9,046.98  |          |         |       |
|                         |                       |                     |            |      |            |                  |           |          |         |       |
|                         |                       |                     |            |      |            |                  | 9,046.98  |          |         |       |
| 133100                  | CARDINAL CUSHING CENT | 0000                | 27341023   | INV  | 09/15/2026 | 96302            |           | 354065   | 479703  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT      |           |          |         |       |
|                         | 1 1475264 52400 9300  | CONT SVC            | CONTR SVCS |      |            |                  | 15,580.91 |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL      | 15,580.91 |          |         |       |
|                         |                       |                     |            |      |            |                  | 24,627.89 |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL      | 24,627.89 |          |         |       |
|                         |                       |                     |            |      |            |                  |           |          |         |       |
| 17512                   | KENNETH CEFALO        | 0001                | 275375     | INV  | 09/15/2026 | 2026PHYSICALEXAM |           | 353410   | 479020  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT      |           |          |         |       |
|                         | 1 16132 540000        | TRANSPORTOTH        | CHGEXP     |      |            |                  | 85.00     |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL      | 85.00     |          |         |       |
|                         |                       |                     |            |      |            |                  | 85.00     |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL      | 85.00     |          |         |       |
|                         |                       |                     |            |      |            |                  |           |          |         |       |
| 169793                  | COMCAST               | 0001                | 27301017   | INV  | 09/15/2026 | 08092026         |           | 353414   | 479024  |       |
|                         | ACCOUNT DETAIL        |                     |            |      |            | LINE AMOUNT      |           |          |         |       |
|                         | 1 1199000 53614 4130  | SYS-WIDE            | PHONE SW   |      |            |                  | 12.59     |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 |                       | 104200   | EASTERN VENDOR 1132 |          |             |             |          |         |       |  |
|------------------|-----------------------|----------|---------------------|----------|-------------|-------------|----------|---------|-------|--|
| VENDOR           | REMIT                 | PO       | TYPE                | DUE DATE | INVOICE     | AMOUNT      | DOCUMENT | VOUCHER | CHECK |  |
|                  |                       |          |                     |          |             | 12.59       |          |         |       |  |
|                  |                       |          |                     |          | CHECK TOTAL | 12.59       |          |         |       |  |
| 171281           | COMMITTEE FOR CHILDRE | 0000     | 27396035            | INV      | 09/15/2026  | 2061691     | 353992   | 479624  |       |  |
|                  | ACCOUNT DETAIL        |          |                     |          |             | LINE AMOUNT |          |         |       |  |
| 1                | 1196000 55502 2410    | CUR&PDEV | CR INS MAT          |          |             | 378.00      |          |         |       |  |
|                  |                       |          |                     |          | CHECK TOTAL | 378.00      |          |         |       |  |
|                  |                       |          |                     |          |             | 378.00      |          |         |       |  |
| 9295             | CURRICULUM ASSOCIATES | 0002     | 27396003            | INV      | 09/15/2026  | 10016611    | 353850   | 479475  |       |  |
|                  | ACCOUNT DETAIL        |          |                     |          |             | LINE AMOUNT |          |         |       |  |
| 1                | 1196000 55502 2410    | CUR&PDEV | CR INS MAT          |          |             | 26,596.00   |          |         |       |  |
|                  |                       |          |                     |          | CHECK TOTAL | 26,596.00   |          |         |       |  |
|                  |                       |          |                     |          |             | 26,596.00   |          |         |       |  |
| 216600           | DEMCO INC             | 0000     | 27396022            | INV      | 09/15/2026  | 7841243     | 353362   | 478972  |       |  |
|                  | ACCOUNT DETAIL        |          |                     |          |             | LINE AMOUNT |          |         |       |  |
| 1                | 1196000 55502 2410    | CUR&PDEV | CR INS MAT          |          |             | 147.87      |          |         |       |  |
|                  |                       |          |                     |          |             | 147.87      |          |         |       |  |
| 216600           | DEMCO INC             | 0000     | 27331007            | INV      | 09/15/2026  | 7847820     | 354118   | 479757  |       |  |
|                  | ACCOUNT DETAIL        |          |                     |          |             | LINE AMOUNT |          |         |       |  |
| 1                | 1131000 55500 2430    | H.S.     | HS GEN SUP          |          |             | 343.44      |          |         |       |  |
|                  |                       |          |                     |          | CHECK TOTAL | 343.44      |          |         |       |  |
|                  |                       |          |                     |          |             | 491.31      |          |         |       |  |
| 84000            | DICK BLICK            | 0000     | 27331014            | INV      | 09/15/2026  | 8604650     | 354061   | 479699  |       |  |
|                  | ACCOUNT DETAIL        |          |                     |          |             | LINE AMOUNT |          |         |       |  |
| 1                | 1131102 55500 2415    | HS ART   | HS ART SUP          |          |             | 42.45       |          |         |       |  |
|                  |                       |          |                     |          |             | 42.45       |          |         |       |  |
| 84000            | DICK BLICK            | 0000     | 27331014            | INV      | 09/15/2026  | 8716345     | 354062   | 479700  |       |  |
|                  | ACCOUNT DETAIL        |          |                     |          |             | LINE AMOUNT |          |         |       |  |
| 1                | 1131102 55500 2415    | HS ART   | HS ART SUP          |          |             | 23.56       |          |         |       |  |
|                  |                       |          |                     |          |             | 23.56       |          |         |       |  |
| 84000            | DICK BLICK            | 0000     | 27321007            | INV      | 09/15/2026  | 8660917     | 354071   | 479709  |       |  |
|                  | ACCOUNT DETAIL        |          |                     |          |             | LINE AMOUNT |          |         |       |  |
| 1                | 1121102 55500 2415    | MS ART   | MS ART SUP          |          |             | 51.46       |          |         |       |  |
|                  |                       |          |                     |          |             | 51.46       |          |         |       |  |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |            |      |            |                    |           |          |         |       |
|-------------------------|-----------------------|---------------------|------------|------|------------|--------------------|-----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO         | TYPE | DUE DATE   | INVOICE            | AMOUNT    | DOCUMENT | VOUCHER | CHECK |
| 84000                   | DICK BLICK            | 0000                | 27321007   | INV  | 09/15/2026 | 8583907            |           | 354074   | 479712  |       |
| ACCOUNT DETAIL          |                       |                     |            |      |            | LINE AMOUNT        |           |          |         |       |
| 1                       | 1121102 55500 2415    | MS ART              | MS ART SUP |      |            | 1,683.20           |           |          |         |       |
|                         |                       |                     |            |      |            |                    | 1,683.20  |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL        | 1,800.67  |          |         |       |
| 15213                   | SJ TRANSPORTATION LLC | 0001                | 275316     | INV  | 09/15/2026 | JULY 2026-1 SUMMER |           | 353363   | 478973  |       |
| ACCOUNT DETAIL          |                       |                     |            |      |            | LINE AMOUNT        |           |          |         |       |
| 1                       | 1141400 53450 3300    | SPED                | IN TRAN    |      |            | 11,475.00          |           |          |         |       |
|                         |                       |                     |            |      |            |                    | 11,475.00 |          |         |       |
| 15213                   | SJ TRANSPORTATION LLC | 0001                | 275316     | INV  | 09/15/2026 | JULY 2026-2 SUMMER |           | 353364   | 478974  |       |
| ACCOUNT DETAIL          |                       |                     |            |      |            | LINE AMOUNT        |           |          |         |       |
| 1                       | 1141400 53450 3300    | SPED                | IN TRAN    |      |            | 7,490.00           |           |          |         |       |
|                         |                       |                     |            |      |            |                    | 7,490.00  |          |         |       |
| 15213                   | SJ TRANSPORTATION LLC | 0001                | 275316     | INV  | 09/15/2026 | JULY 2026-3 SUMMER |           | 353365   | 478975  |       |
| ACCOUNT DETAIL          |                       |                     |            |      |            | LINE AMOUNT        |           |          |         |       |
| 1                       | 1141400 53450 3300    | SPED                | IN TRAN    |      |            | 9,000.00           |           |          |         |       |
|                         |                       |                     |            |      |            |                    | 9,000.00  |          |         |       |
| 15213                   | SJ TRANSPORTATION LLC | 0001                | 275316     | INV  | 09/15/2026 | JULY 2026-4 SUMMER |           | 353366   | 478976  |       |
| ACCOUNT DETAIL          |                       |                     |            |      |            | LINE AMOUNT        |           |          |         |       |
| 1                       | 1141400 53450 3300    | SPED                | IN TRAN    |      |            | 770.00             |           |          |         |       |
|                         |                       |                     |            |      |            |                    | 770.00    |          |         |       |
| 15213                   | SJ TRANSPORTATION LLC | 0001                | 275316     | INV  | 09/15/2026 | AUGUST 2026-1      |           | 353971   | 479602  |       |
| ACCOUNT DETAIL          |                       |                     |            |      |            | LINE AMOUNT        |           |          |         |       |
| 1                       | 1141400 53450 3300    | SPED                | IN TRAN    |      |            | 13,337.50          |           |          |         |       |
|                         |                       |                     |            |      |            |                    | 13,337.50 |          |         |       |
| 15213                   | SJ TRANSPORTATION LLC | 0001                | 275316     | INV  | 09/15/2026 | AUGUST 2026-4      |           | 353972   | 479603  |       |
| ACCOUNT DETAIL          |                       |                     |            |      |            | LINE AMOUNT        |           |          |         |       |
| 1                       | 1141400 53450 3300    | SPED                | IN TRAN    |      |            | 4,235.00           |           |          |         |       |
|                         |                       |                     |            |      |            |                    | 4,235.00  |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL        | 46,307.50 |          |         |       |
| 24221                   | EVERWAY HOLDCO LLC    | 0001                | 27396008   | INV  | 09/15/2026 | 00290007N          |           | 353854   | 479479  |       |
| ACCOUNT DETAIL          |                       |                     |            |      |            | LINE AMOUNT        |           |          |         |       |
| 1                       | 1196000 55502 2410    | CUR&PDEV            | CR INS MAT |      |            | 16,484.35          |           |          |         |       |
|                         |                       |                     |            |      |            |                    | 16,484.35 |          |         |       |
|                         |                       |                     |            |      |            | CHECK TOTAL        | 16,484.35 |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |          |            |            |              |           |          |         |       |
|-------------------------|-----------------------|---------------------|----------|------------|------------|--------------|-----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE      | AMOUNT    | DOCUMENT | VOUCHER | CHECK |
| 20215                   | FOLLETT CONTENT SOLUT | 0001                | 27396033 | INV        | 09/15/2026 | 783551       |           | 353993   | 479627  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1196000 55502 2410  |                     | CUR&PDEV | CR INS MAT |            | 423.80       |           |          |         |       |
|                         |                       |                     |          |            |            |              | 423.80    |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL  | 423.80    |          |         |       |
| 20215                   | FOLLETT CONTENT SOLUT | 0001                | 27396033 | INV        | 09/15/2026 | 783551A      |           | 354213   | 479857  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1196000 55502 2410  |                     | CUR&PDEV | CR INS MAT |            | 474.00       |           |          |         |       |
|                         |                       |                     |          |            |            |              | 474.00    |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL  | 474.00    |          |         |       |
| 589155                  | MUSIC & ARTS CA DEPT  | 0001                | 27396009 | INV        | 09/15/2026 | INV060567636 |           | 354024   | 479658  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1196000 55502 2410  |                     | CUR&PDEV | CR INS MAT |            | 3,975.09     |           |          |         |       |
|                         |                       |                     |          |            |            |              | 3,975.09  |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL  | 3,975.09  |          |         |       |
| 394245                  | JUDGE BAKER CHILDRENS | 0000                | 27341038 | INV        | 09/15/2026 | JUL6123      |           | 354066   | 479704  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1141400 53901 9300  |                     | SPED     | NON-PUBLIC |            | 12,714.80    |           |          |         |       |
|                         |                       |                     |          |            |            |              | 12,714.80 |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL  | 12,714.80 |          |         |       |
| 20661                   | KING BRIAN TRANSPORTA | 0000                | 275333   | INV        | 09/15/2026 | 931          |           | 353360   | 478970  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1141400 53450 3300  |                     | SPED     | IN TRAN    |            | 1,500.00     |           |          |         |       |
|                         |                       |                     |          |            |            |              | 1,500.00  |          |         |       |
| 20661                   | KING BRIAN TRANSPORTA | 0000                | 275333   | INV        | 09/15/2026 | 934          |           | 353953   | 479583  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1141400 53450 3300  |                     | SPED     | IN TRAN    |            | 2,730.00     |           |          |         |       |
|                         |                       |                     |          |            |            |              | 2,730.00  |          |         |       |
| 20661                   | KING BRIAN TRANSPORTA | 0000                | 275333   | INV        | 09/15/2026 | 941          |           | 354245   | 479889  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1141400 53450 3300  |                     | SPED     | IN TRAN    |            | 5,350.00     |           |          |         |       |
|                         |                       |                     |          |            |            |              | 5,350.00  |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 |                       |          |       | 104200 |              |            |            | EASTERN VENDOR 1132 |          |          |         |       |
|------------------|-----------------------|----------|-------|--------|--------------|------------|------------|---------------------|----------|----------|---------|-------|
| VENDOR           |                       |          |       | REMIT  | PO           | TYPE       | DUE DATE   | INVOICE             | AMOUNT   | DOCUMENT | VOUCHER | CHECK |
| 20661            | KING BRIAN TRANSPORTA |          |       | 0000   | 275333       | INV        | 09/15/2026 | 942                 |          | 354293   | 479939  |       |
|                  | ACCOUNT DETAIL        |          |       |        |              |            |            | LINE AMOUNT         |          |          |         |       |
|                  | 1                     | 1141400  | 53450 | 3300   | SPED         | IN TRAN    |            |                     | 400.00   |          |         |       |
|                  |                       |          |       |        |              |            |            |                     | 400.00   |          |         |       |
|                  |                       |          |       |        |              |            |            | CHECK TOTAL         | 9,980.00 |          |         |       |
| 25060            | LANYARD PROMO LLC     |          |       | 0000   | 27301002     | INV        | 09/15/2026 | 221273855           |          | 353389   | 478998  |       |
|                  | ACCOUNT DETAIL        |          |       |        |              |            |            | LINE AMOUNT         |          |          |         |       |
|                  | 1                     | 1199000  | 55500 | 2420   | SYS-WIDE     | SYS EQUIP  |            |                     | 1,914.97 |          |         |       |
|                  |                       |          |       |        |              |            |            |                     | 1,914.97 |          |         |       |
|                  |                       |          |       |        |              |            |            | CHECK TOTAL         | 1,914.97 |          |         |       |
| 20955            | LIMINEX INC           |          |       | 0002   | 27396001     | INV        | 09/15/2026 | INV-146141          |          | 353863   | 479488  |       |
|                  | ACCOUNT DETAIL        |          |       |        |              |            |            | LINE AMOUNT         |          |          |         |       |
|                  | 1                     | 1196000  | 55502 | 2410   | CUR&PDEV     | CR INS MAT |            |                     | 8,032.50 |          |         |       |
|                  |                       |          |       |        |              |            |            |                     | 8,032.50 |          |         |       |
|                  |                       |          |       |        |              |            |            | CHECK TOTAL         | 8,032.50 |          |         |       |
| 20334            | LITERACY RESOURCES LL |          |       | 0001   | 27341027     | INV        | 09/15/2026 | INV-260819-0232248  |          | 353747   | 479365  |       |
|                  | ACCOUNT DETAIL        |          |       |        |              |            |            | LINE AMOUNT         |          |          |         |       |
|                  | 1                     | 1475265  | 55500 | 2430   | SUP&MAT      | GEN SUPP   |            |                     | 342.20   |          |         |       |
|                  | 2                     | 14752655 | 55500 | 2410   | SUP&MATPRMAT | PRIV       |            |                     | 2,146.44 |          |         |       |
|                  |                       |          |       |        |              |            |            |                     | 2,488.64 |          |         |       |
| 20334            | LITERACY RESOURCES LL |          |       | 0001   | 27396038     | INV        | 09/15/2026 | INV-260825-0233319  |          | 353949   | 479578  |       |
|                  | ACCOUNT DETAIL        |          |       |        |              |            |            | LINE AMOUNT         |          |          |         |       |
|                  | 1                     | 1196000  | 55502 | 2410   | CUR&PDEV     | CR INS MAT |            |                     | 101.00   |          |         |       |
|                  |                       |          |       |        |              |            |            |                     | 101.00   |          |         |       |
|                  |                       |          |       |        |              |            |            | CHECK TOTAL         | 2,589.64 |          |         |       |
| 23313            | LITIX INC             |          |       | 0001   | 27396007     | INV        | 09/15/2026 | 2257                |          | 353856   | 479481  |       |
|                  | ACCOUNT DETAIL        |          |       |        |              |            |            | LINE AMOUNT         |          |          |         |       |
|                  | 1                     | 1196000  | 55502 | 2410   | CUR&PDEV     | CR INS MAT |            |                     | 5,300.00 |          |         |       |
|                  |                       |          |       |        |              |            |            |                     | 5,300.00 |          |         |       |
|                  |                       |          |       |        |              |            |            | CHECK TOTAL         | 5,300.00 |          |         |       |
| 456000           | LUCEYS SERVICE STATIO |          |       | 0000   | 275320       | INV        | 09/15/2026 | 63819               |          | 354185   | 479826  |       |
|                  | ACCOUNT DETAIL        |          |       |        |              |            |            | LINE AMOUNT         |          |          |         |       |
|                  | 1                     | 1141400  | 53450 | 3300   | SPED         | IN TRAN    |            |                     | 116.88   |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |            |          |             |             |          |         |       |  |
|-------------------------|-----------------------|---------------------|------------|----------|-------------|-------------|----------|---------|-------|--|
| VENDOR                  | REMIT                 | PO                  | TYPE       | DUE DATE | INVOICE     | AMOUNT      | DOCUMENT | VOUCHER | CHECK |  |
|                         |                       |                     |            |          |             | 116.88      |          |         |       |  |
|                         |                       |                     |            |          | CHECK TOTAL | 116.88      |          |         |       |  |
| 22678                   | JOHN MACERO           | 0000                | 27301057   | INV      | 09/15/2026  | 18          | 353950   | 479579  |       |  |
|                         | ACCOUNT DETAIL        |                     |            |          |             | LINE AMOUNT |          |         |       |  |
|                         | 1 1199000 52400 1410  | SYS-WIDE            | CONSULT SW |          |             | 6,000.00    |          |         |       |  |
|                         |                       |                     |            |          | CHECK TOTAL | 6,000.00    |          |         |       |  |
|                         |                       |                     |            |          |             | 6,000.00    |          |         |       |  |
| 8761                    | MASSACHUSETTS LIBRARY | 0000                | 27396006   | INV      | 09/15/2026  | 11678       | 353858   | 479483  |       |  |
|                         | ACCOUNT DETAIL        |                     |            |          |             | LINE AMOUNT |          |         |       |  |
|                         | 1 1196000 55502 2410  | CUR&PDEV            | CR INS MAT |          |             | 3,697.00    |          |         |       |  |
|                         |                       |                     |            |          | CHECK TOTAL | 3,697.00    |          |         |       |  |
|                         |                       |                     |            |          |             | 3,697.00    |          |         |       |  |
| 15447                   | MAXIM HEALTHCARE SERV | 0001                | 27341029   | INV      | 09/15/2026  | V30610053   | 353480   | 479090  |       |  |
|                         | ACCOUNT DETAIL        |                     |            |          |             | LINE AMOUNT |          |         |       |  |
|                         | 1 1475264 52400 2320  | CONT SVC            | CONTR SVCS |          |             | 1,800.00    |          |         |       |  |
|                         |                       |                     |            |          | CHECK TOTAL | 1,800.00    |          |         |       |  |
|                         |                       |                     |            |          |             | 1,800.00    |          |         |       |  |
| 24184                   | MERTENS EDUCATIONAL C | 0000                | 27341033   | INV      | 09/15/2026  | 09012026    | 354141   | 479781  |       |  |
|                         | ACCOUNT DETAIL        |                     |            |          |             | LINE AMOUNT |          |         |       |  |
|                         | 1 1475264 52400 2356  | CONT SVC            | CONTR SVCS |          |             | 1,995.00    |          |         |       |  |
|                         |                       |                     |            |          | CHECK TOTAL | 1,995.00    |          |         |       |  |
|                         |                       |                     |            |          |             | 1,995.00    |          |         |       |  |
| 24141                   | MINGA SOLUTIONS US IN | 0000                | 27396010   | INV      | 09/15/2026  | INV-4303    | 354063   | 479701  |       |  |
|                         | ACCOUNT DETAIL        |                     |            |          |             | LINE AMOUNT |          |         |       |  |
|                         | 1 1196000 55502 2410  | CUR&PDEV            | CR INS MAT |          |             | 7,580.00    |          |         |       |  |
|                         |                       |                     |            |          | CHECK TOTAL | 7,580.00    |          |         |       |  |
|                         |                       |                     |            |          |             | 7,580.00    |          |         |       |  |
| 8432                    | EDWARDS PRINTING INC  | 0000                | 27317015   | INV      | 09/15/2026  | 36911       | 354193   | 479836  |       |  |
|                         | ACCOUNT DETAIL        |                     |            |          |             | LINE AMOUNT |          |         |       |  |
|                         | 1 1117350 55500 2430  | WINTHROP            | WN GEN SUP |          |             | 313.67      |          |         |       |  |
|                         |                       |                     |            |          | CHECK TOTAL | 313.67      |          |         |       |  |
|                         |                       |                     |            |          |             | 313.67      |          |         |       |  |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |          |           |            |                |          |          |         |       |
|-------------------------|-----------------------|---------------------|----------|-----------|------------|----------------|----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO       | TYPE      | DUE DATE   | INVOICE        | AMOUNT   | DOCUMENT | VOUCHER | CHECK |
| 509080                  | MASS SCHOOL ADMINISTR | 0000                | 27316016 | INV       | 09/15/2026 | MS27- 01780035 |          | 354294   | 479940  |       |
|                         | ACCOUNT DETAIL        |                     |          |           |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1116350 57613 2210  |                     | ROOSVLT  | RV DUES   |            | 379.00         |          |          |         |       |
|                         |                       |                     |          |           |            |                | 379.00   |          |         |       |
| 509080                  | MASS SCHOOL ADMINISTR | 0000                | 27316016 | INV       | 09/15/2026 | NAE27- RoosMe  |          | 354295   | 479941  |       |
|                         | ACCOUNT DETAIL        |                     |          |           |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1116350 57613 2210  |                     | ROOSVLT  | RV DUES   |            | 259.00         |          |          |         |       |
|                         |                       |                     |          |           |            |                | 259.00   |          |         |       |
|                         |                       |                     |          |           |            | CHECK TOTAL    | 638.00   |          |         |       |
| 25178                   | NATIONAL TELECOM LLC  | 0000                | 27301015 | INV       | 09/15/2026 | INV-0000022898 |          | 354064   | 479702  |       |
|                         | ACCOUNT DETAIL        |                     |          |           |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1199000 53614 4130  |                     | SYS-WIDE | PHONE SW  |            | 747.74         |          |          |         |       |
|                         |                       |                     |          |           |            |                | 747.74   |          |         |       |
|                         |                       |                     |          |           |            | CHECK TOTAL    | 747.74   |          |         |       |
| 598100                  | NCS PEARSON INC       | 0000                | 27341005 | INV       | 09/15/2026 | 32115632       |          | 353405   | 479015  |       |
|                         | ACCOUNT DETAIL        |                     |          |           |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1141400 55508 2800  |                     | SPED     | EVAL SUPP |            | 1,337.13       |          |          |         |       |
|                         |                       |                     |          |           |            |                | 1,337.13 |          |         |       |
| 598100                  | NCS PEARSON INC       | 0000                | 27341004 | INV       | 09/15/2026 | 32115631       |          | 353406   | 479016  |       |
|                         | ACCOUNT DETAIL        |                     |          |           |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1141400 55508 2800  |                     | SPED     | EVAL SUPP |            | 1,295.21       |          |          |         |       |
|                         |                       |                     |          |           |            |                | 1,295.21 |          |         |       |
| 598100                  | NCS PEARSON INC       | 0000                | 27341009 | INV       | 09/15/2026 | 32126236       |          | 353407   | 479017  |       |
|                         | ACCOUNT DETAIL        |                     |          |           |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1475265 55500 2720  |                     | SUP&MAT  | MAT GUID  |            | 3,762.51       |          |          |         |       |
|                         |                       |                     |          |           |            |                | 3,762.51 |          |         |       |
| 598100                  | NCS PEARSON INC       | 0000                | 27341004 | INV       | 09/15/2026 | 32126117       |          | 353408   | 479018  |       |
|                         | ACCOUNT DETAIL        |                     |          |           |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1141400 55508 2800  |                     | SPED     | EVAL SUPP |            | 3,880.30       |          |          |         |       |
|                         |                       |                     |          |           |            |                | 3,880.30 |          |         |       |
| 598100                  | NCS PEARSON INC       | 0000                | 27341005 | INV       | 09/15/2026 | 32126280       |          | 353409   | 479019  |       |
|                         | ACCOUNT DETAIL        |                     |          |           |            | LINE AMOUNT    |          |          |         |       |
|                         | 1 1141400 55508 2800  |                     | SPED     | EVAL SUPP |            | 6,928.30       |          |          |         |       |
|                         |                       |                     |          |           |            |                | 6,928.30 |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |          |            |            |             |           |          |         |       |
|-------------------------|-----------------------|---------------------|----------|------------|------------|-------------|-----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE     | AMOUNT    | DOCUMENT | VOUCHER | CHECK |
| 598100                  | NCS PEARSON INC       | 0000                | 27341028 | INV        | 09/15/2026 | 32239474    |           | 353952   | 479582  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 55508 2800  | SPED                |          | EVAL SUPP  |            | 1,094.31    |           |          |         |       |
|                         |                       |                     |          |            |            | 1,094.31    |           |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 18,297.76 |          |         |       |
| 609610                  | NEW ENGLAND ACADEMY L | 0000                | 26341210 | INV        | 09/15/2026 | MEL0826W    |           | 353955   | 479586  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53901 9300  | SPED                |          | NON-PUBLIC |            | 4,057.02    |           |          |         |       |
|                         |                       |                     |          |            |            | 4,057.02    |           |          |         |       |
| 609610                  | NEW ENGLAND ACADEMY L | 0000                | 26341211 | INV        | 09/15/2026 | MEL0826D    |           | 353956   | 479587  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53901 9300  | SPED                |          | NON-PUBLIC |            | 4,057.02    |           |          |         |       |
|                         |                       |                     |          |            |            | 4,057.02    |           |          |         |       |
| 609610                  | NEW ENGLAND ACADEMY L | 0000                | 26341212 | INV        | 09/15/2026 | MEL0826H    |           | 353957   | 479588  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53901 9300  | SPED                |          | NON-PUBLIC |            | 4,057.02    |           |          |         |       |
|                         |                       |                     |          |            |            | 4,057.02    |           |          |         |       |
| 609610                  | NEW ENGLAND ACADEMY L | 0000                | 26341213 | INV        | 09/15/2026 | MEL0826M    |           | 353958   | 479589  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53901 9300  | SPED                |          | NON-PUBLIC |            | 4,057.02    |           |          |         |       |
|                         |                       |                     |          |            |            | 4,057.02    |           |          |         |       |
| 609610                  | NEW ENGLAND ACADEMY L | 0000                | 26341214 | INV        | 09/15/2026 | MEL0826T    |           | 353959   | 479590  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53901 9300  | SPED                |          | NON-PUBLIC |            | 2,028.51    |           |          |         |       |
|                         |                       |                     |          |            |            | 2,028.51    |           |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 18,256.59 |          |         |       |
| 12318                   | NOODLETOOLS INC       | 0000                | 27396011 | INV        | 09/15/2026 | 205-439-R12 |           | 353861   | 479486  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1196000 55502 2410  | CUR&PDEV            |          | CR INS MAT |            | 702.00      |           |          |         |       |
|                         |                       |                     |          |            |            | 702.00      |           |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 702.00    |          |         |       |
| 631900                  | NORTHSHORE EDUCATION  | 0000                | 26341223 | INV        | 09/15/2026 | 2027001027  |           | 353960   |         |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53900 9400  | SPED                |          | COLL TUIT  |            | 22,106.56   |           |          |         |       |
|                         |                       |                     |          |            |            | 22,106.56   |           |          |         |       |

Report generated: 09/10/2026 11:16:28  
 User: Kim Candilieri (kcandilieri)  
 Program ID: apwarrnt

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## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                      | EASTERN VENDOR 1132 |          |           |            |             |           |          |         |       |
|-------------------------|----------------------|---------------------|----------|-----------|------------|-------------|-----------|----------|---------|-------|
| VENDOR                  |                      | REMIT               | PO       | TYPE      | DUE DATE   | INVOICE     | AMOUNT    | DOCUMENT | VOUCHER | CHECK |
| 631900                  | NORTHSHORE EDUCATION | 0000                | 26341220 | INV       | 09/15/2026 | 2027001025  |           | 353961   | 479592  |       |
|                         | ACCOUNT DETAIL       |                     |          |           |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53900 9400 | SPED                |          | COLL TUIT |            | 9,400.72    |           |          |         |       |
|                         |                      |                     |          |           |            |             | 9,400.72  |          |         |       |
| 631900                  | NORTHSHORE EDUCATION | 0000                | 26341222 | INV       | 09/15/2026 | 2027001026  |           | 353962   | 479593  |       |
|                         | ACCOUNT DETAIL       |                     |          |           |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53900 9400 | SPED                |          | COLL TUIT |            | 12,011.16   |           |          |         |       |
|                         |                      |                     |          |           |            |             | 12,011.16 |          |         |       |
| 631900                  | NORTHSHORE EDUCATION | 0000                | 26341225 | INV       | 09/15/2026 | 2027001028  |           | 353963   | 479594  |       |
|                         | ACCOUNT DETAIL       |                     |          |           |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 53900 9400 | SPED                |          | COLL TUIT |            | 12,011.16   |           |          |         |       |
|                         |                      |                     |          |           |            |             | 12,011.16 |          |         |       |
|                         |                      |                     |          |           |            | CHECK TOTAL | 55,529.60 |          |         |       |
| 678000                  | J W PEPPER SON INC   | 0000                | 27399002 | INV       | 09/15/2026 | 368687062   |           | 354242   | 479886  |       |
|                         | ACCOUNT DETAIL       |                     |          |           |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1199122 55502 2410 | S-WIDE MUS          |          | TEXTBOOKS |            | 577.99      |           |          |         |       |
|                         |                      |                     |          |           |            |             | 577.99    |          |         |       |
| 678000                  | J W PEPPER SON INC   | 0000                | 27399002 | INV       | 09/15/2026 | 368705014   |           | 354243   | 479887  |       |
|                         | ACCOUNT DETAIL       |                     |          |           |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1199122 55502 2410 | S-WIDE MUS          |          | TEXTBOOKS |            | 75.00       |           |          |         |       |
|                         |                      |                     |          |           |            |             | 75.00     |          |         |       |
| 678000                  | J W PEPPER SON INC   | 0000                | 27399002 | INV       | 09/15/2026 | 368749717   |           | 354244   | 479888  |       |
|                         | ACCOUNT DETAIL       |                     |          |           |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1199122 55502 2410 | S-WIDE MUS          |          | TEXTBOOKS |            | 60.00       |           |          |         |       |
|                         |                      |                     |          |           |            |             | 60.00     |          |         |       |
|                         |                      |                     |          |           |            | CHECK TOTAL | 712.99    |          |         |       |
| 683265                  | SONOVA USA INC       | 0001                | 27341015 | INV       | 09/15/2026 | 5407256436  |           | 353478   | 479088  |       |
|                         | ACCOUNT DETAIL       |                     |          |           |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 55500 2410 | SPED                |          | SPEECH    |            | 480.00      |           |          |         |       |
|                         |                      |                     |          |           |            |             | 480.00    |          |         |       |
| 683265                  | SONOVA USA INC       | 0001                | 27341015 | INV       | 09/15/2026 | 5407256462  |           | 353479   | 479089  |       |
|                         | ACCOUNT DETAIL       |                     |          |           |            | LINE AMOUNT |           |          |         |       |
|                         | 1 1141400 55500 2410 | SPED                |          | SPEECH    |            | 725.00      |           |          |         |       |
|                         |                      |                     |          |           |            |             | 725.00    |          |         |       |
|                         |                      |                     |          |           |            | CHECK TOTAL | 1,205.00  |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132   |            |      |            |             |           |          |         |       |
|-------------------------|-----------------------|-----------------------|------------|------|------------|-------------|-----------|----------|---------|-------|
| VENDOR                  |                       | REMIT                 | PO         | TYPE | DUE DATE   | INVOICE     | AMOUNT    | DOCUMENT | VOUCHER | CHECK |
| 691450                  | MARCENSO CLAY         | 0000                  | 27321006   | INV  | 09/15/2026 | 460883      |           | 353994   | 479628  |       |
| ACCOUNT DETAIL          |                       |                       |            |      |            | LINE AMOUNT |           |          |         |       |
| 1                       | 1121102 55500 2415    | MS ART                | MS ART SUP |      |            | 356.55      |           |          |         |       |
|                         |                       |                       |            |      |            |             | 356.55    |          |         |       |
|                         |                       |                       |            |      |            | CHECK TOTAL | 356.55    |          |         |       |
| 17368                   | POWERSCHOOL GROUP LLC | 0001                  | 27301039   | INV  | 09/15/2026 | INV508214   |           | 353756   | 479376  |       |
| ACCOUNT DETAIL          |                       |                       |            |      |            | LINE AMOUNT |           |          |         |       |
| 1                       | 1199104 55500 2210    | S-WIDE BUS SW COMP LN |            |      |            | 10,743.86   |           |          |         |       |
|                         |                       |                       |            |      |            |             | 10,743.86 |          |         |       |
|                         |                       |                       |            |      |            | CHECK TOTAL | 10,743.86 |          |         |       |
| 21576                   | PRECISION HUMAN RESOU | 0001                  | 27341016   | INV  | 09/15/2026 | 2100040805  |           | 354291   | 479937  |       |
| ACCOUNT DETAIL          |                       |                       |            |      |            | LINE AMOUNT |           |          |         |       |
| 1                       | 1141400 52400 2440    | SPED                  | SP ESY     |      |            | 1,512.00    |           |          |         |       |
|                         |                       |                       |            |      |            |             | 1,512.00  |          |         |       |
| 21576                   | PRECISION HUMAN RESOU | 0001                  | 27341016   | INV  | 09/15/2026 | 2100040760  |           | 354292   | 479938  |       |
| ACCOUNT DETAIL          |                       |                       |            |      |            | LINE AMOUNT |           |          |         |       |
| 1                       | 1141400 52400 2440    | SPED                  | SP ESY     |      |            | 1,446.00    |           |          |         |       |
|                         |                       |                       |            |      |            |             | 1,446.00  |          |         |       |
|                         |                       |                       |            |      |            | CHECK TOTAL | 2,958.00  |          |         |       |
| 698700                  | PRO ED INC            | 0002                  | 27341010   | INV  | 09/15/2026 | 3136808     |           | 353748   | 479366  |       |
| ACCOUNT DETAIL          |                       |                       |            |      |            | LINE AMOUNT |           |          |         |       |
| 1                       | 1475265 55500 2720    | SUP&MAT               | MAT GUID   |      |            | 306.90      |           |          |         |       |
|                         |                       |                       |            |      |            |             | 306.90    |          |         |       |
| 698700                  | PRO ED INC            | 0002                  | 27341006   | INV  | 09/15/2026 | 3136806     |           | 353749   | 479367  |       |
| ACCOUNT DETAIL          |                       |                       |            |      |            | LINE AMOUNT |           |          |         |       |
| 1                       | 1141400 55508 2800    | SPED                  | EVAL SUPP  |      |            | 1,674.98    |           |          |         |       |
| 2                       | 1475265 55500 2720    | SUP&MAT               | MAT GUID   |      |            | 377.62      |           |          |         |       |
|                         |                       |                       |            |      |            |             | 2,052.60  |          |         |       |
|                         |                       |                       |            |      |            | CHECK TOTAL | 2,359.50  |          |         |       |
| 8977                    | RICOH USA INC         | 0000                  | 27301033   | INV  | 09/15/2026 | 5073691667  |           | 353391   | 479001  |       |
| ACCOUNT DETAIL          |                       |                       |            |      |            | LINE AMOUNT |           |          |         |       |
| 1                       | 1199000 55500 2420    | SYS-WIDE              | SYS EQUIP  |      |            | 452.58      |           |          |         |       |
|                         |                       |                       |            |      |            |             | 452.58    |          |         |       |
|                         |                       |                       |            |      |            | CHECK TOTAL | 452.58    |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                      | EASTERN VENDOR 1132 |          |            |            |              |          |          |         |       |
|-------------------------|----------------------|---------------------|----------|------------|------------|--------------|----------|----------|---------|-------|
| VENDOR                  |                      | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE      | AMOUNT   | DOCUMENT | VOUCHER | CHECK |
| 8977                    | RICOH USA INC        | 0001                | 27301033 | INV        | 09/15/2026 | 110223274    |          | 354189   | 479832  |       |
|                         | ACCOUNT DETAIL       |                     |          |            |            | LINE AMOUNT  |          |          |         |       |
|                         | 1 1199000 55500 2420 |                     | SYS-WIDE | SYS EQUIP  |            | 6,029.03     | 6,029.03 |          |         |       |
| 8977                    | RICOH USA INC        | 0001                | 27301018 | INV        | 09/15/2026 | 110272384    |          | 354191   | 479834  |       |
|                         | ACCOUNT DETAIL       |                     |          |            |            | LINE AMOUNT  |          |          |         |       |
|                         | 1 1199000 55500 2420 |                     | SYS-WIDE | SYS EQUIP  |            | 232.06       | 232.06   |          |         |       |
|                         |                      |                     |          |            |            | CHECK TOTAL  | 6,261.09 |          |         |       |
| 737730                  | S S WORLDWIDE        | 0001                | 26307110 | INV        | 09/15/2026 | IN101808389  |          | 354246   | 479891  |       |
|                         | ACCOUNT DETAIL       |                     |          |            |            | LINE AMOUNT  |          |          |         |       |
|                         | 1 18512 55500 6300   |                     | ED STAT  | GEN SUPP   |            | 88.39        | 88.39    |          |         |       |
|                         |                      |                     |          |            |            | CHECK TOTAL  | 88.39    |          |         |       |
| 757861                  | SCHOOL SPECIALTY LLC | 0003                | 27312006 | INV        | 09/15/2026 | 308104891311 |          | 353753   | 479371  |       |
|                         | ACCOUNT DETAIL       |                     |          |            |            | LINE AMOUNT  |          |          |         |       |
|                         | 1 1112350 55500 2430 |                     | HOOVER   | HV GEN SUP |            | 36.62        | 36.62    |          |         |       |
| 757861                  | SCHOOL SPECIALTY LLC | 0003                | 27316004 | INV        | 09/15/2026 | 208137224325 |          | 353777   | 479398  |       |
|                         | ACCOUNT DETAIL       |                     |          |            |            | LINE AMOUNT  |          |          |         |       |
|                         | 1 1116350 55500 2415 |                     | ROOSVLT  | RV INS SUP |            | 101.44       | 101.44   |          |         |       |
| 757861                  | SCHOOL SPECIALTY LLC | 0003                | 27316006 | INV        | 09/15/2026 | 208137225068 |          | 353778   | 479399  |       |
|                         | ACCOUNT DETAIL       |                     |          |            |            | LINE AMOUNT  |          |          |         |       |
|                         | 1 1116350 55500 2415 |                     | ROOSVLT  | RV INS SUP |            | 92.64        | 92.64    |          |         |       |
| 757861                  | SCHOOL SPECIALTY LLC | 0003                | 27316007 | INV        | 09/15/2026 | 208137225069 |          | 353779   | 479400  |       |
|                         | ACCOUNT DETAIL       |                     |          |            |            | LINE AMOUNT  |          |          |         |       |
|                         | 1 1116350 55500 2415 |                     | ROOSVLT  | RV INS SUP |            | 296.96       | 296.96   |          |         |       |
| 757861                  | SCHOOL SPECIALTY LLC | 0003                | 27316011 | INV        | 09/15/2026 | 208137225103 |          | 353780   | 479401  |       |
|                         | ACCOUNT DETAIL       |                     |          |            |            | LINE AMOUNT  |          |          |         |       |
|                         | 1 1116350 55500 2415 |                     | ROOSVLT  | RV INS SUP |            | 98.29        | 98.29    |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 |                      | 104200 |      | EASTERN VENDOR 1132 |          |            |            |              |        |          |         |       |
|------------------|----------------------|--------|------|---------------------|----------|------------|------------|--------------|--------|----------|---------|-------|
| VENDOR           |                      |        |      | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE      | AMOUNT | DOCUMENT | VOUCHER | CHECK |
| 757861           | SCHOOL SPECIALTY LLC |        |      | 0003                | 27316015 | INV        | 09/15/2026 | 208137238728 |        | 353781   | 479402  |       |
|                  | ACCOUNT DETAIL       |        |      |                     |          |            |            | LINE AMOUNT  |        |          |         |       |
|                  | 1 18112              | 55500  | 2430 |                     | ROOSE    | SUPPLIES   |            |              | 394.44 |          |         |       |
|                  |                      |        |      |                     |          |            |            |              | 394.44 |          |         |       |
| 757861           | SCHOOL SPECIALTY LLC |        |      | 0003                | 27316014 | INV        | 09/15/2026 | 208137237991 |        | 353782   | 479403  |       |
|                  | ACCOUNT DETAIL       |        |      |                     |          |            |            | LINE AMOUNT  |        |          |         |       |
|                  | 1 1116350            | 55500  | 2415 |                     | ROOSVLT  | RV INS SUP |            |              | 98.27  |          |         |       |
|                  |                      |        |      |                     |          |            |            |              | 98.27  |          |         |       |
| 757861           | SCHOOL SPECIALTY LLC |        |      | 0003                | 27316008 | INV        | 09/15/2026 | 208137237992 |        | 353783   | 479404  |       |
|                  | ACCOUNT DETAIL       |        |      |                     |          |            |            | LINE AMOUNT  |        |          |         |       |
|                  | 1 1116350            | 55500  | 2415 |                     | ROOSVLT  | RV INS SUP |            |              | 288.18 |          |         |       |
|                  |                      |        |      |                     |          |            |            |              | 288.18 |          |         |       |
| 757861           | SCHOOL SPECIALTY LLC |        |      | 0003                | 27316001 | INV        | 09/15/2026 | 308104891144 |        | 353784   | 479405  |       |
|                  | ACCOUNT DETAIL       |        |      |                     |          |            |            | LINE AMOUNT  |        |          |         |       |
|                  | 1 1116350            | 55500  | 2415 |                     | ROOSVLT  | RV INS SUP |            |              | 133.40 |          |         |       |
|                  |                      |        |      |                     |          |            |            |              | 133.40 |          |         |       |
| 757861           | SCHOOL SPECIALTY LLC |        |      | 0003                | 27316003 | INV        | 09/15/2026 | 308104891213 |        | 353786   | 479407  |       |
|                  | ACCOUNT DETAIL       |        |      |                     |          |            |            | LINE AMOUNT  |        |          |         |       |
|                  | 1 1116350            | 55500  | 2415 |                     | ROOSVLT  | RV INS SUP |            |              | 119.01 |          |         |       |
|                  |                      |        |      |                     |          |            |            |              | 119.01 |          |         |       |
| 757861           | SCHOOL SPECIALTY LLC |        |      | 0003                | 27316005 | INV        | 09/15/2026 | 308104891129 |        | 353787   | 479408  |       |
|                  | ACCOUNT DETAIL       |        |      |                     |          |            |            | LINE AMOUNT  |        |          |         |       |
|                  | 1 1116350            | 55500  | 2415 |                     | ROOSVLT  | RV INS SUP |            |              | 98.31  |          |         |       |
|                  |                      |        |      |                     |          |            |            |              | 98.31  |          |         |       |
| 757861           | SCHOOL SPECIALTY LLC |        |      | 0003                | 27316010 | INV        | 09/15/2026 | 308104891187 |        | 353788   | 479409  |       |
|                  | ACCOUNT DETAIL       |        |      |                     |          |            |            | LINE AMOUNT  |        |          |         |       |
|                  | 1 1116350            | 55500  | 2415 |                     | ROOSVLT  | RV INS SUP |            |              | 102.04 |          |         |       |
|                  |                      |        |      |                     |          |            |            |              | 102.04 |          |         |       |
| 757861           | SCHOOL SPECIALTY LLC |        |      | 0003                | 27316002 | INV        | 09/15/2026 | 308104910379 |        | 353789   | 479411  |       |
|                  | ACCOUNT DETAIL       |        |      |                     |          |            |            | LINE AMOUNT  |        |          |         |       |
|                  | 1 1116350            | 55500  | 2415 |                     | ROOSVLT  | RV INS SUP |            |              | 166.40 |          |         |       |
|                  |                      |        |      |                     |          |            |            |              | 166.40 |          |         |       |
| 757861           | SCHOOL SPECIALTY LLC |        |      | 0003                | 27317008 | INV        | 09/15/2026 | 308104902775 |        | 354080   | 479718  |       |
|                  | ACCOUNT DETAIL       |        |      |                     |          |            |            | LINE AMOUNT  |        |          |         |       |
|                  | 1 1117350            | 55500  | 2415 |                     | WINTHROP | WN INS SUP |            |              | 747.49 |          |         |       |
|                  |                      |        |      |                     |          |            |            |              | 747.49 |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |          |            |            |              |           |          |         |       |
|-------------------------|-----------------------|---------------------|----------|------------|------------|--------------|-----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE      | AMOUNT    | DOCUMENT | VOUCHER | CHECK |
| 757861                  | SCHOOL SPECIALTY LLC  | 0003                | 27317002 | INV        | 09/15/2026 | 308104908907 |           | 354081   | 479719  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1117350 55500 2415  |                     | WINTHROP | WN INS SUP |            | 869.27       |           |          |         |       |
|                         |                       |                     |          |            |            |              | 869.27    |          |         |       |
| 757861                  | SCHOOL SPECIALTY LLC  | 0003                | 27317006 | INV        | 09/15/2026 | 308104914320 |           | 354082   | 479720  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1117350 55500 2415  |                     | WINTHROP | WN INS SUP |            | 637.40       |           |          |         |       |
|                         |                       |                     |          |            |            |              | 637.40    |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL  | 4,280.16  |          |         |       |
| 757861                  | SCHOOL SPECIALTY LLC  | 0005                | 27317001 | INV        | 09/15/2026 | 308104917869 |           | 354083   | 479721  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1117102 55500 2415  |                     | WN ART   | WN ART SUP |            | 3,011.30     |           |          |         |       |
|                         |                       |                     |          |            |            |              | 3,011.30  |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL  | 3,011.30  |          |         |       |
| 763600                  | SEEM COLLABORATIVE    | 0001                | 275300   | INV        | 09/15/2026 | T10148       |           | 353395   | 479005  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1141400 53450 3300  |                     | SPED     | IN TRAN    |            | 76,779.31    |           |          |         |       |
|                         |                       |                     |          |            |            |              | 76,779.31 |          |         |       |
| 763600                  | SEEM COLLABORATIVE    | 0001                | 27341025 | INV        | 09/15/2026 | 100021       |           | 353474   | 479084  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1141400 53900 9400  |                     | SPED     | COLL TUIT  |            | 5,700.00     |           |          |         |       |
|                         |                       |                     |          |            |            |              | 5,700.00  |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL  | 82,479.31 |          |         |       |
| 772500                  | SHORE EDUCATIONAL COL | 0000                | 27341026 | INV        | 09/15/2026 | 2700278      |           | 353475   | 479085  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1141400 53900 9400  |                     | SPED     | COLL TUIT  |            | 12,092.25    |           |          |         |       |
|                         |                       |                     |          |            |            |              | 12,092.25 |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL  | 12,092.25 |          |         |       |
| 806455                  | STONEHAM SPORTS CENTE | 0000                | 27335010 | INV        | 09/15/2026 | 41425868     |           | 353750   | 479368  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT  |           |          |         |       |
|                         | 1 1135707 55500 3510  |                     | GOLF     | GOLF       |            | 504.00       |           |          |         |       |
|                         |                       |                     |          |            |            |              | 504.00    |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL  | 504.00    |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |          |            |            |             |          |          |         |       |
|-------------------------|-----------------------|---------------------|----------|------------|------------|-------------|----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO       | TYPE       | DUE DATE   | INVOICE     | AMOUNT   | DOCUMENT | VOUCHER | CHECK |
| 17916                   | STUTTERING THERAPY RE | 0000                | 27341011 | INV        | 09/15/2026 | 27168       |          | 354142   | 479783  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |          |          |         |       |
|                         | 1 1475265 55500 2720  |                     | SUP&MAT  | MAT GUID   |            | 66.52       |          |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 66.52    |          |         |       |
|                         |                       |                     |          |            |            |             | 66.52    |          |         |       |
| 814700                  | SUPER DUPER INC       | 0000                | 27341031 | INV        | 09/15/2026 | 3084081A    |          | 354068   | 479706  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |          |          |         |       |
|                         | 1 1475265 55500 2720  |                     | SUP&MAT  | MAT GUID   |            | 62.95       |          |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 62.95    |          |         |       |
|                         |                       |                     |          |            |            |             | 62.95    |          |         |       |
| 8511                    | THE EDUCATION COOPERA | 0001                | 27396012 | INV        | 09/15/2026 | 038705      |          | 353851   | 479476  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |          |          |         |       |
|                         | 1 1196000 55502 2410  |                     | CUR&PDEV | CR INS MAT |            | 3,904.00    |          |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 3,904.00 |          |         |       |
|                         |                       |                     |          |            |            |             | 3,904.00 |          |         |       |
| 25082                   | THE READING LEAGUE IN | 0000                | 27341014 | INV        | 09/15/2026 | 10554       |          | 353473   | 479083  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |          |          |         |       |
|                         | 1 1475265 55500 2410  |                     | SUP&MAT  | INSTR MAT  |            | 431.32      |          |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 431.32   |          |         |       |
|                         |                       |                     |          |            |            |             | 431.32   |          |         |       |
| 23686                   | VALERIO DOMINELLO HIL | 0000                | 26301179 | INV        | 09/15/2026 | 20          |          | 354289   | 479935  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |          |          |         |       |
|                         | 1 1199000 53401 1430  |                     | SYS-WIDE | LEGAL SVCS |            | 5,459.00    |          |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 5,459.00 |          |         |       |
|                         |                       |                     |          |            |            |             | 5,459.00 |          |         |       |
| 23686                   | VALERIO DOMINELLO HIL | 0000                | 26301179 | INV        | 09/15/2026 | 21          |          | 354290   | 479936  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |          |          |         |       |
|                         | 1 1199000 53401 1430  |                     | SYS-WIDE | LEGAL SVCS |            | 689.00      |          |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 689.00   |          |         |       |
|                         |                       |                     |          |            |            |             | 689.00   |          |         |       |
| 8995                    | VERIZON               | 0000                | 27301019 | INV        | 09/15/2026 | 08182026    |          | 353755   | 479375  |       |
|                         | ACCOUNT DETAIL        |                     |          |            |            | LINE AMOUNT |          |          |         |       |
|                         | 1 1199000 53614 4130  |                     | SYS-WIDE | PHONE SW   |            | 261.81      |          |          |         |       |
|                         |                       |                     |          |            |            | CHECK TOTAL | 261.81   |          |         |       |
|                         |                       |                     |          |            |            |             | 261.81   |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |                      |      |            | INVOICE     | AMOUNT   | DOCUMENT | VOUCHER | CHECK |
|-------------------------|-----------------------|---------------------|----------------------|------|------------|-------------|----------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO                   | TYPE | DUE DATE   |             |          |          |         |       |
|                         |                       |                     |                      |      |            | CHECK TOTAL | 261.81   |          |         |       |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301042             | INV  | 09/15/2026 | 777665      |          | 353396   | 479006  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            |             | 3,500.00 |          |         |       |
|                         |                       |                     |                      |      |            |             | 3,500.00 |          |         |       |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301043             | INV  | 09/15/2026 | 777670      |          | 353399   | 479009  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            |             | 1,800.00 |          |         |       |
|                         |                       |                     |                      |      |            |             | 1,800.00 |          |         |       |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301044             | INV  | 09/15/2026 | 777680      |          | 353400   | 479010  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            |             | 450.00   |          |         |       |
|                         |                       |                     |                      |      |            |             | 450.00   |          |         |       |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301045             | INV  | 09/15/2026 | 777673      |          | 353401   | 479011  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            |             | 800.00   |          |         |       |
|                         |                       |                     |                      |      |            |             | 800.00   |          |         |       |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301046             | INV  | 09/15/2026 | 777678      |          | 353402   | 479012  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            |             | 450.00   |          |         |       |
|                         |                       |                     |                      |      |            |             | 450.00   |          |         |       |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301047             | INV  | 09/15/2026 | 777676      |          | 353403   | 479013  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            |             | 450.00   |          |         |       |
|                         |                       |                     |                      |      |            |             | 450.00   |          |         |       |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301048             | INV  | 09/15/2026 | 777675      |          | 353404   | 479014  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            |             | 725.00   |          |         |       |
|                         |                       |                     |                      |      |            |             | 725.00   |          |         |       |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301054             | INV  | 09/15/2026 | 788278      |          | 353814   | 479436  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            |             | 602.71   |          |         |       |
|                         |                       |                     |                      |      |            |             | 602.71   |          |         |       |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301055             | INV  | 09/15/2026 | 788419      |          | 353815   | 479437  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |          |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            |             | 421.89   |          |         |       |
|                         |                       |                     |                      |      |            |             | 421.89   |          |         |       |

Report generated: 09/10/2026 11:16:28  
 User: Kim Candilieri (kcandilieri)  
 Program ID: apwarrnt

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## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Detail Invoice List

WARRANT: S27013 09/15/2026

| CASH ACCOUNT: 00 104200 |                       | EASTERN VENDOR 1132 |                      |      |            |             |            |          |         |       |
|-------------------------|-----------------------|---------------------|----------------------|------|------------|-------------|------------|----------|---------|-------|
| VENDOR                  |                       | REMIT               | PO                   | TYPE | DUE DATE   | INVOICE     | AMOUNT     | DOCUMENT | VOUCHER | CHECK |
| 11695                   | JOE WARREN SONS CO IN | 0000                | 27301056             | INV  | 09/15/2026 | 788276      |            | 353816   | 479438  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |            |          |         |       |
|                         | 1 12002 520000        |                     | SCHLUN EXPPURCH SVCS |      |            | 319.39      |            |          |         |       |
|                         |                       |                     |                      |      |            | CHECK TOTAL | 319.39     |          |         |       |
|                         |                       |                     |                      |      |            |             | 9,518.99   |          |         |       |
| 896100                  | WESTERN PSYCHOLOGICAL | 0000                | 27341008             | INV  | 09/15/2026 | WPS-641778  |            | 353751   | 479369  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |            |          |         |       |
|                         | 1 1475265 55500 2720  |                     | SUP&MAT MAT GUID     |      |            | 624.80      |            |          |         |       |
|                         |                       |                     |                      |      |            |             | 624.80     |          |         |       |
| 896100                  | WESTERN PSYCHOLOGICAL | 0000                | 27341012             | INV  | 09/15/2026 | WPS-641749  |            | 353752   | 479370  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |            |          |         |       |
|                         | 1 1475265 55500 2720  |                     | SUP&MAT MAT GUID     |      |            | 188.10      |            |          |         |       |
|                         |                       |                     |                      |      |            |             | 188.10     |          |         |       |
|                         |                       |                     |                      |      |            | CHECK TOTAL | 812.90     |          |         |       |
| 25058                   | WILLOW HILL SCHOOL    | 0000                | 26341227             | INV  | 09/15/2026 | GT - SUMMER |            | 353964   | 479596  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |            |          |         |       |
|                         | 1 1141400 53901 9300  |                     | SPED NON-PUBLIC      |      |            | 6,325.80    |            |          |         |       |
|                         |                       |                     |                      |      |            |             | 6,325.80   |          |         |       |
| 25058                   | WILLOW HILL SCHOOL    | 0000                | 26341228             | INV  | 09/15/2026 | SM - SUMMER |            | 353965   | 479597  |       |
|                         | ACCOUNT DETAIL        |                     |                      |      |            | LINE AMOUNT |            |          |         |       |
|                         | 1 1141400 53901 9300  |                     | SPED NON-PUBLIC      |      |            | 6,325.80    |            |          |         |       |
|                         |                       |                     |                      |      |            |             | 6,325.80   |          |         |       |
|                         |                       |                     |                      |      |            | CHECK TOTAL | 12,651.60  |          |         |       |
| 179                     | INVOICES              |                     | WARRANT TOTAL        |      |            | 505,580.10  | 505,580.10 |          |         |       |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Preliminary Warrant Summary

WARRANT: S27013 09/15/2026

| FUND | ORG     | ACCOUNT                                                       | AMOUNT                           | AVLB BUDGET  |
|------|---------|---------------------------------------------------------------|----------------------------------|--------------|
| 0111 | 1112350 | HOOVER ALL ELEMENTARY 0111-3-000-000-12-350-00-30-55500 -2430 | HV GENERAL SUPPLIES 4,601.70     | 5,840.10     |
| 0111 | 1116122 | ROOSEVELT MUSIC 0111-3-000-000-16-122-00-30-52400 -2420       | RV MUSIC INSTRUMENT M 539.15     | 2,719,844.57 |
| 0111 | 1116350 | ROOSEVELT ALL ELEMENT 0111-3-000-000-16-350-00-30-55500 -2415 | RV INSTR SUPPLIES 1,594.94       | 904.64       |
| 0111 | 1116350 | ROOSEVELT ALL ELEMENT 0111-3-000-000-16-350-00-30-55500 -2430 | RV GENERAL SUPPLIES 215.08       | 904.64       |
| 0111 | 1116350 | ROOSEVELT ALL ELEMENT 0111-3-000-000-16-350-00-30-57613 -2210 | RV MEMBERSHIPS/DUES 638.00       | 904.64       |
| 0111 | 1117102 | WINTHROP ART 0111-3-000-000-17-102-00-30-55500 -2415          | WN ART INSTRUCTIONAL 3,011.30    | 3,521.80     |
| 0111 | 1117350 | WINTHROP ALL ELEMENTA 0111-3-000-000-17-350-00-30-55500 -2415 | WN INSTR SUPPLIES 2,254.16       | 3,521.80     |
| 0111 | 1117350 | WINTHROP ALL ELEMENTA 0111-3-000-000-17-350-00-30-55500 -2430 | WN GENERAL SUPPLIES 1,487.95     | 3,521.80     |
| 0111 | 1121000 | MIDDLE SCHOOL 0111-3-000-000-21-000-00-40-55500 -2430         | MS GENERAL SUPPLIES 281.95       | 17,214.30    |
| 0111 | 1121102 | MS ART 0111-3-000-000-21-102-00-40-55500 -2415                | MS ART INSTRUCTIONAL 3,039.09    | 17,214.30    |
| 0111 | 1131000 | HIGH SCHOOL 0111-3-000-000-31-000-00-50-55500 -2430           | HS GENERAL SUPPLIES 343.44       | 79,388.66    |
| 0111 | 1131102 | H.S. ART 0111-3-000-000-31-102-00-50-55500 -2415              | HS ART INSTRUCTIONAL 300.45      | 79,388.66    |
| 0111 | 1135700 | ATHLETICS 0111-3-000-000-35-700-00-50-53450 -3510             | AT TRANSPORT 2,397.00            | 25,420.80    |
| 0111 | 1135707 | ATHLETICS GOLF 0111-3-000-000-35-707-00-50-55500 -3510        | AT GOLF 1,302.99                 | 25,420.80    |
| 0111 | 1141400 | SPED 0111-3-000-000-41-400-00-00-52400 -2440                  | SP EXTENDED SCHOOL YE 2,958.00   | -676.17      |
| 0111 | 1141400 | SPED 0111-3-000-000-41-400-00-00-53450 -3300                  | SP TRANSPORTATION MPS 139,070.69 | 976,625.58   |
| 0111 | 1141400 | SPED 0111-3-000-000-41-400-00-00-53900 -9400                  | SP TUITION COLLABORAT 73,321.85  | 976,625.58   |
| 0111 | 1141400 | SPED 0111-3-000-000-41-400-00-00-53901 -9300                  | SP TUITION NON-PUBLIC 66,634.07  | 976,625.58   |
| 0111 | 1141400 | SPED 0111-3-000-000-41-400-00-00-55500 -2410                  | SP SPEECH/HEARING SUP 1,205.00   | 976,625.58   |
| 0111 | 1141400 | SPED 0111-3-000-000-41-400-00-00-55508 -2800                  | SP EVALUATION SUPPLIE 16,210.23  | 976,625.58   |
| 0111 | 1196000 | CURRICULUM & PROF DEV 0111-3-000-000-96-000-00-00-55502 -2410 | CR INSTR MATERIALS 91,673.76     | 385,517.20   |
| 0111 | 1197000 | ADMIN 0111-3-000-000-97-000-00-00-54610 -1210                 | AD CENTRAL OFFICE SUP 240.77     | 1,497.75     |
| 0111 | 1197000 | ADMIN 0111-3-000-000-97-000-00-00-54610 -1410                 | AD BUSINESS OFFICE SU 43.94      | 1,497.75     |
| 0111 | 1197000 | ADMIN 0111-3-000-000-97-000-00-00-57613 -1210                 | AD DUES ADMINISTRATIO 300.00     | 1,497.75     |
| 0111 | 1199000 | SYSTEM-WIDE 0111-3-000-000-99-000-00-00-52400 -1410           | SW CONSULTANTS 6,000.00          | 107,546.86   |
| 0111 | 1199000 | SYSTEM-WIDE 0111-3-000-000-99-000-00-00-53401 -1430           | SW LEGAL SERVICES 6,148.00       | 107,546.86   |
| 0111 | 1199000 | SYSTEM-WIDE 0111-3-000-000-99-000-00-00-53614 -4130           | SW TELEPHONE 1,022.14            | 107,546.86   |
| 0111 | 1199000 | SYSTEM-WIDE 0111-3-000-000-99-000-00-00-55500 -2420           | SW MAINTENANCE OF EQU 8,818.64   | 107,546.86   |
| 0111 | 1199104 | SYSTEM-WIDE BUSINESS/ 0111-3-000-000-99-104-00-00-55500 -2210 | SW COMPUTER LICENSES 10,743.86   | 107,546.86   |
| 0111 | 1199122 | SYSTEM-WIDE MUSIC 0111-3-000-000-99-122-00-00-55502 -2410     | SW TEXTBOOKS 712.99              | 107,546.86   |

FUND TOTAL 447,111.14

|      |       |                    |                                    |                    |          |            |
|------|-------|--------------------|------------------------------------|--------------------|----------|------------|
| 1200 | 12002 | SCHOOL LUNCH - EXP | 1200-3-300-300-00-00-00-02-520000- | PURCHASED SERVICES | 9,903.30 | 107,546.86 |
|------|-------|--------------------|------------------------------------|--------------------|----------|------------|

FUND TOTAL 9,903.30

|      |         |                   |                                         |                       |           |             |
|------|---------|-------------------|-----------------------------------------|-----------------------|-----------|-------------|
| 1475 | 1475264 | CONTRACT SERVICES | 1475-3-026-005-41-000-20-05-52400 -2320 | CONTRACT SERVICES ASS | 1,800.00  | 10,718.13   |
| 1475 | 1475264 | CONTRACT SERVICES | 1475-3-026-005-41-000-20-05-52400 -2356 | CONTRACT SERVICES-PDE | 1,995.00  | 2,276.74    |
| 1475 | 1475264 | CONTRACT SERVICES | 1475-3-026-005-41-000-20-05-52400 -9300 | CONTRACT SERVICES NON | 28,360.57 | -251,179.60 |

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PRELIMINARY CITY OF MELROSE WARRANT REPORT

|                       |          |                       |                                         |                       |            |              |
|-----------------------|----------|-----------------------|-----------------------------------------|-----------------------|------------|--------------|
| 1475                  | 1475265  | SUPPLIES&MATERIALS    | 1475-3-026-006-41-000-20-05-55500 -2410 | SUPPLIES&MATERIALS -I | 1,113.84   | 5,398.48     |
| 1475                  | 1475265  | SUPPLIES&MATERIALS    | 1475-3-026-006-41-000-20-05-55500 -2430 | SUPPLIES&MATERIALS -S | 342.20     | 210.17       |
| 1475                  | 1475265  | SUPPLIES&MATERIALS    | 1475-3-026-006-41-000-20-05-55500 -2720 | SUPPLIES&MATERIALS -G | 5,389.40   | 4,669.68     |
| 1475                  | 14752655 | SUPPLIES&MATERIALS -P | 1475-3-026-006-41-00 -20-05-55500 -2410 | SUPPLIES&MATERIALS -P | 2,146.44   | 0.00         |
| FUND TOTAL            |          |                       |                                         |                       | 41,147.45  |              |
| 1482                  | 1482255  | FY25Title II Supplies | 1482-3-025-300-96-000-20-02-55500 -2410 | FY25 Title II Supplie | 1,733.61   | 0.00         |
| FUND TOTAL            |          |                       |                                         |                       | 1,733.61   |              |
| 1613                  | 16132    | TRANSPORATION         | 1613-3-000-000-00-000-29-02-540000-     | OTHER CHARGES AND EXP | 85.00      | 80,582.65    |
| FUND TOTAL            |          |                       |                                         |                       | 85.00      |              |
| 1811                  | 18112    | ROOSEVELT EXPENSE     | 1811-3-000-000-00-000-29-02-55500 -2430 | SUPPLIES              | 394.44     | -1,800.98    |
| FUND TOTAL            |          |                       |                                         |                       | 394.44     |              |
| 1851                  | 18512    | ED STATIONS - EXPENSE | 1851-3-300-300-00-00 -29-02-55500 -6300 | GENERAL SUPPLY        | 5,205.16   | 4,452,900.81 |
| FUND TOTAL            |          |                       |                                         |                       | 5,205.16   |              |
| WARRANT SUMMARY TOTAL |          |                       |                                         |                       | 505,580.10 |              |
| GRAND TOTAL           |          |                       |                                         |                       | 505,580.10 |              |

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Warrant List by Voucher

WARRANT: S27013 09/15/2026

| VOUCHER | VENDOR                           | DOCUMENT | INVOICE            | PO       | TYPE | DUE DATE   | AMOUNT    | COMMENT                |
|---------|----------------------------------|----------|--------------------|----------|------|------------|-----------|------------------------|
|         | 631900 NORTHSHORE EDUCATION CONS | 353960   | 2027001027         | 26341223 | INV  | 09/15/2026 | 22,106.56 | MELROSE SUMMER TUITIO  |
| 478969  | 18325 AMAZON CAPITAL SERVICES    | 353359   | 1DXF-64FR-DXFM     | 27301037 | INV  | 09/15/2026 | 93.24     | SUPERINTENDENT SUPPLI  |
| 478970  | 20661 KING BRIAN TRANSPORTATION  | 353360   | 931                | 275333   | INV  | 09/15/2026 | 1,500.00  | FY27 MELROSE STUDENT   |
| 478971  | 14512 BSN SPORTS LLC             | 353361   | 934914898          | 27335008 | INV  | 09/15/2026 | 798.99    | MELROSE ATHLETICS GOL  |
| 478972  | 216600 DEMCO INC                 | 353362   | 7841243            | 27396022 | INV  | 09/15/2026 | 147.87    | ACRYLIC BROWSING BIN   |
| 478973  | 15213 SJ TRANSPORTATION LLC      | 353363   | JULY 2026-1 SUMMER | 275316   | INV  | 09/15/2026 | 11,475.00 | MELROSE IN & OUT OF D  |
| 478974  | 15213 SJ TRANSPORTATION LLC      | 353364   | JULY 2026-2 SUMMER | 275316   | INV  | 09/15/2026 | 7,490.00  | MELROSE IN & OUT OF D  |
| 478975  | 15213 SJ TRANSPORTATION LLC      | 353365   | JULY 2026-3 SUMMER | 275316   | INV  | 09/15/2026 | 9,000.00  | MELROSE IN & OUT OF D  |
| 478976  | 15213 SJ TRANSPORTATION LLC      | 353366   | JULY 2026-4 SUMMER | 275316   | INV  | 09/15/2026 | 770.00    | MELROSE IN & OUT OF D  |
| 478998  | 25060 LANYARD PROMO LLC          | 353389   | 221273855          | 27301002 | INV  | 09/15/2026 | 1,914.97  | FY27 DISTRICT LANYARD  |
| 479001  | 8977 RICOH USA INC               | 353391   | 5073691667         | 27301033 | INV  | 09/15/2026 | 452.58    | MELROSE COPIER OVERAG  |
| 479005  | 763600 SEEM COLLABORATIVE        | 353395   | T10148             | 275300   | INV  | 09/15/2026 | 76,779.31 | MELROSE SPED TRANSPOR  |
| 479006  | 11695 JOE WARREN SONS CO INC     | 353396   | 777665             | 27301042 | INV  | 09/15/2026 | 3,500.00  | HIGH SCHOOL FOOD SERV  |
| 479009  | 11695 JOE WARREN SONS CO INC     | 353399   | 777670             | 27301043 | INV  | 09/15/2026 | 1,800.00  | MIDDLE SCHOOL FOOD SE  |
| 479010  | 11695 JOE WARREN SONS CO INC     | 353400   | 777680             | 27301044 | INV  | 09/15/2026 | 450.00    | HOOVER FOOD SERV EQUI  |
| 479011  | 11695 JOE WARREN SONS CO INC     | 353401   | 777673             | 27301045 | INV  | 09/15/2026 | 800.00    | ROOSEVELT FOOD SERVICE |
| 479012  | 11695 JOE WARREN SONS CO INC     | 353402   | 777678             | 27301046 | INV  | 09/15/2026 | 450.00    | WINTHROP FOOD SERVICE  |
| 479013  | 11695 JOE WARREN SONS CO INC     | 353403   | 777676             | 27301047 | INV  | 09/15/2026 | 450.00    | HORACE MANN FOOD SERV  |
| 479014  | 11695 JOE WARREN SONS CO INC     | 353404   | 777675             | 27301048 | INV  | 09/15/2026 | 725.00    | LINCOLN FOOD SERVICE   |
| 479015  | 598100 NCS PEARSON INC           | 353405   | 32115632           | 27341005 | INV  | 09/15/2026 | 1,337.13  | MELROSE PPS SUPPLIES   |
| 479016  | 598100 NCS PEARSON INC           | 353406   | 32115631           | 27341004 | INV  | 09/15/2026 | 1,295.21  | MELROSE PPS SUPPLIES   |
| 479017  | 598100 NCS PEARSON INC           | 353407   | 32126236           | 27341009 | INV  | 09/15/2026 | 3,762.51  | MELROSE PPS SUPPLIES   |
| 479018  | 598100 NCS PEARSON INC           | 353408   | 32126117           | 27341004 | INV  | 09/15/2026 | 3,880.30  | MELROSE PPS SUPPLIES   |
| 479019  | 598100 NCS PEARSON INC           | 353409   | 32126280           | 27341005 | INV  | 09/15/2026 | 6,928.30  | MELROSE PPS SUPPLIES   |
| 479020  | 17512 KENNETH CEFALO             | 353410   | 2026PHYSICALEXAM   | 275375   | INV  | 09/15/2026 | 85.00     | FY27 7D LICENSE RENEW  |
| 479022  | 18325 AMAZON CAPITAL SERVICES    | 353412   | 1G7Y-N17H-4VL7     | 27341021 | INV  | 09/15/2026 | 115.94    | MELROSE PPS SUPPLIES   |
| 479023  | 18325 AMAZON CAPITAL SERVICES    | 353413   | 1131-N7GG-9MRT     | 27341021 | INV  | 09/15/2026 | 66.58     | MELROSE PPS SUPPLIES   |
| 479024  | 169793 COMCAST                   | 353414   | 08092026           | 27301017 | INV  | 09/15/2026 | 12.59     | FY27 HS CABLE & INTER  |
| 479025  | 25197 MATTHEW A ABRAHAMS         | 353415   | 02112026           | 26301110 | INV  | 09/15/2026 | 300.00    | FY27 CHAPTER 70 / NET  |
| 479073  | 90000 BOSTON AUTOMATIC TIME CLO  | 353463   | 26-23438           | 27301050 | INV  | 09/15/2026 | 190.00    | MELROSE SCHOOLS SERV   |
| 479074  | 128180 CAPITAL LEASE GROUP LTD   | 353464   | 926217 - A         | 27335002 | INV  | 09/15/2026 | 2,397.00  | MELROSE ATHLETIC VANS  |
| 479075  | 128180 CAPITAL LEASE GROUP LTD   | 353465   | 926217 - N         | 275317   | INV  | 09/15/2026 | 5,887.00  | MELROSE 7 SCHOOL VAN   |
| 479078  | 33300 APPLE INC                  | 353468   | MC91504814         | 27341022 | INV  | 09/15/2026 | 500.00    | MELROSE PPS SUPPLIES   |
| 479079  | 133100 CARDINAL CUSHING CENTERS  | 353469   | 96156              | 27341023 | INV  | 09/15/2026 | 9,046.98  | MELROSE PPS 50% TUITI  |
| 479083  | 25082 THE READING LEAGUE INC     | 353473   | 10554              | 27341014 | INV  | 09/15/2026 | 431.32    | MELROSE PPS SUPPLIES   |
| 479084  | 763600 SEEM COLLABORATIVE        | 353474   | 100021             | 27341025 | INV  | 09/15/2026 | 5,700.00  | MELROSE PPS EYP 2026   |
| 479085  | 772500 SHORE EDUCATIONAL COLLABO | 353475   | 2700278            | 27341026 | INV  | 09/15/2026 | 12,092.25 | MELROSE PPS SCHOOL TU  |
| 479086  | 18325 AMAZON CAPITAL SERVICES    | 353476   | 16R4-VPPW-XDXM     | 27301038 | INV  | 09/15/2026 | 43.94     | SUPPLIES FOR CENTRAL   |
| 479087  | 18325 AMAZON CAPITAL SERVICES    | 353477   | 1XJ7-LN3M-1Y3L     | 27301040 | INV  | 09/15/2026 | 147.53    | SUPERINTENDENT SUPPLI  |
| 479088  | 683265 SONOVA USA INC            | 353478   | 5407256436         | 27341015 | INV  | 09/15/2026 | 480.00    | MELROSE PPS SUPPLIES   |

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## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Warrant List by Voucher

WARRANT: S27013 09/15/2026

| VOUCHER | VENDOR                           | DOCUMENT | INVOICE            | PO       | TYPE | DUE DATE   | AMOUNT    | COMMENT               |
|---------|----------------------------------|----------|--------------------|----------|------|------------|-----------|-----------------------|
| 479089  | 683265 SONOVA USA INC            | 353479   | 5407256462         | 27341015 | INV  | 09/15/2026 | 725.00    | MELROSE PPS SUPPLIES  |
| 479090  | 15447 MAXIM HEALTHCARE SERVICES  | 353480   | V30610053          | 27341029 | INV  | 09/15/2026 | 1,800.00  | MELROSE PPS CONTRACTE |
| 479365  | 20334 LITERACY RESOURCES LLC     | 353747   | INV-260819-0232248 | 27341027 | INV  | 09/15/2026 | 2,488.64  | MELROSE PPS SUPPLIES  |
| 479366  | 698700 PRO ED INC                | 353748   | 3136808            | 27341010 | INV  | 09/15/2026 | 306.90    | MELROSE PPS SUPPLIES  |
| 479367  | 698700 PRO ED INC                | 353749   | 3136806            | 27341006 | INV  | 09/15/2026 | 2,052.60  | MELROSE PPS SUPPLIES  |
| 479368  | 806455 STONEHAM SPORTS CENTER    | 353750   | 41425868           | 27335010 | INV  | 09/15/2026 | 504.00    | MELROSE ATHLETICS GOL |
| 479369  | 896100 WESTERN PSYCHOLOGICAL SER | 353751   | WPS-641778         | 27341008 | INV  | 09/15/2026 | 624.80    | MELROSE PPS SUPPLIES  |
| 479370  | 896100 WESTERN PSYCHOLOGICAL SER | 353752   | WPS-641749         | 27341012 | INV  | 09/15/2026 | 188.10    | MELROSE PPS SUPPLIES  |
| 479371  | 757861 SCHOOL SPECIALTY LLC      | 353753   | 308104891311       | 27312006 | INV  | 09/15/2026 | 36.62     | HOOVER GENERAL SUPPLI |
| 479375  | 8995 VERIZON                     | 353755   | 08182026           | 27301019 | INV  | 09/15/2026 | 261.81    | FY27 SCHOOL FIOS AUG  |
| 479376  | 17368 POWERSCHOOL GROUP LLC      | 353756   | INV508214          | 27301039 | INV  | 09/15/2026 | 10,743.86 | MELROSE SUBSCRIP 9/1/ |
| 479395  | 18325 AMAZON CAPITAL SERVICES    | 353774   | 1VHX-RHRJ-GPRK     | 27396036 | INV  | 09/15/2026 | 374.36    | TEACHER MATERIALS ORI |
| 479398  | 757861 SCHOOL SPECIALTY LLC      | 353777   | 208137224325       | 27316004 | INV  | 09/15/2026 | 101.44    | ROOSEVELT TEACHERS' S |
| 479399  | 757861 SCHOOL SPECIALTY LLC      | 353778   | 208137225068       | 27316006 | INV  | 09/15/2026 | 92.64     | ROOSEVELT TEACHERS' S |
| 479400  | 757861 SCHOOL SPECIALTY LLC      | 353779   | 208137225069       | 27316007 | INV  | 09/15/2026 | 296.96    | ROOSEVELT TEACHERS' S |
| 479401  | 757861 SCHOOL SPECIALTY LLC      | 353780   | 208137225103       | 27316011 | INV  | 09/15/2026 | 98.29     | ROOSEVELT TEACHERS' S |
| 479402  | 757861 SCHOOL SPECIALTY LLC      | 353781   | 208137238728       | 27316015 | INV  | 09/15/2026 | 394.44    | ROOSEVELT 5TH GR STUD |
| 479403  | 757861 SCHOOL SPECIALTY LLC      | 353782   | 208137237991       | 27316014 | INV  | 09/15/2026 | 98.27     | ROOSEVELT TEACHERS' S |
| 479404  | 757861 SCHOOL SPECIALTY LLC      | 353783   | 208137237992       | 27316008 | INV  | 09/15/2026 | 288.18    | ROOSEVELT TEACHERS' S |
| 479405  | 757861 SCHOOL SPECIALTY LLC      | 353784   | 308104891144       | 27316001 | INV  | 09/15/2026 | 133.40    | ROOSEVELT ART SUPPLIE |
| 479407  | 757861 SCHOOL SPECIALTY LLC      | 353786   | 308104891213       | 27316003 | INV  | 09/15/2026 | 119.01    | ROOSEVELT TEACHERS' S |
| 479408  | 757861 SCHOOL SPECIALTY LLC      | 353787   | 308104891129       | 27316005 | INV  | 09/15/2026 | 98.31     | ROOSEVELT TEACHERS' S |
| 479409  | 757861 SCHOOL SPECIALTY LLC      | 353788   | 308104891187       | 27316010 | INV  | 09/15/2026 | 102.04    | ROOSEVELT ART SUPPLIE |
| 479411  | 757861 SCHOOL SPECIALTY LLC      | 353789   | 308104910379       | 27316002 | INV  | 09/15/2026 | 166.40    | ROOSEVELT TEACHERS' S |
| 479436  | 11695 JOE WARREN SONS CO INC     | 353814   | 788278             | 27301054 | INV  | 09/15/2026 | 602.71    | MELROSE HS WALK IN FR |
| 479437  | 11695 JOE WARREN SONS CO INC     | 353815   | 788419             | 27301055 | INV  | 09/15/2026 | 421.89    | MELROSE MS CONDENSING |
| 479438  | 11695 JOE WARREN SONS CO INC     | 353816   | 788276             | 27301056 | INV  | 09/15/2026 | 319.39    | MELROSE MS CONDENSING |
| 479470  | 18325 AMAZON CAPITAL SERVICES    | 353845   | 1LV3-T43M-3XVN     | 27307016 | INV  | 09/15/2026 | 752.99    | FY27 ED STA OFFICE SU |
| 479471  | 18325 AMAZON CAPITAL SERVICES    | 353846   | 1LKK-X63P-1VYG     | 27307017 | INV  | 09/15/2026 | 110.53    | FY27 ED STA OFFICE SU |
| 479472  | 18325 AMAZON CAPITAL SERVICES    | 353847   | 1P3H-KG9J-6PKM     | 27307019 | INV  | 09/15/2026 | 29.98     | FY27 ED STA OFFICE SU |
| 479473  | 18325 AMAZON CAPITAL SERVICES    | 353848   | 176M-Y6XN-M1HG     | 27307018 | INV  | 09/15/2026 | 166.71    | FY27 ED STA OFFICE SU |
| 479474  | 22373 BLOOMSBURY PUBLISHING INC  | 353849   | BUS107663          | 27396027 | INV  | 09/15/2026 | 5,206.95  | FY27 LIBRARY DATA BAS |
| 479475  | 9295 CURRICULUM ASSOCIATES LLC   | 353850   | 10016611           | 27396003 | INV  | 09/15/2026 | 26,596.00 | FY27 MELROSE ELLEVATI |
| 479476  | 8511 THE EDUCATION COOPERATIVE   | 353851   | 038705             | 27396012 | INV  | 09/15/2026 | 3,904.00  | MELROSE SDPA ANNUAL S |
| 479479  | 24221 EVERWAY HOLDCO LLC         | 353854   | 00290007N          | 27396008 | INV  | 09/15/2026 | 16,484.35 | MELROSE PPS MATH & LI |
| 479481  | 23313 LITIX INC                  | 353856   | 2257               | 27396007 | INV  | 09/15/2026 | 5,300.00  | MELROSE PS ANNUAL SUB |
| 479483  | 8761 MASSACHUSETTS LIBRARY SYS   | 353858   | 11678              | 27396006 | INV  | 09/15/2026 | 3,697.00  | FY27 MELROSE LIBRARY  |
| 479486  | 12318 NOODLETOOLS INC            | 353861   | 205-439-R12        | 27396011 | INV  | 09/15/2026 | 702.00    | FY27 MELROSE DISTRICT |
| 479488  | 20955 LIMINEX INC                | 353863   | INV-146141         | 27396001 | INV  | 09/15/2026 | 8,032.50  | MELROSE PEAR ASSESSME |
| 479491  | 19872 AMPLIFY EDUCATION INC      | 353866   | INV-489621         | 27396002 | INV  | 09/15/2026 | 2,500.00  | MELROSE DIBELS BENCHM |

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## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Warrant List by Voucher

WARRANT: S27013 09/15/2026

| VOUCHER | VENDOR                           | DOCUMENT | INVOICE            | PO       | TYPE | DUE DATE   | AMOUNT    | COMMENT               |
|---------|----------------------------------|----------|--------------------|----------|------|------------|-----------|-----------------------|
| 479493  | 19872 AMPLIFY EDUCATION INC      | 353868   | INV-489620         | 27396002 | INV  | 09/15/2026 | 6,171.20  | DIBELS MATERIALS & DA |
| 479578  | 20334 LITERACY RESOURCES LLC     | 353949   | INV-260825-0233319 | 27396038 | INV  | 09/15/2026 | 101.00    | MELROSE CURRICULUM MA |
| 479579  | 22678 JOHN MACERO                | 353950   | 18                 | 27301057 | INV  | 09/15/2026 | 6,000.00  | SENIOR ADVISOR SERVIC |
| 479582  | 598100 NCS PEARSON INC           | 353952   | 32239474           | 27341028 | INV  | 09/15/2026 | 1,094.31  | MELROSE PPS SUPPLIES  |
| 479583  | 20661 KING BRIAN TRANSPORTATION  | 353953   | 934                | 275333   | INV  | 09/15/2026 | 2,730.00  | MELROSE STUDENT TRANS |
| 479586  | 609610 NEW ENGLAND ACADEMY LLC   | 353955   | MEL0826W           | 26341210 | INV  | 09/15/2026 | 4,057.02  | MELROSE PPS TUITION P |
| 479587  | 609610 NEW ENGLAND ACADEMY LLC   | 353956   | MEL0826D           | 26341211 | INV  | 09/15/2026 | 4,057.02  | MELROSE PPS TUITION P |
| 479588  | 609610 NEW ENGLAND ACADEMY LLC   | 353957   | MEL0826H           | 26341212 | INV  | 09/15/2026 | 4,057.02  | MELROSE PPS TUITION P |
| 479589  | 609610 NEW ENGLAND ACADEMY LLC   | 353958   | MEL0826M           | 26341213 | INV  | 09/15/2026 | 4,057.02  | MELROSE PPS TUITION P |
| 479590  | 609610 NEW ENGLAND ACADEMY LLC   | 353959   | MEL0826T           | 26341214 | INV  | 09/15/2026 | 2,028.51  | MELROSE PPS TUITION P |
| 479592  | 631900 NORTSHORE EDUCATION CONS  | 353961   | 2027001025         | 26341220 | INV  | 09/15/2026 | 9,400.72  | MELROSE SUMMER TUITIO |
| 479593  | 631900 NORTSHORE EDUCATION CONS  | 353962   | 2027001026         | 26341222 | INV  | 09/15/2026 | 12,011.16 | MELROSE PPS SUMMER TU |
| 479594  | 631900 NORTSHORE EDUCATION CONS  | 353963   | 2027001028         | 26341225 | INV  | 09/15/2026 | 12,011.16 | MELROSE PPS SUMMER TU |
| 479596  | 25058 WILLOW HILL SCHOOL         | 353964   | GT - SUMMER        | 26341227 | INV  | 09/15/2026 | 6,325.80  | MELROSE PPS SUMMER 20 |
| 479597  | 25058 WILLOW HILL SCHOOL         | 353965   | SM - SUMMER        | 26341228 | INV  | 09/15/2026 | 6,325.80  | MELROSE PPS SUMMER TU |
| 479602  | 15213 SJ TRANSPORTATION LLC      | 353971   | AUGUST 2026-1      | 275316   | INV  | 09/15/2026 | 13,337.50 | MELROSE SCHOOLS TRANS |
| 479603  | 15213 SJ TRANSPORTATION LLC      | 353972   | AUGUST 2026-4      | 275316   | INV  | 09/15/2026 | 4,235.00  | MELROSE TRANSPORTATIO |
| 479606  | 18325 AMAZON CAPITAL SERVICES    | 353973   | 161Q-39RM-4XMJ     | 27321011 | INV  | 09/15/2026 | 37.46     | MVMMS ART SUPPLIES /  |
| 479607  | 18325 AMAZON CAPITAL SERVICES    | 353974   | 1G6Y-FQNG-GX1Q     | 27321011 | INV  | 09/15/2026 | 910.42    | MVMMS ART SUPPLIES /  |
| 479608  | 18325 AMAZON CAPITAL SERVICES    | 353975   | 1N7H-CGMW-TWNW     | 27321014 | INV  | 09/15/2026 | 281.95    | MVMMS SUPPLIES / 1N7H |
| 479624  | 171281 COMMITTEE FOR CHILDREN    | 353992   | 2061691            | 27396035 | INV  | 09/15/2026 | 378.00    | MATERIALS FOR FRANKLI |
| 479627  | 20215 FOLLETT CONTENT SOLUTIONS  | 353993   | 783551             | 27396033 | INV  | 09/15/2026 | 423.80    | FY27 CURRICULUM ELA B |
| 479628  | 691450 MARCENSO CLAY             | 353994   | 460883             | 27321006 | INV  | 09/15/2026 | 356.55    | MVMMS CLAY FOR POTTER |
| 479658  | 589155 MUSIC & ARTS CA DEPT      | 354024   | INV060567636       | 27396009 | INV  | 09/15/2026 | 3,975.09  | YAMAHA GIGMAKER ACOUT |
| 479659  | 18325 AMAZON CAPITAL SERVICES    | 354025   | 1T3N-13DW-6MTL     | 27317013 | INV  | 09/15/2026 | 123.04    | TONER COPIER MACHINES |
| 479660  | 18325 AMAZON CAPITAL SERVICES    | 354026   | 14WH-4WCL-LPRD     | 27317013 | INV  | 09/15/2026 | 461.01    | THERMAL LAMINATING FI |
| 479661  | 18325 AMAZON CAPITAL SERVICES    | 354027   | 1CLT-9Y94-HRDT     |          | CRM  | 09/15/2026 | -390.04   | CREDIT FOR TONER / 1C |
| 479697  | 18325 AMAZON CAPITAL SERVICES    | 354059   | 1XQG-7D9L-3Q7L     | 27331017 | INV  | 09/15/2026 | 234.44    | HIGH SCHOOL ART SUPPL |
| 479698  | 18325 AMAZON CAPITAL SERVICES    | 354060   | 1Y61-TWGP-X6TC     | 27316018 | INV  | 09/15/2026 | 539.15    | ROOSEVELT MUSIC SUPPL |
| 479699  | 84000 DICK BLICK                 | 354061   | 8604650            | 27331014 | INV  | 09/15/2026 | 42.45     | HIGH SCHOOL ART SUPPL |
| 479700  | 84000 DICK BLICK                 | 354062   | 8716345            | 27331014 | INV  | 09/15/2026 | 23.56     | HIGH SCHOOL ART SUPPL |
| 479701  | 24141 MINGA SOLUTIONS US INC     | 354063   | INV-4303           | 27396010 | INV  | 09/15/2026 | 7,580.00  | MELROSE SCHOOLS HALL  |
| 479702  | 25178 NATIONAL TELECOM LLC       | 354064   | INV-0000022898     | 27301015 | INV  | 09/15/2026 | 747.74    | FY27 DISTRICT WIDE PH |
| 479703  | 133100 CARDINAL CUSHING CENTERS  | 354065   | 96302              | 27341023 | INV  | 09/15/2026 | 15,580.91 | MELROSE PPS SCHOOL TU |
| 479704  | 394245 JUDGE BAKER CHILDRENS CEN | 354066   | JUL6123            | 27341038 | INV  | 09/15/2026 | 12,714.80 | MELROSE PPS SUMMER 20 |
| 479706  | 814700 SUPER DUPER INC           | 354068   | 3084081A           | 27341031 | INV  | 09/15/2026 | 62.95     | MELROSE PPS SUPPLIES  |
| 479709  | 84000 DICK BLICK                 | 354071   | 8660917            | 27321007 | INV  | 09/15/2026 | 51.46     | MVMMS ART SUPPLIES /  |
| 479712  | 84000 DICK BLICK                 | 354074   | 8583907            | 27321007 | INV  | 09/15/2026 | 1,683.20  | MVMMS ART SUPPLIES /  |
| 479717  | 18325 AMAZON CAPITAL SERVICES    | 354079   | 16QJ-3TLV-9JDP     | 27317014 | INV  | 09/15/2026 | 980.27    | WINTHROP SCHOOL RUGS  |
| 479718  | 757861 SCHOOL SPECIALTY LLC      | 354080   | 308104902775       | 27317008 | INV  | 09/15/2026 | 747.49    | WINTHROP 5TH GRADE SU |

Report generated: 09/10/2026 11:16:28  
 User: Kim Candilieri (kcandilieri)  
 Program ID: apwarrnt

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Warrant List by Voucher

WARRANT: S27013 09/15/2026

| VOUCHER | VENDOR                           | DOCUMENT | INVOICE        | PO       | TYPE | DUE DATE   | AMOUNT    | COMMENT               |
|---------|----------------------------------|----------|----------------|----------|------|------------|-----------|-----------------------|
| 479719  | 757861 SCHOOL SPECIALTY LLC      | 354081   | 308104908907   | 27317002 | INV  | 09/15/2026 | 869.27    | WINTHROP SPED SUPPLIE |
| 479720  | 757861 SCHOOL SPECIALTY LLC      | 354082   | 308104914320   | 27317006 | INV  | 09/15/2026 | 637.40    | WINTHROP 3RD GRADE SU |
| 479721  | 757861 SCHOOL SPECIALTY LLC      | 354083   | 308104917869   | 27317001 | INV  | 09/15/2026 | 3,011.30  | WINTHROP ART SUPPLIES |
| 479746  | 18325 AMAZON CAPITAL SERVICES    | 354107   | 17GL-R79J-GHMM | 27307001 | INV  | 09/15/2026 | 691.94    | FY27 ED STA LINCOLN S |
| 479749  | 18325 AMAZON CAPITAL SERVICES    | 354110   | 174X-MKD9-YTC1 | 27307001 | INV  | 09/15/2026 | 8.49      | FY27 ED STA LINCOLN S |
| 479750  | 18325 AMAZON CAPITAL SERVICES    | 354111   | 1GNV-7FVK-Q73X | 27307001 | INV  | 09/15/2026 | 47.12     | FY27 ED STA LINCOLN S |
| 479752  | 18325 AMAZON CAPITAL SERVICES    | 354113   | 1RWH-VQCY-FHK3 | 27307001 | INV  | 09/15/2026 | 8.49      | FY27 ED STA LINCOLN S |
| 479755  | 18325 AMAZON CAPITAL SERVICES    | 354116   | 1CG9-FL6W-3F9N | 27307020 | INV  | 09/15/2026 | 74.61     | FY27 ED STA OFFICE SU |
| 479757  | 216600 DEMCO INC                 | 354118   | 7847820        | 27331007 | INV  | 09/15/2026 | 343.44    | HIGH SCHOOL LIBRARY M |
| 479764  | 18325 AMAZON CAPITAL SERVICES    | 354125   | 1JHH-DT6L-9KNX | 27307005 | INV  | 09/15/2026 | 393.78    | FY27 ED STA FRANKLIN  |
| 479765  | 18325 AMAZON CAPITAL SERVICES    | 354126   | 1RV6-1KPF-MRCR | 27307006 | INV  | 09/15/2026 | 161.76    | FY27 ED STA HOOVER SU |
| 479766  | 18325 AMAZON CAPITAL SERVICES    | 354127   | 141V-3F1Q-TYWM | 27307006 | INV  | 09/15/2026 | 42.78     | FY27 ED STA HOOVER SU |
| 479767  | 18325 AMAZON CAPITAL SERVICES    | 354128   | 1FLQ-J469-4XRR | 27307007 | INV  | 09/15/2026 | 874.74    | FY27 ED STA WINTHROP  |
| 479768  | 18325 AMAZON CAPITAL SERVICES    | 354129   | 1NWF-DKNN-TPLV | 27307007 | INV  | 09/15/2026 | 39.99     | FY27 ED STA WINTHROP  |
| 479769  | 18325 AMAZON CAPITAL SERVICES    | 354130   | 1LQV-P1CJ-DF3V | 27307009 | INV  | 09/15/2026 | 593.98    | FY27 ED STA ROOSEVELT |
| 479770  | 18325 AMAZON CAPITAL SERVICES    | 354131   | 1TR6-9FMK-3RNY | 27307009 | INV  | 09/15/2026 | 63.98     | FY27 ED STA ROOSEVELT |
| 479771  | 18325 AMAZON CAPITAL SERVICES    | 354132   | 1XXM-PKFN-YR6K | 27307010 | INV  | 09/15/2026 | 497.78    | FY27 ED STA HM SUPPLI |
| 479772  | 18325 AMAZON CAPITAL SERVICES    | 354133   | 1XX3-3CTR-3LXY | 27307011 | INV  | 09/15/2026 | 245.92    | FY27 ED STA LINCOLN S |
| 479773  | 18325 AMAZON CAPITAL SERVICES    | 354134   | 19Y9-KHC4-66K7 | 27307014 | INV  | 09/15/2026 | 92.95     | FY27 ED STA WINTHROP  |
| 479774  | 18325 AMAZON CAPITAL SERVICES    | 354135   | 1D1H-9W4L-GCTP | 27307015 | INV  | 09/15/2026 | 77.13     | FY27 ED STA ROOSEVELT |
| 479775  | 18325 AMAZON CAPITAL SERVICES    | 354136   | 166Y-7Q6T-CXWG | 27307008 | INV  | 09/15/2026 | 111.68    | FY27 ED STA HOOVER SU |
| 479776  | 18325 AMAZON CAPITAL SERVICES    | 354137   | 1XQD-1C6T-KFMJ | 27307008 | INV  | 09/15/2026 | 28.69     | FY27 ED STA HOOVER SU |
| 479777  | 18325 AMAZON CAPITAL SERVICES    | 354138   | 1741-6KWM-6LT6 |          | CRM  | 09/15/2026 | -28.69    | FY27 ED STA HOOVER CR |
| 479778  | 18325 AMAZON CAPITAL SERVICES    | 354139   | 16PP-D36G-R7QH | 27307008 | INV  | 09/15/2026 | 29.44     | FY27 ED STA HOOVER SU |
| 479779  | 102225 BRANDON RESIDENTIAL TREAT | 354140   | 27992          | 26341216 | INV  | 09/15/2026 | 11,298.32 | MELROSE PPS TUITION J |
| 479781  | 24184 MERTENS EDUCATIONAL CONSU  | 354141   | 09012026       | 27341033 | INV  | 09/15/2026 | 1,995.00  | MELROSE PPS PD WORKSH |
| 479783  | 17916 STUTTERING THERAPY RESOUR  | 354142   | 27168          | 27341011 | INV  | 09/15/2026 | 66.52     | MELROSE PPS SUPPLIES  |
| 479824  | 93990 BOSTON HIGASHI SCHOOL      | 354183   | 2707580        | 27341024 | INV  | 09/15/2026 | 10,463.04 | MELROSE PPS TUITION J |
| 479825  | 93990 BOSTON HIGASHI SCHOOL      | 354184   | 2708580        | 27341024 | INV  | 09/15/2026 | 4,982.40  | MELROSE PPS TUITION A |
| 479826  | 456000 LUCEYS SERVICE STATION IN | 354185   | 63819          | 275320   | INV  | 09/15/2026 | 116.88    | MELROSE VAN # 15 OIL  |
| 479832  | 8977 RICOH USA INC               | 354189   | 110223274      | 27301033 | INV  | 09/15/2026 | 6,029.03  | 08/01 - 08/31/26 CONT |
| 479834  | 8977 RICOH USA INC               | 354191   | 110272384      | 27301018 | INV  | 09/15/2026 | 232.06    | 8/28 - 9/27/26 CONTRA |
| 479836  | 8432 EDWARDS PRINTING INC        | 354193   | 36911          | 27317015 | INV  | 09/15/2026 | 313.67    | WINTHROP 4000 REACH S |
| 479857  | 20215 FOLLETT CONTENT SOLUTIONS  | 354213   | 783551A        | 27396033 | INV  | 09/15/2026 | 474.00    | FY27 CURRICULUM ELA B |
| 479870  | 18325 AMAZON CAPITAL SERVICES    | 354226   | 1T6K-F7HF-M1L6 | 27396039 | INV  | 09/15/2026 | 1,359.25  | CURRICULUM - THE SKIL |
| 479886  | 678000 J W PEPPER SON INC        | 354242   | 368687062      | 27399002 | INV  | 09/15/2026 | 577.99    | MVMMS MUSIC SCORES /  |
| 479887  | 678000 J W PEPPER SON INC        | 354243   | 368705014      | 27399002 | INV  | 09/15/2026 | 75.00     | MVMMS MUSIC SCORES /  |
| 479888  | 678000 J W PEPPER SON INC        | 354244   | 368749717      | 27399002 | INV  | 09/15/2026 | 60.00     | MVMMS MUSIC SCORES /  |
| 479889  | 20661 KING BRIAN TRANSPORTATION  | 354245   | 941            | 275333   | INV  | 09/15/2026 | 5,350.00  | MELROSE TRANSP 8/31,  |
| 479891  | 737730 S S WORLDWIDE             | 354246   | IN101808389    | 26307110 | INV  | 09/15/2026 | 88.39     | FY27 ED STA LINCOLN S |

Report generated: 09/10/2026 11:16:28  
 User: Kim Candilieri (kcandilieri)  
 Program ID: apwarrrt

## PRELIMINARY CITY OF MELROSE WARRANT REPORT

## Warrant List by Voucher

WARRANT: S27013 09/15/2026

| VOUCHER       | VENDOR                           | DOCUMENT | INVOICE        | PO       | TYPE | DUE DATE   | AMOUNT     | COMMENT               |
|---------------|----------------------------------|----------|----------------|----------|------|------------|------------|-----------------------|
| 479895        | 18325 AMAZON CAPITAL SERVICES    | 354250   | 1CNC-4G1L-3J97 | 27301058 | INV  | 09/15/2026 | 384.31     | FY27 FOOD SERVICE KIT |
| 479896        | 18325 AMAZON CAPITAL SERVICES    | 354251   | 1CQN-TJX1-36FV | 27316019 | INV  | 09/15/2026 | 115.62     | ROOSEVELT OFFICE SUPP |
| 479897        | 18325 AMAZON CAPITAL SERVICES    | 354252   | 1HMD-CK63-P7FM | 27316019 | INV  | 09/15/2026 | 99.46      | ROOSEVELT OFFICE SUPP |
| 479900        | 18325 AMAZON CAPITAL SERVICES    | 354255   | 14FD-YJ1C-HFK4 | 27312002 | INV  | 09/15/2026 | 1,267.89   | HOOVER GENERAL SUPPLI |
| 479901        | 18325 AMAZON CAPITAL SERVICES    | 354256   | 1WTL-QPG4-GMYQ | 27312002 | INV  | 09/15/2026 | 209.87     | HOOVER GENERAL SUPPLI |
| 479902        | 18325 AMAZON CAPITAL SERVICES    | 354257   | 1W16-3XK4-FV9Y | 27312003 | INV  | 09/15/2026 | 1,025.06   | HOOVER GENERAL SUPPLI |
| 479903        | 18325 AMAZON CAPITAL SERVICES    | 354258   | 17NK-Q3GL-CMHF | 27312003 | INV  | 09/15/2026 | 154.54     | HOOVER GENERAL SUPPLI |
| 479904        | 18325 AMAZON CAPITAL SERVICES    | 354259   | 13HW-4XTK-GQQ6 | 27312004 | INV  | 09/15/2026 | 741.60     | HOOVER GENERAL SUPPLI |
| 479905        | 18325 AMAZON CAPITAL SERVICES    | 354260   | 13N1-HKHL-9N6P | 27312004 | INV  | 09/15/2026 | 353.74     | HOOVER GENERAL SUPPLI |
| 479906        | 18325 AMAZON CAPITAL SERVICES    | 354261   | 1KPR-YHX1-PN33 | 27312004 | INV  | 09/15/2026 | 23.70      | HOOVER GENERAL SUPPLI |
| 479907        | 18325 AMAZON CAPITAL SERVICES    | 354262   | 1MY3-VGP3-D99Q | 27312005 | INV  | 09/15/2026 | 42.26      | HOOVER GENERAL SUPPLI |
| 479908        | 18325 AMAZON CAPITAL SERVICES    | 354263   | 1QGM-G1L6-9VF6 | 27312008 | INV  | 09/15/2026 | 746.42     | HOOVER CLASSROOM SUPP |
| 479935        | 23686 VALERIO DOMINELLO HILLMAN  | 354289   | 20             | 26301179 | INV  | 09/15/2026 | 5,459.00   | MELROSE SCHOOL LEGAL  |
| 479936        | 23686 VALERIO DOMINELLO HILLMAN  | 354290   | 21             | 26301179 | INV  | 09/15/2026 | 689.00     | MELROSE SCHOOL LEGAL  |
| 479937        | 21576 PRECISION HUMAN RESOURCE   | 354291   | 2100040805     | 27341016 | INV  | 09/15/2026 | 1,512.00   | MELROSE PPS TEACHERS  |
| 479938        | 21576 PRECISION HUMAN RESOURCE   | 354292   | 2100040760     | 27341016 | INV  | 09/15/2026 | 1,446.00   | MELROSE PPS TEACHERS  |
| 479939        | 20661 KING BRIAN TRANSPORTATION  | 354293   | 942            | 275333   | INV  | 09/15/2026 | 400.00     | MELROSE STUDENT TRANS |
| 479940        | 509080 MASS SCHOOL ADMINISTRATOR | 354294   | MS27- 01780035 | 27316016 | INV  | 09/15/2026 | 379.00     | FY27 MSAA DUES FOR VE |
| 479941        | 509080 MASS SCHOOL ADMINISTRATOR | 354295   | NAE27- RoosMe  | 27316016 | INV  | 09/15/2026 | 259.00     | FY27 NAESP DUES FOR V |
| WARRANT TOTAL |                                  |          |                |          |      |            | 505,580.10 |                       |

PRELIMINARY CITY OF MELROSE WARRANT REPORT

DATE: 09/15/2026  
WARRANT: S27014  
AMOUNT: 117.00

\_\_\_\_\_  
Kerriann Golden  
CFO/City Auditor

To the Accounting Office:  
The following named bills of the School Department amounting in the  
agreed to total above are hereby approved and you are requested to  
place them on a warrant payment.

Approved: \_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_



PRELIMINARY CITY OF MELROSE WARRANT REPORT

Detail Invoice List

WARRANT: S27014 09/15/2026

| CASH ACCOUNT: 00 |              | 104200 |      | EASTERN VENDOR 1132 |               |      |            |             |        |          |         |       |
|------------------|--------------|--------|------|---------------------|---------------|------|------------|-------------|--------|----------|---------|-------|
| VENDOR           |              |        |      | REMIT               | PO            | TYPE | DUE DATE   | INVOICE     | AMOUNT | DOCUMENT | VOUCHER | CHECK |
| 25194            | KEVIN ANGULO |        |      | 0000                |               | INV  | 09/15/2026 | 2026-727    |        | 353416   | 479026  |       |
| ACCOUNT DETAIL   |              |        |      |                     |               |      |            | LINE AMOUNT |        |          |         |       |
| 1                | 16012        | 51122  | 3510 | ATHLET              | OFFICIALS     |      |            | 117.00      |        |          |         |       |
|                  |              |        |      |                     |               |      |            |             | 117.00 |          |         |       |
|                  |              |        |      |                     |               |      |            | CHECK TOTAL | 117.00 |          |         |       |
| 1                | INVOICES     |        |      |                     | WARRANT TOTAL |      |            |             | 117.00 | 117.00   |         |       |



PRELIMINARY CITY OF MELROSE WARRANT REPORT

Preliminary Warrant Summary

WARRANT: S27014 09/15/2026

| FUND                  | ORG   | ACCOUNT         | AMOUNT | AVLB BUDGET |
|-----------------------|-------|-----------------|--------|-------------|
| 1601                  | 16012 | ATHLETICS - EXP | 117.00 | 442,447.43  |
| FUND TOTAL            |       |                 | 117.00 |             |
| WARRANT SUMMARY TOTAL |       |                 | 117.00 |             |
| GRAND TOTAL           |       |                 | 117.00 |             |



PRELIMINARY CITY OF MELROSE WARRANT REPORT

Warrant List by Voucher

WARRANT: S27014 09/15/2026

| VOUCHER       | VENDOR             | DOCUMENT | INVOICE  | PO | TYPE | DUE DATE   | AMOUNT | COMMENT               |
|---------------|--------------------|----------|----------|----|------|------------|--------|-----------------------|
| 479026        | 25194 KEVIN ANGULO | 353416   | 2026-727 |    | INV  | 09/15/2026 | 117.00 | BOYS FRESHMEN BASEBAL |
| WARRANT TOTAL |                    |          |          |    |      |            | 117.00 |                       |

PRELIMINARY CITY OF MELROSE WARRANT REPORT

DATE: 09/15/2026  
WARRANT: S27015  
AMOUNT: 1,430.00

\_\_\_\_\_  
Kerriann Golden  
CFO/City Auditor

To the Accounting Office:  
The following named bills of the School Department amounting in the  
agreed to total above are hereby approved and you are requested to  
place them on a warrant payment.

Approved: \_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_



PRELIMINARY CITY OF MELROSE WARRANT REPORT

Paid Invoice List

WARRANT: S27015 09/15/2026

|                         |                 |       |           |                     |          |      |            |          |         |       |                      |
|-------------------------|-----------------|-------|-----------|---------------------|----------|------|------------|----------|---------|-------|----------------------|
| CASH ACCOUNT:           |                 | 00    | 104200    | EASTERN VENDOR 1132 |          |      |            |          |         |       |                      |
| VENDOR                  | VENDOR NAME     | REMIT | INVOICE   | DOCUMENT            | PO       | TYPE | DUE DATE   | AMOUNT   | VOUCHER | CHECK | COMMENT              |
|                         | COMCAST HOLDING | 00001 | 282137471 | 354072              | 27301001 | DD   | 09/15/2026 | 1,430.00 | 479710  | 21563 | FY27 COMCAST IN 2024 |
| TOTAL FOR CASH ACCOUNT: |                 | 00    | 104200    |                     |          |      |            | 1,430.00 |         |       |                      |



PRELIMINARY CITY OF MELROSE WARRANT REPORT

DATE: 09/15/2026  
WARRANT: S27016  
AMOUNT: 4,721.25

\_\_\_\_\_  
Kerriann Golden  
CFO/City Auditor

To the Accounting Office:  
The following named bills of the School Department amounting in the  
agreed to total above are hereby approved and you are requested to  
place them on a warrant payment.

Approved: \_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  
  
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PRELIMINARY CITY OF MELROSE WARRANT REPORT

Paid Invoice List

WARRANT: S27016 09/15/2026

|                           |                 |        |                    |          |    |      |            |          |         |       |                        |
|---------------------------|-----------------|--------|--------------------|----------|----|------|------------|----------|---------|-------|------------------------|
| CASH ACCOUNT: 00          |                 | 104316 | EASTERN HS SA 1510 |          |    |      |            |          |         |       |                        |
| VENDOR                    | VENDOR NAME     | REMIT  | INVOICE            | DOCUMENT | PO | TYPE | DUE DATE   | AMOUNT   | VOUCHER | CHECK | COMMENT                |
|                           | MUSIC THEATRE I | 00000  | 7144057            | 354186   |    | DD   | 09/15/2026 | 400.00   | 479827  | 21599 | CHECK# 4352: DRAM 400  |
|                           | MUSIC THEATRE I | 00000  | 7158336            | 354190   |    | DD   | 09/15/2026 | 400.00   | 479833  | 21600 | CHECK# 4353: DRAM 400  |
|                           | CONCORD THEATRI | 00003  | 11443881           | 354194   |    | DD   | 09/15/2026 | 300.00   | 479837  | 21601 | CHECK# 4354: DRAM 300  |
|                           | CONCORD THEATRI | 00003  | 2883728            | 354197   |    | DD   | 09/15/2026 | 615.00   | 479840  | 21603 | CHECK# 4355: DRAM 600  |
|                           | CONCORD THEATRI | 00003  | 2883729            | 354200   |    | DD   | 09/15/2026 | 2,951.00 | 479844  | 21604 | CHECK# 4356: DRAM 3000 |
|                           | MELROSE CITY -  | 00000  | MHSSRPROM          | 354202   |    | DD   | 09/15/2026 | 55.25    | 479846  | 21605 | CHECK# 4357: CLERK 55  |
| TOTAL FOR CASH ACCOUNT:00 |                 | 104316 |                    |          |    |      |            | 4,721.25 |         |       |                        |

August 2026

RE: Quebec trip date/participant change

- 1) The dates of the Quebec trip, previously approved by the School Committee, have changed from Nov. 6-8, 2026 to **April 8-10, 2027**.
- 2) Instead of being solely a French 2 Quebec trip, the trip will now be a **French 1 & 2 Quebec trip**. Participants will now include 8th/9th graders taking French 1 as well as the original French 2 participants (mainly 9th graders).

Please contact us with any questions.

Denise Wagstaff ([dwagstaff@melroseschools.com](mailto:dwagstaff@melroseschools.com))

Virginie Auvergne ([vauvergne@melroseschools.com](mailto:vauvergne@melroseschools.com))

MELROSE PUBLIC SCHOOLS  
Melrose, Massachusetts

FIELD TRIP APPLICATION FORM

☒ Initial Approval (one year prior) Date submitted: 7/29/2026  
☐ School Committee Approval (six months prior) Date submitted: \_\_\_\_\_  
☐ Final Approval, if required (three months prior) Date submitted: \_\_\_\_\_

Please complete all of the information requested below when submitting a field trip request for approval. If an item does not apply, please indicate N/A.

International trips are authorized by the School Committee.

**All approvals are required prior to the scheduled field trip.**

Grade(s) or Class(es): French 1 and 2 students (8th, 9th and 10th graders)  
Schools : MVMMS and Melrose High School

Destination Quebec City, Canada

Departure: Date: Fri, 4/8/2027 Time 5:30am Departing From MHS

Return: Date Sun, 4/10/27 Time around 10:00pm Returning To MHS

Number of Students Attending: +/- 50 Ratio of Chaperones to Students 1:10 to 1:12

Room/Cabin/Housing Assignments and Supervision Plan Students/chaperones will spend 2 nights in a hotel with nightly overnight security

Behavior Contract Pending Medical Release Forms Obtained Pending

Signed Field Trip Parental Consent and Release from Liability Agreement Forms Pending

Accommodations/Modifications Needed Dependent upon student applications

Means of Transportation/# of vehicles coach

Cost of Trip (including % paid by fundraising) approximately \$1000

Educational Objectives: Curriculum related X Co-curricular X Interscholastic X

Daily Itinerary, if applicable (attach separate copy): 2027 proposal from Landmark Educational Tours

Submitted by Virginie Auvergne Date: 7/29/2026

Approved by Principal [Signature] Date: 8-31-26

Approved by Superintendent [Signature] Date: 9/1/26

Approved by School Committee \_\_\_\_\_ Date: \_\_\_\_\_

## JF: School Admissions

All children of school age who reside in the City of Melrose will be entitled to attend the public schools, as will certain children who do not reside in the City but who are admitted under state law, Committee policies relating to nonresident students, or by specific action of the Committee.

1. Children who are five years old on or before September 1st of any year are eligible to enroll in kindergarten for the school year commencing in September. ~~The parent or guardian of a child who does not meet the age requirement for kindergarten may petition the Superintendent for early enrollment, pursuant to the Procedure to Petition for Early Admission to Kindergarten. Such child will be eligible to enroll only if he or she meets the requirements of this procedure.~~ Advance registration for prospective kindergarten students will take place in late winter of the previous school year.
2. Children who are six years old on or before September 1st of any year are eligible to enroll in grade one for the school year commencing in September. ~~The parent or guardian of a child who does not meet the age requirement for grade one may petition the Superintendent for early enrollment, pursuant to the Procedure to Petition for Early Admission to First Grade. Such child will be eligible to enroll only if he or she meets the requirements of this procedure.~~
3. Every student seeking admission to school for the first time in the Melrose Public Schools must present a birth certificate or equivalent proof of age acceptable to the Superintendent or his/her designee and proof of vaccination and immunizations as required by the state and the Committee. Proof of residency and/or residency of legal guardianship may also be required by the school administration.
4. Students who are enrolled as seniors in Melrose High School may remain in attendance for the remainder of the school year even though a change of residence has taken place.
5. The Superintendent, upon request, may allow students in all other grades to finish a school year even though a change of residence has taken place. Such a request requires the approval of the principal where the child attends school.
6. Tuition: When a student is found to be a non-resident of the City of Melrose, the School Department will initiate a program to collect back tuition that is due for the period of non-residency. Tuition rate shall be set by the School Committee annually.
7. Resident students are eligible to continue to attend the Melrose Public Schools until they reach the age of 22, provided that they have not received a high school

diploma from any school or the equivalent. The administration will provide information relating to available adult education and/or GED programs to residents who are 22 years of age or older, have not received a high school diploma from any school or the equivalent, and seek to enroll in the Melrose Public Schools. Adult students (those over 18 years of age) whose parents or guardians do not reside in Melrose are eligible to attend public schools until they reach the age of 22 or receive a high school diploma or the equivalent if they are legal residents of the City of Melrose.

8. Parents, guardians, or students age eighteen or over may appeal an administrative decision concerning school admission and/or enrollment according to the Superintendent's Administrative Procedures for Appeal.
9. At the end of each school year, the Superintendent must review each case of residency for approval or denial of admission and/or enrollment for the next school year. With Committee approval, certain non-resident students may be allowed to attend the Melrose Public Schools, either with or without a tuition fee, subject to employee contracts, or participation in METCO, school choice, foreign exchange, or tuition-based programs.

MSC Informational: 7/28/2026

MSC first vote: 8/18/2026

MSC second vote: 9/15/2026

## YEAR-TO-DATE BUDGET REPORT

FOR 2027 12

|                                  | ORIGINAL<br>APPROP | TRANFRS/<br>ADJSTMTS | REVISED<br>BUDGET | YTD EXPENDED | ENCUMBRANCES  | AVAILABLE<br>BUDGET | PCT<br>USED |
|----------------------------------|--------------------|----------------------|-------------------|--------------|---------------|---------------------|-------------|
| <b>0111 SCHOOL GENERAL FUND</b>  |                    |                      |                   |              |               |                     |             |
| 1110 SCHOOL COMMITTEE            | 11,220.00          | .00                  | 11,220.00         | 7,847.00     | 89.93         | 3,283.07            | 70.7%       |
| 1210 SUPERINTENDENT              | 407,176.74         | .00                  | 407,176.74        | 83,004.27    | 289,353.09    | 34,819.38           | 91.4%       |
| 1410 BUSINESS AND FINANCE        | 283,212.00         | .00                  | 283,212.00        | 60,695.94    | 148,122.90    | 74,393.16           | 73.7%       |
| 1420 HUMAN RESOURCES AND BENEFIT | 308,880.00         | .00                  | 308,880.00        | 58,563.41    | 215,017.60    | 35,298.99           | 88.6%       |
| 1430 LEGAL SVCS FOR SCHOOL COMM  | 75,000.00          | .00                  | 75,000.00         | 56,390.25    | -6,390.25     | 25,000.00           | 66.7%       |
| 1450 DISTRICT-WIDE INFO MGMT &   | 80,748.28          | .00                  | 80,748.28         | 17,018.25    | 62,114.80     | 1,615.23            | 98.0%       |
| 2110 CURRICULUM DIR (SUPERVISOR  | 1,553,051.96       | .00                  | 1,553,051.96      | 166,896.46   | 1,574,119.07  | -187,963.57         | 112.1%      |
| 2120 DEPART HEADS (NON-SUPERVIS  | 433,728.28         | .00                  | 433,728.28        | 4,306.35     | 107,658.75    | 321,763.18          | 25.8%       |
| 2210 SCHOOL LEADERSHIP-BUILDING  | 2,581,454.83       | .00                  | 2,581,454.83      | 431,681.94   | 1,982,098.51  | 167,674.38          | 93.5%       |
| 2305 TEACHERS, CLASSROOM         | 27,720,713.32      | .00                  | 27,720,713.32     | 988,445.46   | 25,718,126.49 | 1,014,141.37        | 96.3%       |
| 2320 MEDICAL/THERAPUTIC SERVICE  | 3,490,929.14       | .00                  | 3,490,929.14      | 108,820.48   | 2,713,644.42  | 668,464.24          | 80.9%       |
| 2325 SUBSTITUTE TEACHERS         | 457,547.84         | .00                  | 457,547.84        | 1,785.46     | 24,640.59     | 431,121.79          | 5.8%        |
| 2330 NON-CLER PARAPROF/INSTRUCT  | 3,634,320.21       | .00                  | 3,634,320.21      | 73,703.34    | 3,188,435.36  | 372,181.51          | 89.8%       |
| 2340 LIBRARIANS AND MEDIA CTR D  | 311,894.04         | .00                  | 311,894.04        | 10,736.06    | 215,657.25    | 85,500.73           | 72.6%       |
| 2356 INSTRUCT STAFF PD           | 15,000.00          | .00                  | 15,000.00         | .00          | .00           | 15,000.00           | .0%         |
| 2357 PROF DEV STIP, PROVIDERS &  | 10,200.00          | .00                  | 10,200.00         | .00          | 1,099.64      | 9,100.36            | 10.8%       |
| 2358 OUTSIDE PD PROVIDERS FOR I  | 15,810.00          | .00                  | 15,810.00         | .00          | .00           | 15,810.00           | .0%         |
| 2410 TEXTBOOKS/SOFTWARE/MED/MAT  | 688,702.80         | .00                  | 688,702.80        | 111,577.95   | 508,034.52    | 69,090.33           | 90.0%       |
| 2415 OTHER INSTRUCTIONAL MATERI  | 175,134.00         | .00                  | 175,134.00        | 17,263.07    | 49,663.98     | 108,206.95          | 38.2%       |
| 2420 INSTRUCTIONAL EQUIPMENT     | 249,325.00         | .00                  | 249,325.00        | 20,380.48    | 82,291.20     | 146,653.32          | 41.2%       |
| 2430 GENERAL SUPPLIES            | 88,485.00          | .00                  | 88,485.00         | 9,751.36     | 4,348.65      | 74,384.99           | 15.9%       |
| 2440 OTHER INSTRUCTIONAL SERVIC  | 195,330.00         | .00                  | 195,330.00        | 122,381.25   | .00           | 72,948.75           | 62.7%       |
| 2710 GUIDANCE                    | 929,595.77         | .00                  | 929,595.77        | 39,214.02    | 877,296.70    | 13,085.05           | 98.6%       |
| 2800 PSYCHOLOGICAL SERVICES      | 990,669.22         | .00                  | 990,669.22        | 53,848.59    | 952,027.41    | -15,206.78          | 101.5%      |
| 3200 MEDICAL/HEALTH SERVICES     | 7,000.00           | .00                  | 7,000.00          | .00          | 5,000.00      | 2,000.00            | 71.4%       |
| 3300 TRANSPORTATION SERVICES     | 2,416,587.37       | .00                  | 2,416,587.37      | 238,449.59   | 1,563,224.33  | 614,913.45          | 74.6%       |
| 3510 ATHLETICS                   | 1,029,961.36       | .00                  | 1,029,961.36      | 40,123.89    | 9,726.19      | 980,111.28          | 4.8%        |
| 4130 UTILITY SERVICES            | 25,000.00          | .00                  | 25,000.00         | 3,859.01     | 14,314.15     | 6,826.84            | 72.7%       |
| 4220 MAINTENANCE OF BUILDINGS    | 1,020.00           | .00                  | 1,020.00          | .00          | .00           | 1,020.00            | .0%         |
| 4400 TECH INFRA MAINT SUPPT - S  | 263,143.79         | .00                  | 263,143.79        | 41,742.83    | 115,524.40    | 105,876.56          | 59.8%       |
| 4450 TECH INFRA MAINT SUPPT - A  | 59,027.40          | .00                  | 59,027.40         | 12,233.48    | .00           | 46,793.92           | 20.7%       |
| 5260 OTHER NON EMPLOYEE INSURAN  | 40,000.00          | .00                  | 40,000.00         | 18,356.00    | .00           | 21,644.00           | 45.9%       |
| 5500 CROSSING GUARDS             | 1,200.00           | .00                  | 1,200.00          | .00          | .00           | 1,200.00            | .0%         |
| 5550 CROSSING GUARDS             | 179,450.00         | .00                  | 179,450.00        | 2,566.52     | 122,714.16    | 54,169.32           | 69.8%       |
| 9300 TUITION TO NON-PUBLIC SCHO  | 4,255,925.00       | .00                  | 4,255,925.00      | 215,233.95   | 474,000.77    | 3,566,690.28        | 16.2%       |
| 9400 TUITION TO COLLABORATIVE    | 1,282,736.65       | .00                  | 1,282,736.65      | 120,381.85   | 3,595.40      | 1,158,759.40        | 9.7%        |
| TOTAL SCHOOL GENERAL FUND        | 54,269,180.00      | .00                  | 54,269,180.00     | 3,137,258.51 | 41,015,550.01 | 10,116,371.48       | 81.4%       |
| GRAND TOTAL                      | 54,269,180.00      | .00                  | 54,269,180.00     | 3,137,258.51 | 41,015,550.01 | 10,116,371.48       | 81.4%       |

\*\* END OF REPORT - Generated by Claudine Sweeney \*\*

## YEAR-TO-DATE BUDGET REPORT

## REPORT OPTIONS

|            | Field # | Total | Page Break |
|------------|---------|-------|------------|
| Sequence 1 | 1       | Y     | N          |
| Sequence 2 | 12      | Y     | N          |
| Sequence 3 | 0       | N     | N          |
| Sequence 4 | 0       | N     | N          |

Report title:  
YEAR-TO-DATE BUDGET REPORT

Includes accounts exceeding 0% of budget.

Print totals only: Y

Print Full or Short description: S

Print full GL account: N

Format type: 2

Double space: N

Suppress zero bal accts: Y

Include requisition amount: N

Print Revenues-Version headings: N

Print revenue as credit: Y

Print revenue budgets as zero: N

Include Fund Balance: N

Print journal detail: N

From Yr/Per: 2025/ 1

To Yr/Per: 2025/ 1

Include budget entries: Y

Incl encumb/liq entries: Y

Sort by JE # or PO #: J

Detail format option: 1

Include additional JE comments: N

Multiyear view: F

Amounts/totals exceed 999 million dollars: N

Year/Period: 2027/12

Print MTD Version: N

Roll projects to object: N

Carry forward code: 1

Find Criteria  
Field Name Field value

Fund 0111  
 FUNCTION  
 UMAS/GRT YR  
 DEP/GRT LINE  
 LOCATION  
 PROGRAM  
 S.R. CODE  
 EXP CAT/LEVL  
 Character Code  
 Org  
 Object  
 Project  
 Account type Expense

YEAR-TO-DATE BUDGET REPORT

REPORT OPTIONS

Account status  
Rollup Code

## FY27 Offset Projections

*The Melrose Public School District judiciously uses revolving accounts, for specific purposes and in accordance with the budget. It is important to note that the balance of each account fluctuates over time, both during the course of the year (as funds flow in and are expended) and from year to year. Thus we cannot assume that the same amount of budget support from each revolving account is or will be available every year. The following revolving accounts are used as applied funds, i.e. to offset portions of the Melrose Public Schools budget*

|        |                                   |                | <u>7/31/26</u> | <u>8/31/26</u> |                   |
|--------|-----------------------------------|----------------|----------------|----------------|-------------------|
| Fund # | Fund Name                         | Budgeted       | Current Bal.   | Current Bal.   | Budget Variance   |
| 1601   | Athletics/Co-Curricular Revolving | \$375,000.00   | \$264,940.33   | \$257,120.83   | \$ (117,879.17)   |
| 1603   | Facility Rentals                  | \$110,000.00   | \$286,246.96   | \$314,638.24   | \$ 204,638.24     |
| 1851   | Education Stations                | \$1,550,000.00 | \$1,396,700.24 | \$1,031,433.71 | \$ (518,566.29)   |
| 1620   | Medicare                          | \$200,000.00   | \$82,702.96    | \$78,397.52    | \$ (121,602.48)   |
| 1850   | ECC Revenue                       | \$365,000.00   | \$718,052.23   | -\$808,380.33  | \$ (1,173,380.33) |
| 1577   | METCO                             | \$117,000.00   | \$117,000.00   | \$117,000.00   | \$ -              |
| 1627   | CB                                | \$2,100,000.00 | \$1,972,556.00 | \$1,972,556.00 | \$ (127,444.00)   |

MHS Athletic Concussion Document  
2015 to 2024  
105 CMR 201.00 was enacted on 8/4/2014

The purpose of 105 CMR 201.000 is to provide standardized procedures for persons involved in the prevention, training, management and return to activity decisions regarding students who incur head injuries while involved in extracurricular athletic activities, including but not limited to interscholastic sports, in order to protect student health and safety.

The requirements of 105 CMR 201.000 shall apply to all public middle and high schools, however configured, serving grades six through high school graduation, and other schools subject to the official rules of the Massachusetts Interscholastic Athletic Association. The requirements of 105 CMR 201.000 shall apply to students who participate in any extracurricular athletic activity.

Approximately 300,000 concussions occur in high school athletes per year. About a third of the concussions occur at practice, two thirds occur during games. Sports that have both genders participating, females are more likely to be concussed than the males.

MHS Co-Curricular Incidence of Concussions

| School Year | 2025 | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 |
|-------------|------|------|------|------|------|------|------|------|------|------|
| Incidents   | 8    | 21   | 10   | 11   | 16   | 4    | 8    | 11   | 10   | 16   |

# MDPH 2025-2026 Sports Concussion Year End Report

Please complete only one report per school (not by school district) by Friday, August 14, 2026.

If you have any questions about the year-end report, please contact [DPH-ConcussionPolicies@mass.gov](mailto:DPH-ConcussionPolicies@mass.gov).

School confirmation

You have opened the sports concussion year-end report form for:

Melrose High School (District: Melrose Public Schools; Org Code: 01780505)

\_\_\_\_\_ (DESE organization code \_\_\_\_\_)

Click Next Page below to proceed.

If the school listed above is not yours, please contact [DPH-ConcussionPolicies@MassMail.State.MA.US](mailto:DPH-ConcussionPolicies@MassMail.State.MA.US)

A. Respondent's Information

Your first and last name

Stephen Fogarty

Your e-mail address

[sfogarty@melroseschools.com](mailto:sfogarty@melroseschools.com)

Your role

- ☒ Athletic Director
- ☐ Athletic Trainer
- ☐ Principal
- ☐ School Nurse
- ☐ Other

B. School Information & Required Reporting Eligibility

Based on the grades offered, is your school a middle school or high school?

If your school is a middle school, is a high school, or combines middle or high school with other grades, please select "Yes."

- ☒ Yes
- ☐ No

What grades does your school offer?

- ☐ 6
- ☐ 7
- ☐ 8
- ☒ 9
- ☒ 10
- ☒ 11
- ☒ 12
- ☐ None of the above



Please choose from the following options regarding whether or not your school is required to complete this report:

- ☒ Public school  
☐ Private school affiliated with the Massachusetts Interscholastic Athletic Association (MIAA)  
☐ None of the above

Does your school have an extracurricular sports program?

An extracurricular sports program is defined as an organized school sponsored athletic activity, including marching bands, generally occurring outside of school instructional hours.

- ☒ Yes  
☐ No

If yes, did your school pause or cancel extracurricular athletic activities during 2025-2026 school year?

- ☐ Yes  
☒ No

### C. Required Questions

The following questions are about your institution's use of the Report of Head Injury form. For reference, you can download a PDF of the form [here](#).

Please enter the total number of Report of Head Injury forms received in school year 2025-2026.

Enter how many Report of Head Injury forms (or school-based equivalents) were received. A school-based equivalent means a form that a school district or school develops in lieu of the Department of Public Health form which, at minimum, includes all of the information required by the Department's Report of Head Injury form.

9

How many of the Report of Head Injury forms received were the result of extracurricular athletic activities?

Please make sure that the number is less than or equal to the total number reported above.

8

Please indicate whether Report of Head Injury forms are required to be submitted for all students or only for students who participate in extracurricular athletics/school sports.

Schools or school districts define their own policy on whether Report of Head Injury forms are required for all students or only for student athletes.

- ☐ Student athletes only  
☐ All students  
☒ Unknown

### D. Optional Questions

This information is not required by regulation, but can help inform policy and programming.

Total number of Post Sports-Related Head Injury Medical Clearance and Authorization Forms received in school year 2025-2026.

Schools are required to utilize the Department of Public Health's Medical Clearance and Authorization form or school-based equivalent prior to a student returning to play. This question asks schools to report how many Medical Clearance Forms (or school-based equivalents) were received. Please note that not every student is cleared to return to play in the same school year in which s/he is injured, so this total is not expected to equal the number of Report of Head Injury forms for student athletes. For reference, you can download a PDF of the form [here](#).

8

Does your school have Licensed Athletic Trainers?

Licensed Athletic Trainer means any person who is licensed by the Board of Registration in Allied Health Professions in accordance with M.G.L. c. 112, § 23A and 259 CMR 4.00 as a professional athletic trainer and whose practice includes schools and extracurricular athletic activities. Pursuant to M.G.L. c. 112, § 23A, the athletic trainer practices under the direction of a physician duly registered in the Commonwealth.

- ☒ Yes
- ☐ No

If yes, how many FTEs (full-time equivalents) does your school have for Licensed Athletic Trainers?

(1.00 is a full-time person and 0.50 would be a half-time person.)

1

D. Optional Questions

This information is not required by regulation, but can help inform policy and programming.

The following questions are about your institution's use of the Pre-Participation Head Injury/Concussion Reporting Form for Extracurricular Activities. For reference, you can download a PDF of the form [here](#).

How do parents or legal guardians receive the Pre-Participation Head Injury/Concussion Reporting Form for Extracurricular Activities? (Check all that apply)

This form should be completed by the student's parents or legal guardians. It must be submitted to the Athletic Director or official designated by the school prior to the start of each season a student plans to participate in an extracurricular athletic activity.

- ☐ Hard copy
- ☒ Online
- ☐ Other

Who assures that Pre-Participation Head Injury/Concussion Reporting Form for Extracurricular Activities are completed? (Check all that apply)

- ☒ Athletic Trainer
- ☒ Athletic Director
- ☐ Coach
- ☐ School Nurse
- ☐ School Physician

D. Optional Questions

This information is not required by regulation, but can help inform policy and programming.

How many people among the following groups completed a concussion-related annual training during school year 2025-2026?

For each group, please make sure that the number of people trained is less than or equal to the total number employed at school.

School employees:

Total number  
employed at  
school

Number that  
completed  
the training

1. School nurses 2 2  
2. School physicians 0 0

- 3. School coaches 69 69
- 4. Athletic trainers 1 1

Students and parents:

Total number  
at school

Number that  
completed  
the training

- 5. Student athletes 950 950
- 6. Parents of students athletes 950 950

D. Optional Questions

This information is not required by regulation, but can help inform policy and programming.

Does your school provide Baseline ImPACT or comparable neurocognitive testing (either in-person or online)? If so, for which students?

- ☐ All students at the school
- ☐ All students engaged in any extracurricular athletic activities at the school
- ☐ All students engaged in certain extracurricular athletic activities at the school
- ☐ All students in certain grades
- ☐ Other
- ☒ None

## Contact information

### E. Contact information

If needed, please update your school's staff contact information for future correspondence about youth sports concussion year-end reporting. You can have up to eight contacts receive correspondence.

1. Keep this contact Name: Jason Merrill  
Title: Principal  
Email: jmerrill@melroseschools.com
2. Keep this contact Name: Stephen Fogarty  
Title: Athletic Director  
Email: sfogarty@melroseschools.com
3. Add this contact Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Email: \_\_\_\_\_
4. Add this contact Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Email: \_\_\_\_\_
5. Add this contact Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Email: \_\_\_\_\_
6. Add this contact Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Email: \_\_\_\_\_
7. Add this contact Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Email: \_\_\_\_\_
8. Add this contact Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Email: \_\_\_\_\_



## Melrose Public Schools Administrative Offices

360 Lynn Fells Parkway, Melrose, MA 02176  
Phone: 781-662-2000 V/TTY FAX: 781-979-2112

**CARI BERMAN**

Superintendent  
cberman@melroseschools.com

**KEN KELLEY**

Deputy Superintendent  
kkelley@melroseschools.com

To: Melrose School Committee  
From: Cari Berman, Superintendent  
Subject: Strategic Plan Extension Proposal SY 2026 - 2027  
Date: September 15, 2026

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Attached is the Strategic Plan Extension Proposal for the 2026–2027 school year. This document highlights our key accomplishments to date, outlines priorities for the upcoming year, and defines the evidence we will use to measure progress toward each goal.

The reflection was completed with the Leadership Team during our August Leadership Summit, highlighting our key accomplishments to date. I want to commend the educators and administrators who served the district over the past three years. Achieving this progress during a challenging financial period, and through annual superintendency transitions, is a testament to the dedication of our teaching staff and leadership teams.

In addition to our progress, this document outlines the proposed areas of focus for the 2026–2027 school year, including highlighted action steps and key evidence measures. You will notice that this extended Strategic Plan for 2026 - 2027 removes Strategic Objective #3 (Global Engagement) as a standalone category. This decision eliminates redundancy. The core elements of Objective #3, critical thinking, civic action, and celebrating diverse perspectives, are all natural outcomes already embedded directly within Objectives #1 and #2.

Critical thinking and global perspectives, which are highlighted in Strategic Objective #3 aligns directly with Strategic Objective #1, Academic Knowledge and Skills. High quality instructional materials and rigorous, grade level instruction naturally incorporate critical thinking, historical analysis, media literacy, and global literature. To deliver rigorous academic content, curriculum materials must reflect diverse worldviews, global issues, and complex problem solving. Civic understanding is built directly into core frameworks across many curriculum standards.

Similarly, celebrating diverse families/perspectives and civic voice, which is currency part of Strategic Objective #3, aligns directly with Strategic Objective #2, Personalized and Equitable Opportunities. Objective #2 explicitly states that students will "celebrate differences and multiple perspectives, empathize with others, and build connections with peers." Uplifting diverse families and developing empathy are the foundational behaviors of global citizenship. Furthermore, helping students "use their voices" provides the direct mechanisms for civic action.

Treating Global Engagement as a separate category risks considering it as an isolated "add-on." Integrating these principles directly into Objectives #1 and #2 ensures they remain central to our daily teaching and school culture while streamlining our overall strategic focus.

# Melrose Public Schools Strategic Plan Extension Proposal SY 2026 - 2027

## Objective #1: Academic Knowledge & Skills

MPS will promote the learning and growth of all students through the implementation of high quality curriculum materials and rigorous, grade level instruction with just-in-time scaffolding.

| Key Accomplishments to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Recommended Focus Areas for 26-27                                                                                                                                                                                                                                                                                                                                                                                       | Evidence                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>Implemented 3 years of MyView in grades k-5, implemented a UFLI pilot that has led to district wide implementation across Grades K–2 for the upcoming year, and selected the <i>Reveal</i> math curriculum for district use.</li> <li>Adopted <i>Reveal</i> Math (up to Algebra II) and <i>Savvas MyPerspectives</i> at the secondary level for the upcoming school year.</li> <li>Revised the SST process at MVMMS and MHS to monitor intervention effectiveness.</li> <li>Redrafted and refined the District Curriculum Accommodation Plan (DCAP) with clear classroom strategies and scaffolds.</li> <li>Embedded high-impact instructional strategies (e.g., Number Talks, student goal setting, reflection) and delivered Orton-Gillingham (OG) training to over 30 educators.</li> </ul> | <ul style="list-style-type: none"> <li>Improve Tier 1 &amp; Tier 2 instructional strategies to support access to grade-level standards using the newly implemented HQIM.</li> <li>Reset MTSS procedures and framework district-wide to monitor intervention efficacy.</li> <li>Ensure comprehensive staff training on updated DCAP strategies and actively share these instructional supports with families.</li> </ul> | <ul style="list-style-type: none"> <li>Collecting data on our 5 core instructional indicators using formal evaluation observations and non-evaluative classroom walkthroughs.</li> <li>Analyze BOY, MOY, EOY, and ongoing progress monitoring data to evaluate growth across all student subgroups.</li> <li>Review SST data referrals and outcomes in order to assess the interventions put in place and additional next steps, including special education referrals.</li> <li>Provide professional development occurring during the 26-27 school year that focuses on the 5 core practices and evaluate the impact it has on student learning.</li> </ul> |

**Strategic Objective #2: Personalized and Equitable Opportunities**

MPS will ensure personalized and equitable opportunities so that all students may learn to use their voices to define success in their own way, celebrate differences and multiple perspectives, empathize with others, and build connections with peers and adults.

| Key Accomplishments to Date                                                                                                                                                                                                                                                                                                                                                                                                                       | Recommended Focus Areas for 26-27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Evidence                                                                                                                                                                                                                                                                                                                                                                               |
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| <ul style="list-style-type: none"><li>Protected dedicated intervention/support blocks in elementary schedules and to ensure students can receive supports and interventions and services.</li><li>Provided reboot for UDL through PD, Leadership Meetings, and the evaluation system to provide access and remove barriers for students.</li><li>Maintained Positive Behavioral Interventions and Supports (PBIS) teams in all schools.</li></ul> | <ul style="list-style-type: none"><li>Refresh student portfolios and other authentic work products for students to demonstrate learning and growth.</li><li>Revisit PBIS at all schools to ensure alignment of flowcharts, behavioral expectations, and recognition models.</li><li>Foster inclusive, equitable practices across existing district frameworks and through the use of the educator evaluation rubric.</li><li>Provide continuous support for Universal Design for Learning (UDL) and personalized learning environments.</li></ul> | <ul style="list-style-type: none"><li>Increase in individual student creation of portfolios and other authentic opportunities to demonstrate mastery of standards.</li><li>Improve capacity to implement effective classroom modifications and accommodations as measured by walkthrough data.</li><li>Reduction in conduct referrals for all students and within subgroups.</li></ul> |

**Strategic Objective #3: Global Engagement**

MPS will promote critical thinking and civic action so that all students may become global citizens who uplift and celebrate diverse families, communities, and perspectives.

| Key Accomplishments to Date                                                                                                                                                                                                                                                                          | Recommended Focus Areas for 26-27                                                                                                                                                                                                              | Evidence |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| <ul style="list-style-type: none"><li>Participated in the Inclusive Academy (Roosevelt and Lincoln), attended the annual METCO conference, and provided PD to educators and leadership specific to inclusion and equity.</li><li>Maintained robust student initiatives including 8th Grade</li></ul> | The recommendation is to integrate the principles of Objective #3 directly into Objectives #1 and #2. This ensures that the objective remains central to our daily teaching and school culture while streamlining our overall strategic focus. |          |

| <p>Civics Projects, 10th Grade "Isms" Projects, LCA/HS Civics Action Projects, Senior Capstones/internships, MVMMS PRIME Time, and MHS CREW.</p> <ul style="list-style-type: none"> <li>Expanded local community partnerships to support student inquiry, civic engagement, and experiential learning.</li> </ul>                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| <p><b>Objective #4: Professional Culture &amp; Continuous Learning</b><br/>MPS will promote the learning and growth of all students by nurturing and sustaining a culture of reflective practice, high expectations, and continuous learning for all staff.</p>                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Key Accomplishments to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Recommended Focus Areas for 26-27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Evidence                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| <ul style="list-style-type: none"> <li>Delivered professional development on the updated state IEP template, specialized SPED program practices, and updated DCAP implementation guidelines.</li> <li>Piloted and purchased Vector and leadership and teachers created goals aligned with the Strategic Plan and School Improvement Plans.</li> <li>Reestablished 3x/year elementary data team meetings to directly connect assessment trends to classroom practice.</li> </ul> | <ul style="list-style-type: none"> <li>Shift data analysis beyond BOY/MOY/EOY diagnostic windows into routine cycles targeted at closing subgroup achievement gaps.</li> <li>Restructure secondary CPT with clear guidance and protocols centered on subgroup data analysis, common assessments, and high-leverage Tier 1 and 2 classroom strategies.</li> <li>Establish routine Leadership Team walkthroughs to monitor classroom practices and gather data based on our 5 instructional focus indicators.</li> <li>Expand targeted PD opportunities in Special Education policies, practices, and procedures to all general education staff district-wide</li> </ul> | <ul style="list-style-type: none"> <li>Monitor CPT and data team follow-through by reviewing meeting protocols, agendas, and resulting instructional outcomes</li> <li>Provide timely, actionable feedback to educators after walkthroughs to highlight growth and align instructional practices.</li> <li>Establish a review process by the PD Committee to ensure professional learning addresses educator needs and positively impacts student outcomes.</li> </ul> |

**Strategic Objective #5: Finance and Operations**

MPS will develop and implement fiscally responsible measures to allow for sustainable growth in all areas of district planning, including, but not limited to, instructional priorities, appropriate staffing, facilities and infrastructure, and ongoing planned improvement.

| Key Accomplishments to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Recommended Focus Areas for 26-27                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Evidence                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"><li>• Built a visual line item budget that is published publicly on the district's website, completed a salary/staffing review, and hosted public budget listening and learning sessions.</li><li>• Transitioned away from one time funding sources that may not be sustainable.</li><li>• Expanded specialized programs locally (e.g., Language-Based Classroom/LBC) to retain students and curb out-of-district placement and transportation costs.</li><li>• Restructured the Central Office Leadership Team into a streamlined model that maximizes efficiency while continuing to meet all district operational and educational needs.</li><li>• Created a technology replacement roadmap (Chromebooks, staff laptops, classroom tools) and activated a 5-year capital improvement plan (e.g., MHS bathroom and roof projects).</li><li>• Met multi-year tech goals by instituting a BYOD policy, acquiring Clear Touch boards at MHS, and working with City IT to ensure tech supports instruction for all students.</li></ul> | <ul style="list-style-type: none"><li>• Continue strengthening in-district specialized programs to serve students in the district while managing tuition and transportation budgets.</li><li>• Maintain proactive community budget workshops and maintain line-item tracking to model shifting enrollment, staffing, special education, and capital improvement needs and costs accurately.</li><li>• Maintain transparent fiscal management that aligns operational funds directly with classroom instruction and student support needs.</li></ul> | <ul style="list-style-type: none"><li>• Strengthen Special Education instruction by utilizing steering committees to lead and support ongoing professional development.</li><li>• Engage families and community stakeholders through Parent University workshops and "Listening and Learning" sessions throughout the budget development process.</li><li>• Maintain public transparency by publishing both proposed and approved School Committee budgets on the district website.</li></ul> |

## **Interacting with Law Enforcement Officers Engaged in Civil Law Enforcement**

In the Melrose Public Schools, we recognize the importance of all students being known and valued, and we promote a safe, inclusive, and welcoming learning environment for all students. All of our students have a right to a free public education regardless of race, color, sex, gender identity, religion, national origin, immigration or citizenship status, disability, or sexual orientation.

On August 5, 2026, Governor Maura Healey signed into law the [PROTECT Act](#). It is now the law in Massachusetts that, except as required by state or federal law or as required for the Commonwealth or its subdivisions to administer a state or federally supported or funded program, civil arrests for civil law enforcement, including federal immigration enforcement, are not allowed on school grounds during school hours, student drop off and pick up windows, before- and after-school programming and school-sponsored events without a Judicial Warrant or Judicial Order.

The Superintendent shall immediately implement PROTECT Act procedures consistent with the Procedures attached hereto. The procedures will promote schools that are safe and accessible for students, staff and residents.

The procedures shall be implemented, wherever applicable, in alignment with District Emergency Operations Plans, Medical and Behavioral Health Emergency Response Plans, and the School Resource Officer Memorandum of Understanding.

The procedures shall include:

- (i) Procedures for identifying and designating a senior administrator at each district superintendent's office or executive director's office, as the case may be, to serve as the individual responsible for having primary contact with law enforcement agents engaged in civil law enforcement for the school system and the central point of contact for schools on interactions with civil law enforcement;
- (ii) Procedures for identifying and designating a senior administrator at each school to serve as the individuals responsible for having primary contact with law enforcement agents engaged in civil law enforcement who arrive on site at the school or request information about students, employees, or other persons affiliated with the school;
- (iii) Procedures for contacting the school district's attorney;
- (iv) Procedures for contacting the senior administrator at the school and the district superintendent/executive director's office in the event law enforcement agents engaged

in civil law enforcement arrive on school grounds or request information about students, employees, or other persons affiliated with the school;

(v) Procedures for documenting all interactions with law enforcement agents engaged in civil law enforcement while on school grounds;

(vi) Procedures for notifying a student's parents or guardian or the student directly if the student is 18 years or older or emancipated, if a law enforcement agent engaged in civil law enforcement requests access to a student or student's information for any civil law enforcement purpose;

(vii) Procedures following the confirmation of law enforcement agents engaged in civil law enforcement on school grounds, including notifying parents and guardians, teachers, administrators, and school personnel;

(viii) Procedures to confirm and update students' emergency contacts, with allowance for more than one person to be listed, and alternative caregiver plans; and

(ix) A plan to share these procedures with students and families on the school district's website.

This policy and the accompanying procedures shall constitute the written emergency response plan required by the Act.

## Procedures for Interacting with Civil Law Enforcement

On August 5, 2026, Governor Maura Healey signed into law the [PROTECT Act. Stat. 2026, c. 163](#), §§ 1–24 (Act). As required by the Act, these procedures outline a process for employees to follow when interacting with law enforcement officers engaged in civil law enforcement.

**Definitions:** These Procedures use the following words and phrases consistent with the PROTECT Act:

**Civil Arrest:** means an arrest that is not for the purpose of preparing the person subject to such arrest for criminal prosecution for an alleged violation of a state or federal criminal law. Civil arrests may be authorized by, among other things: (1) a parole warrant issued under G.L. c. 127, § 149A, or a probation warrant issued under G.L. c. 279, § 3; (2) state law permitting protective custody for incapacitated and intoxicated persons, G.L. c. 111B § 8, or (3) an administrative warrant issued by a federal agency like the United States Immigration and Customs Enforcement (ICE) agency for violations of the federal Immigration and Nationality Act, or related civil immigration enforcement efforts.

**Civil law enforcement:** means efforts to investigate, enforce or assist in the investigation or enforcement of state or federal civil law, including, but not limited to, any federal civil immigration law. For added context, civil law enforcement often relates to preventative detention for an individual's safety or security, enforcement of civil actions in court, or immigration law enforcement. In contrast, criminal law enforcement involves the investigation and enforcement of state or federal criminal laws (like those outlawing theft and assault). Note that law enforcement officers (defined below) can engage in civil law enforcement and/or criminal law enforcement.

**Judicial Warrant or Judicial Order:** refers to an arrest warrant or other judicial order, signed by a judge or magistrate sitting in the judicial branch of a local or state government or of the federal government, authorizing an arrest.

**Law enforcement officer or officer:** means any agent or officer of a federal, state, county, municipal, or district law enforcement agency, including but not limited to local police departments, sheriffs, constables, the Massachusetts State Police, the United States Immigration and Customs Enforcement (ICE) agency, the United States Customs and Border Protection (CBP) agency, and the United States Department of Homeland Security (DHS).

**Operating hours:** means regular school hours, student drop off and pick up windows, before-school and after-school programming, and school-sponsored events.

**School:** means a school administered by the school department of a city, town or regional school district; a county agricultural school; an independent vocational school or a vocational school operated by a county; a Commonwealth charter school or a Horace Mann charter school established under G.L. c. 71, § 89 (“charter school”); a special day school or other day facility or a short or long term residential school providing educational programs for children with disabilities established pursuant to chapter 71B and in accordance with chapter 766 of the acts of 1972; or a school operated by an education collaborative established under G.L. c. 40, § 4E (“collaborative school”).

**School district:** means the school department of a city or town, a regional school district, an independent vocational school or a vocational school or agricultural school operated by a county.

**School grounds:** means the main school building(s) and any other building or property owned or controlled by a school or school district and used by the school in direct support of or in a manner related to the school’s educational or athletic purpose. This includes playgrounds, fields, parking lots, recreation areas, athletic fields, courts, competition areas and other locations owned or controlled and used for school-related purposes, whether or not physically connected to the main school building(s). During operating hours, as defined above, school grounds are nonpublic.[1]

## **Interactions with Law Enforcement Officers Engaged in Civil Law Enforcement**

Civil arrests are not permitted on school grounds during operating hours unless Law Enforcement Officers (Officers) have a valid Judicial Warrant or Judicial Order.[2] For purposes of these procedures, school grounds are defined above.

## **General Procedures for District/School Staff Interacting with Law Enforcement Officers Engaged in Civil Law Enforcement**

- I. Staff should remain calm and professional when encountering Officers conducting civil law enforcement and should use the language outlined in these procedures.
- li. Staff should never attempt to physically interfere with Officers conducting civil law enforcement activities, nor should they feel compelled to approach an Officer or engage with them first.
- lii. If employees and staff feel unsafe engaging with Officers, they can decline to interact with them and instead rely on administrators, as described below.

## **Designated Senior Administrators to Serve as Contact Persons**

The Superintendent has identified the following senior administrator from the Superintendent's office as the designated district-level contact person for any situation in which Officers are engaged in civil law enforcement on school grounds.

District-level contact:

Ken Kelley  
Melrose Public School Deputy Superintendent  
(781) 979-2294

The Superintendent, in coordination with each school, has identified the following administrators as the designated school-level contact person at each school for any situation in which Officers are engaged in civil law enforcement on school grounds:

Melrose High School  
Jason Merrill, Secondary Principal, 781-979-2200, Ext. 4001

Melrose Veterans Memorial Middle School  
Jason Merrill, Secondary Principal, 781-979-2100, Ext. 3001

Franklin Early Childhood Center  
Andrea LaCau, Principal, 781-979-4301

Hoover Elementary School  
Mitzi Galante, Principal, 781-979-2181

Lincoln Elementary School  
Jessica Patti, Principal, 781-979-2250, Ext 5141

Horace Mann Elementary School  
Milissa Churchill, Principal, 781-979-2191

Roosevelt Elementary School  
Venancia Cruz, Principal, 781-979-2270, Ext 7001

Winthrop Elementary School  
Michael Tracy, Principal, 781-979-2283

The Superintendent or designee will decide when to contact the City of Melrose Legal Department when Officers are on-site (see step iv of the escalation protocol, below), including whether the district-level contact person or the school-level contact person will call the district's attorney. That decision will be communicated to all district-level and school-level contacts.

## Escalation Protocol

- I. If Officers engaged in civil law enforcement arrive on site and there are no apparent exigent (emergency) circumstances, staff should inform the Officers that the staff will contact an administrator to assist them and that the Officers should wait where they are (ideally outside, away from students and families).
- li. When staff encounter or become aware of Officers engaged in civil law enforcement on school grounds, they should immediately notify the school-level contact person.
- lii. Once notified, the school-level contact person should immediately notify the district-level contact person and go to the location where the Officers are waiting.
- lv. Consistent with the district's process, the school-level contact person or the district-level contact person will call the district's attorney for advice. If possible, the school-level contact person will connect the attorney with the district-level contact person on a three-way call.
- v. The school-level contact person will ask the Officers for their identification, and record their names, agencies, and badge numbers.
- vi. The school-level contact person will ask to view any warrant or other documentation. The school-level contact person—with assistance from an attorney, if available, and/or the district-level contact person—should review the documents to determine whether the Officers have a valid Judicial Warrant or Judicial Order. See Review of Warrant, below.
- vii. If the Officers have a valid Judicial Warrant or Judicial Order authorizing an arrest or entry to search or both, the school-level contact person will inform the Officers that they may enter the school grounds; however, they will request that where feasible, the Officers avoid any areas where students are present.[3]
- viii. If the Officers do not have a valid Judicial Warrant or Judicial Order, or they only have an administrative warrant, the school-level contact person will inform the Officers that they are not authorized to conduct an arrest on school grounds and ask them to leave.
- ix. If the Officers proceed to conduct a civil arrest in these areas in violation of the PROTECT Act, no one should attempt to physically interfere with them. Rather, staff should follow the guidance for bystanders in Guidance for K-12 Schools Related to Interacting with Civil Law Enforcement at Part IV. If there is an imminent threat to the safety of a child, staff member, family member, or other person, program staff should not hesitate to call 9-1-1 for assistance.

- x. After the Officers have left the school grounds, the Superintendent or designee should report the event to the Attorney General's Office Civil Rights Division.

## **Review of Warrant**

The school-level contact person, with assistance from the district-level contact person and the district/school attorney, if available, will review any warrants or orders. The district-level contact person and school-level contact persons will be generally familiar with the concept of a judicial warrant and judicial order based on the information in the Guidance for K-12 Schools Related to Interactions with Civil Law Enforcement. A sample judicial warrant is included in the appendix for these procedures.

Judicial Warrants and Judicial Orders are documents issued by a judge or magistrate sitting in the judicial branch of state or federal government. These documents authorize a search of a specific place or an arrest of a specific person based on sufficient information to support that a crime has been committed ("probable cause"). Note that other judicial orders can include subpoenas or summons, but they do not allow physical access into nonpublic places.

A Judicial Warrant is: (1) signed by a judge, magistrate, or assistant clerk magistrate and dated; (2) issued by a court; and (3) includes the location to be searched or the persons or items to be seized/arrested.

A Judicial Order may take many forms but should include: (1) the caption of a court case; (2) the name of the court; and (3) a judge, clerk magistrate, or assistant clerk magistrate's signature, with a date.

## **Guidance on Language**

District/school staff should use the language below when interacting with Officers when they request to conduct civil law enforcement on the school grounds:

"I am not authorized to allow you to enter the school. Please wait here while I contact an administrator."

"I am not authorized to discuss specific individuals or to speak with you about this student/child/employee. I am going to contact an administrator who will discuss this further with you."

"I am not permitted to discuss/disclose private information to you."

## **Documentation of Interactions**

Employees, staff, administrators, and the designated contact person(s) are to document interactions with law enforcement officers engaged in civil law enforcement, and are encouraged

to wait until they feel safe to write down what happened. This may be after the officers leave the school grounds. Staff involved in interactions with law enforcement officers are required to fill out the form attached as Appendix B to document their interaction with law enforcement officers. This record will be kept as they would any other school records, in the normal course.

Under the escalation protocol described above, employees, staff, administrators, and the designated contact person(s) may interact with law enforcement officers in different ways and at different times. The following procedures reflect those roles, but are not intended to limit what any particular person should write down from the interaction. For example, if an employee happened to see an officer's name and badge number, they should write that down too. Likewise, if the designated contact person counted the number of vehicles used by law enforcement, they should write that down too. Everyone is encouraged to document the impact on any students/children/employees/staff (after any immediate issues have been addressed) and any follow up actions needed to support them. Everyone should be advised to write down what they remember of the incident, including but not limited to the following information:

- i. Date and time when law enforcement officers arrived on school grounds or made the information request;
- ii. The names and badge numbers of the officers, and the agency they represented;
- iii. The number of vehicles and license plate numbers, if visible;
- iv. The names of witnesses, students, or other staff involved;
- v. Steps taken to notify the school-level contact person, the district-level contact person, or the school's attorney, as the case may be;
- vi. The actions of the law enforcement officers, including whether the officers complied with school instructions;
- vii. Whether the law enforcement officers had a valid Judicial Warrant or Judicial Order, or some other documentation;
- viii. Whether a civil arrest was made on school grounds; and
- ix. Impact on any students/children/employees/staff (after any immediate issues have been addressed) and any follow up actions needed to support them.

Bystanders, including employees and staff, can openly (not secretly) videorecord the interaction, but they must not interfere.

## **Law Enforcement Activities Near School Grounds**

If law enforcement or civil immigration enforcement activities occur near school grounds, the District/school will refer to the Emergency Operations Plan to determine whether student and staff safety may be impacted. If safety concerns are identified, appropriate safety measures will be implemented, which may include delaying dismissal times. Communication with families will follow accordingly.

## **School Transportation**

The District will review its Emergency Operations Plans with all transportation companies providing services for MVMMS, field trips, athletics, extracurricular activities, Special Education and for the METCO program companies to promote student safety in the event of any type of law enforcement activity at bus stops or on school grounds. This includes special education transportation. Additionally, schools should review school transportation contracts and communicate with school transportation companies regarding policies and protocols for bus drivers in the event of active law enforcement activity near a school bus stop.

Transportation-related procedures should focus on maintaining child and resident safety and avoiding dangers associated with dropping a child or resident near an active crime scene or any law enforcement arrest or operation.

## **School Resource Officers**

The District will ensure that the School Resource Officer Memorandum of Understanding (MOU) complies with the mandatory [statewide model](#), and includes information about the roles and responsibilities of a School Resource Officer in the district/schools, including in circumstances where law enforcement officers are conducting civil law enforcement on school grounds.

## **Parental Notice**

When a school confirms the presence of Officers engaged in civil law enforcement on school grounds, the school will notify students' parents and guardians, teachers, administrators, and school personnel. The notice to parents and guardians will be translated into the languages other than English most commonly spoken in the school district's community. The school will provide this notice in a manner that protects the confidentiality and privacy of any potentially identifying information.

Each school will designate a staff member who will notify families if Officers conducting civil law enforcement are trying to reach a student or seeking information about a student. Staff members will notify the student directly if the student is 18 years old or older. A template email notice is included in Appendix D to these Model Procedures.

## **Protection of Personally Identifiable Information**

The district/school will not disclose personally identifiable information about a student to third parties, including Officers conducting civil law enforcement and the media, either orally or in writing unless: the district/school has the parent or guardian's specific, informed consent (or, in the case of a student who is at least 18 years old or emancipated, the specific, informed consent of the student); it is pursuant to a Judicial Warrant, Judicial Order, or subpoena; or there is a health or safety emergency. The District will respect the privacy preferences (as set forth in the District's Media Release Form) and concerns of a student's parent or guardian (or the student themselves if over 18 years old or emancipated) in response to media inquiries and, to the extent consistent with the law, interactions of law enforcement officers that may implicate students.

Parents/guardians (and students who are at least 18 years old or emancipated) have the right to opt out of being included in directory information (see student handbook for additional information). District/school limits what information is included in the directory (e.g., by excluding the student's address and place of birth), and limits disclosure to the school community. Under federal law, schools are required to notify students and their families at least once per year of what information is included in the directory, and to permit parents to opt out of including information in the directory at any time. The District will communicate this information using translation or interpretation services to parents/guardians with limited English proficiency.

## **Caregiver Plans and Contact Information**

The District will keep emergency contact information, alternative caregiver contacts, and authorized pick-up contacts up to date for all students. The district/school will allow parents/guardians to list more than one person as an emergency contact. The district/school will keep associated documentation on file, such as an authorization of another caregiver, temporary agent, or guardian.

## **Support for Students**

The district/school will offer culturally responsive counseling and other supports to students experiencing increased anxiety as a result of civil law enforcement activity.

## **Support for Families**

The district/school will offer support and connections to community resources to families affected by civil law enforcement activity, as appropriate. The district/school will engage with families to address barriers to student attendance, behavioral challenges in school, or other concerns. Communications with families will be made in their primary language, including by using interpreters if needed. The district/school will also host information sessions for families, utilizing interpreters as appropriate, to share the district's protocol and communication plans for when civil law enforcement activity occurs.

## **Trainings Regarding Interactions with Civil Law Enforcement**

The District will conduct trainings on implementation of these procedures and best practices to support the safety of all students, staff, families and authorized visitors within all the school facilities.

## **Existing Obligations**

Nothing in these Procedures alters the school's obligations to comply with state and federal laws or existing policies or procedures.

Nothing in these Procedures prohibits appropriate cooperation with authorities, including police, fire departments, emergency medical services, child protective authorities, or other public safety officials responding to an emergency, protecting a child from abuse or neglect, or otherwise exercising lawful authority unrelated to civil immigration enforcement. If there is an imminent physical threat to the safety of a child, staff member, family member, or other person, program staff should not hesitate to call 9-1-1 for assistance.

## **Posting on District's website**

The District's procedures and policy will be posted on the District's website translated into the primary languages of families in the District.

## **Additional Resources for District/School Students and Families**

The Massachusetts Attorney General's Office and the Massachusetts Office for Refugees and Immigrants have created the following resources for the public to learn more about their rights.

[Massachusetts Attorney General: Resources for Immigrants in Massachusetts](#)

[Massachusetts Office for Refugees and Immigrants: Community Resource Toolkit](#)

[Massachusetts Attorney General Guidance: KNOW YOUR RIGHTS: ICE Enforcement An Updated Guide for Immigrants, Families, and Communities](#) (available in [Spanish](#), [Portuguese](#), [Haitian Creole](#), [Chinese](#), [Vietnamese](#))

[Massachusetts Attorney General Guidance: General Information for Massachusetts Service Providers Regarding Immigration Enforcement](#) (available in [Spanish](#), [Portuguese](#), [Haitian Creole](#), [Chinese](#), [Vietnamese](#))

[Massachusetts Attorney General Guidance: K-12 Schools' Obligations to Protect Students and Their Information](#)

[Massachusetts Attorney General Flyer: Immigrant Students' Right to Attend School: A Guide for Families](#) (available in [Spanish](#), [Portuguese](#), [Haitian Creole](#), [Vietnamese](#), [Chinese](#))

[Massachusetts Attorney General Flyer: K-12 Schools on Protections for Students and their Information](#)

[Emergency Planning Guide for Parents with Uncertain Immigration Status](#) (available in [Spanish](#), [Portuguese](#), [Haitian Creole](#), [Simplified Chinese](#))

[Emergency Planning Fact Sheet for Parents with Uncertain Immigration Status](#) (available in [Spanish](#), [Portuguese](#), [Haitian Creole](#), [Simplified Chinese](#))

[Attorney General's Advisory Regarding Equal Access to Public Education for All Students Irrespective of Immigration Status](#)

[Upholding the Rights of Immigrant Students to Enroll in School: Guidance for School Committees and Districts](#)

## **APPENDIX A: Sample Judicial Warrants and Administrative Warrants**

Figure 1: State Court Judicial Warrant

Figure 2: Federal Court Judicial “search warrant” (left) & Administrative “ICE Warrant” (right)

## **Appendix B: Sample Civil Law Enforcement Interaction Documentation**

**Date:** \_\_\_\_\_  
**Time:** \_\_\_\_\_  
**Location:** \_\_\_\_\_  
**Agent Name(s):** \_\_\_\_\_  
**Badge/Identification Number:** \_\_\_\_\_  
**Agency:** \_\_\_\_\_  
**Supervisor/Contact Information:** \_\_\_\_\_  
**Purpose stated by agent:**

**Person, records, or area requested:**

### **Document presented:**

- ☐ Judicial warrant
- ☐ Judicial order
- ☐ Subpoena
- ☐ Administrative immigration warrant
- ☐ Immigration detainer
- ☐ Other: \_\_\_\_\_
- ☐ No document presented

**School-level contact notified:** ☐ Yes ☐ No

**District-level contact notified:** ☐ Yes ☐ No

**School attorney contacted:** ☐ Yes ☐ No

**School-level response:**

**Information or records disclosed, if any:**

**Any arrest/detention or other enforcement action:**

**Impact on children/school operations:**

**Any other observations:**

**Person completing report:**

---

**Date completed:**

---

**APPENDIX C : Template for notifying families and school community about confirmed presence of law enforcement officers engaged in civil law enforcement on school grounds**

Dear Families:

We are writing to inform you that civil law enforcement agencies, specifically [INCLUDE THE NAME OF THE AGENCY IF AVAILABLE], were present at [SCHOOL/LOCATION] on [DATE].

Per the [PROTECT Act](#) signed on August 5th, 2026, it is now the law in Massachusetts that civil arrests for civil law enforcement, including federal immigration enforcement, are not allowed on school grounds during school hours, during before- and after-school programming, and during school-sponsored events without a judicial warrant or judicial order.

Our district has clear procedures and policies in place to follow the PROTECT Act, which you can see [\[INSERT LINKS\]](#)

If you are looking for additional legal assistance or information, please use the resources below.

**For general legal help please access legal assistance here:**

[Massachusetts Legal Resource Finder](#)

**For legal assistance with regard to immigration issues, please access legal assistance here:**

The Legal Representation Fund (LRF) -- For those recently detained by ICE.

Detained Hotline: (617) 637-8195

Family & Friends Hotline: (617) 396-7143

The Massachusetts Access to Counsel Initiative (MACI) -- For those facing deportation currently in Immigration court proceedings.

Intake: 508-505-4588

MIRA Immigration Helpline

[miracoalition.org/news/immigration-helpline/](http://miracoalition.org/news/immigration-helpline/)

Nationwide Immigration Lawyer Search

[ailalawyer.com](http://ailalawyer.com)

## **APPENDIX D**

### **Template for notifying family members or students age 18 or emancipated about specific requests from law enforcement officers engaged in civil law enforcement**

Dear \_\_\_\_\_:

As the parent or legal guardian of \_\_\_\_\_, this email is to notify you that civil law enforcement agencies, specifically [INCLUDE THE NAME OF THE AGENCY IF AVAILABLE] was [either trying to reach your child OR sought specific information about your child].

You may reach out to [CONTACT PERSON] at [PROGRAM] with any questions about this incident, but please be aware that our program may not have any more information than what has already been provided above.

Per the [PROTECT Act](#) signed on August 5th, 2026, it is now the law in Massachusetts that civil arrests for civil law enforcement, including federal immigration enforcement, are not allowed on school grounds during school hours, during before- and after-school programming, and during school-sponsored events without a judicial warrant or judicial order.

Our district has clear procedures and policies in place to follow the PROTECT Act, which you can see [INSERT LINKS]

**For general legal help, please access legal assistance here:**

- [Home | Massachusetts Legal Resource Finder](#)

**For legal assistance with regard to immigration issues, please access legal assistance here:**

- The Legal Representation Fund (LRF) -- For those recently detained by ICE.
- Detained Hotline: (617) 637-8195
- Family & Friends Hotline: (617) 396-7143

- The Massachusetts Access to Counsel Initiative (MACI) -- For those facing deportation currently in Immigration court proceedings.
- Intake: 508-505-4588
- MIRA Immigration Helpline
- [miracoalition.org/news/immigration-helpline/](http://miracoalition.org/news/immigration-helpline/)
- Nationwide Immigration Lawyer Search
- [ailalawyer.com](http://ailalawyer.com)

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[1] Although bus stops are generally not considered “school grounds,” please see the Section on School Transportation for recommendations on how to handle law enforcement activity at bus stops.

[2] As noted in the Section on Existing Obligations, below, nothing in these Model Procedures prohibits appropriate cooperation with authorities, including police, fire departments, emergency medical services, child protection authorities or other public safety officials, responding to an emergency, protecting a child from abuse or neglect, or otherwise exercising lawful authority unrelated to civil law enforcement.

[3] In rare circumstances, Officers may identify a clear and immediate health or safety threat that qualifies as an exception to the warrant requirement.

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[LH1]Perhaps add a line about language access following this line?Something like - Notice to parents and guardians should be translated into the languages other than English most commonly spoken in the school district’s community.

| Goals                             | Focus Indicator(s)                                                                                                    | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Student Learning Goal</b>      | I-A. Curriculum<br>I-B. Instruction<br>I-D. Evaluation<br>I-E. Data-Informed Decision making<br>I-F. Student Learning | By June 2027, the Superintendent will oversee the full establishment and implementation of a system of non-evaluative instructional walkthroughs across K–12 classrooms to support and measure the implementation of the district's 5 Core Instructional Practices. I will lead the district to achieve a 2% reduction in the achievement gap between high needs students and the aggregate student population, as measured by elementary level IXL diagnostic data.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Action Steps</b>               |                                                                                                                       | <p>September - December</p> <ul style="list-style-type: none"> <li>Establish the Protocol: Collaborate with district administrators and union leadership to define the non-evaluative nature, shared language, and transparent purpose of the walkthrough system.</li> <li>Define Core Practices: Clearly articulate 'Look-Fors' and rubric criteria for each of the 5 Core Instructional Practices:</li> <li>Calibration Training: Conduct calibration training with central office administrators and building principals to ensure consistent, objective data collection.</li> </ul> <p>January – May</p> <ul style="list-style-type: none"> <li>Conduct Walkthrough Rounds: Execute a minimum of 4 non-evaluative visits per school during the school year involving mixed teams of Leadership Team Members.</li> <li>Transparent Aggregation: Log data in a centralized dashboard tracking district and school wide trends in an anonymous fashion.</li> <li>Share building based aggregate data with educators following visits to celebrate growth areas and identify professional development needs.</li> </ul> |
| <b>Professional Practice Goal</b> | III-A. Engagement<br>III-C. Communication<br>IV-B. Cultural Proficiency<br>IV-C. Communication<br>IV-E. Shared Vision | By June 2027, the superintendent will establish and execute multi-faceted, consistent communications to families and staff using digital media, face-to-face forums, and targeted family education in order to increase community engagement and build transparency around district priorities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Action Steps</b>               |                                                                                                                       | <ul style="list-style-type: none"> <li>Monthly Superintendent "Good News" Newsletter: Distributed digitally to all district families and staff highlighting student achievements, key initiatives, and policy updates.</li> <li>Parent Coffees: Host quarterly meetings during different times of the day to discuss timely topics and offer open Q&amp;A with district leadership.</li> <li>Monthly Podcast and/or Video: Produced in collaboration with Melrose High School (MHS) TV students, serving as both a student learning experience and a platform to showcase district programs, staff, and student voices.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

|                                    |                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                    |                                                                                                                                                                                       | <ul style="list-style-type: none"> <li>• Budget Listening Sessions: Scheduled during the annual budget preparation window to gather public input, explain school funding priorities, and foster fiscal transparency.</li> <li>• Parent University: Offer a session to equip families with resources on a specific topic.</li> <li>• Administer an end of year communications survey to families and staff, targeting a 75% positive rating regarding district transparency and clear communication.</li> </ul>                                                                                                                                                                                                                                                                                                            |
| <b>District Improvement Goal 1</b> | III-A. Engagement<br>III-B. Sharing Responsibility<br>III-C. Communication<br>III-D. Family Concerns<br>IV-E. Shared Vision<br>II-D. Law, Ethics and Policies<br>II-E. Fiscal Systems | Following the passage of last year's tax override, the superintendent will maintain long-term fiscal stability, ensure transparent financial stewardship, and direct district resources to maximize outcomes by grounding all budgetary decisions in student need and the district's strategic plan.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Action Steps</b>                |                                                                                                                                                                                       | <ul style="list-style-type: none"> <li>• Deliver a balanced budget for the upcoming fiscal year without relying on non-recurring emergency funds to sustain baseline operations.</li> <li>• Continue to present budget-to-actual variance reports to the School Committee, maintaining total departmental expenditures within projected operational margins</li> <li>• Establish open, ongoing dialogue with municipal finance officials regarding budgetary alignment and district needs.</li> <li>• Conduct budget listening and learning sessions and finalize allocation recommendations aligned with the strategic plan.</li> <li>• Present the finalized, balanced budget to the School Committee and submit an end-of-year financial report evaluating expenditure alignment with strategic priorities.</li> </ul> |
| <b>District Improvement Goal 2</b> | I-E. Data-Informed Decision making<br>II-E. Fiscal Systems<br>III-A. Engagement<br>III-B. Sharing Responsibility<br>IV-A. Commitment to High Standards                                | By June 2027, the Superintendent will participate in the design, development, and school committee approval of a comprehensive district Strategic Plan for the 2027–2028 through 2029–2030 school years, incorporating feedback from at least 30% of district staff and families across all K–12 schools.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>Action Steps</b>                |                                                                                                                                                                                       | <ul style="list-style-type: none"> <li>• Form a Strategic Planning Committee and launch district-wide community surveys and listening sessions.</li> <li>• Analyze stakeholder input, academic performance, and financial data to draft core mission, vision, and strategic priorities.</li> <li>• Publish draft plan for public comment and host targeted focus groups with staff, parents, and city partners.</li> <li>• Present final Strategic Plan to the School Committee for formal adoption and establish implementation metrics for 2027–2028.</li> </ul>                                                                                                                                                                                                                                                        |

| Standards and Indicators for Effective Administrative Leadership                                                                         |                                                                                                                                                                         |                                                                                                      |                                                                                                                                                                        |
|------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Superintendents should identify 1-2 focus Indicators per Standard aligned to their goals.</i>                                         |                                                                                                                                                                         |                                                                                                      |                                                                                                                                                                        |
| I. Instructional Leadership                                                                                                              | II. Management & Operations                                                                                                                                             | III. Family & Community Engagement                                                                   | IV. Professional Culture                                                                                                                                               |
| I-A. Curriculum<br>I-B. Instruction<br>I-C. Assessment<br>I-D. Evaluation<br>I-E. Data-Informed Decision making<br>I-F. Student Learning | II-A. Environment<br>II-B. HR Management and Development<br>II-C. Scheduling & Management Information Systems<br>II-D. Law, Ethics and Policies<br>II-E. Fiscal Systems | III-A. Engagement<br>III-B. Sharing Responsibility<br>III-C. Communication<br>III-D. Family Concerns | IV-A. Commitment to High Standards<br>IV-B. Cultural Proficiency<br>IV-C. Communication<br>IV-D. Continuous Learning<br>IV-E. Shared Vision<br>IV-F. Managing Conflict |

| Meeting Date | Agenda Item                                                       | Category       | Action                 |
|--------------|-------------------------------------------------------------------|----------------|------------------------|
| January 27   | Meeting Minutes<br>Warrants<br>Cafeteria report                   | SC Chair       | Consent Agenda<br>Vote |
|              | School Registration                                               | Superintendent | Report                 |
|              | Personnel Report                                                  | Superintendent | Report                 |
|              | Enrollment Report                                                 | Superintendent | Report                 |
|              | SEEM Report                                                       | Superintendent | Report                 |
|              | Special Education Expense Report                                  | F&F            | Report                 |
|              | FY27 Budget Timeline                                              | F&F            | Vote                   |
|              | Rolling Agenda                                                    | SC Chair       | Report                 |
|              | Data Presentations                                                | SC Chair       | Vote                   |
|              | Office Hours                                                      | SC Chair       | Report                 |
|              | Outreach Reports                                                  | SC Chair       | Report                 |
|              | Subcommittees                                                     | SC Chair       | Report                 |
|              |                                                                   |                |                        |
|              |                                                                   |                |                        |
| February 10  | Meeting Minutes, Donations Warrants                               | SC Chair       | Consent Agenda/Vote    |
|              | Personnel Report                                                  | Superintendent | Report                 |
|              | School Registration Information                                   | Superintendent | Report                 |
|              | Student Assessments (state and local) Aligned with Strategic Plan | Superintendent | Report                 |
|              | Monthly Budget Summary/Grants/Revl Accts                          | F&F            | Vote                   |
|              | FY27 Budget Categories                                            | F&F            | Vote                   |
|              | Rolling Agenda                                                    | SC Chair       | Report                 |
|              | Outreach Reports                                                  | SC Chair       | Report                 |
| February 24  |                                                                   |                |                        |
|              | Meeting Minutes, Donations, Warrants                              | SC Chair       | Vote                   |
|              | Registration Updates                                              | Superintendent | Report                 |
|              | Special Education Expense Report                                  | F&F            | Report                 |
|              | FY27 Superintendent Budget Update                                 | F&F            | Report                 |

|                 |                                                          |                |                      |
|-----------------|----------------------------------------------------------|----------------|----------------------|
|                 | Fees Update and Planning                                 | F&F            | Discussion           |
|                 | Rolling Agenda                                           | SC Chair       | Report               |
|                 | Outreach reports                                         | SC Chair       | Report               |
|                 |                                                          |                |                      |
| <b>March 10</b> | Meeting Minutes, Donations, Warrants                     | SC Chair       | Vote                 |
|                 | Personnel Report                                         | Superintendent | Report               |
|                 | Pre-K and Kindergarten Enrollment Updates                | Superintendent | Report               |
|                 | Monthly Budget Summary/Grants/Revl Accts                 | F&F            | Vote                 |
|                 | City and MPS Budget Overview                             | F&F            | Informational review |
|                 | FY27 Fees                                                | F&F            | Discussion           |
|                 | SOA Report                                               | EP&P           | Informational review |
|                 | Mid-year data                                            | EP&P           | Discussion           |
|                 | Rolling Agenda                                           | SC Chair       | Report               |
|                 | Outreach reports                                         | SC Chair       | Report               |
|                 |                                                          |                |                      |
| <b>March 24</b> | Meeting Minutes, Cafeteria Report, Donations, Warrants   | SC Chair       | Vote                 |
|                 | Pre-K and Kindergarten Enrollment Updates                | Superintendent | Report               |
|                 | Monthly Budget Summary/Grants/Revl Accts                 | F&F            | Vote                 |
|                 | FY27 Budget                                              | F&F            | Discussion           |
|                 | Special Education Expense Report                         | F&F            | Report               |
|                 | FY27 Fees                                                | F&F            | Vote                 |
|                 | Strategic Plan Update                                    | P&P            | Discussion           |
|                 | Rolling Agenda                                           | SC Chair       | Report               |
|                 | Outreach reports                                         | SC Chair       | Report               |
|                 |                                                          |                |                      |
| <b>April 7</b>  | Meeting Minutes, Donations, MHS Field Trip, Surplus Memo | SC Chair       | Vote                 |
|                 | FY27 Budget Categories                                   | F&F            | Discussion           |
|                 | FY27 Fees                                                | F&F            | Vote                 |
|                 | Rolling Agenda                                           | SC Chair       | Report               |

|                 |                                                                   |                           |                       |
|-----------------|-------------------------------------------------------------------|---------------------------|-----------------------|
|                 | <del>Outreach reports</del>                                       | <del>SC Chair</del>       | <del>Report</del>     |
|                 |                                                                   |                           |                       |
| <b>April 14</b> | <del>Meeting Minutes, Donations, Warrants</del>                   | <del>SC Chair</del>       | <del>Vote</del>       |
|                 | <del>Pre-K and Kindergarten Enrollment Updates</del>              | <del>Superintendent</del> | <del>Report</del>     |
|                 | <del>Personnel Report</del>                                       | <del>Superintendent</del> | <del>Report</del>     |
|                 | <del>Enrollment Report</del>                                      | <del>Superintendent</del> | <del>Report</del>     |
|                 | <del>FY27 Budget Hearing</del>                                    | <del>F&amp;F</del>        | <del>n/a</del>        |
|                 | <del>FY27 Budget Vote</del>                                       | <del>F&amp;F</del>        | <del>Vote</del>       |
|                 | <del>Rolling Agenda</del>                                         | <del>SC Chair</del>       | <del>Report</del>     |
|                 | <del>Outreach reports</del>                                       | <del>SC Chair</del>       | <del>Report</del>     |
|                 |                                                                   |                           |                       |
| <b>April 28</b> | <del>Meeting Minutes, Donations, Warrants, Cafeteria Report</del> | <del>SC Chair</del>       | <del>Vote</del>       |
|                 | <del>Special Education Expense Report</del>                       | <del>F&amp;F</del>        | <del>Report</del>     |
|                 | <del>Monthly Budget Summary/Grants/Revl Accts</del>               | <del>F&amp;F</del>        | <del>Vote</del>       |
|                 | <del>Rolling Agenda</del>                                         | <del>SC Chair</del>       | <del>Report</del>     |
|                 | <del>Outreach reports</del>                                       | <del>SC Chair</del>       | <del>Report</del>     |
|                 |                                                                   |                           |                       |
| <b>May 5</b>    | <del>Meeting Minutes, Donations, Warrants</del>                   | <del>SC Chair</del>       | <del>Vote</del>       |
| (canceled)      | <del>Pre-K and Kindergarten Enrollment Updates</del>              | <del>Superintendent</del> | <del>Report</del>     |
|                 | <del>Monthly Budget Summary/Grants/Revl Accts</del>               | <del>F&amp;F</del>        | <del>Vote</del>       |
|                 | <del>Elementary Handbook</del>                                    | <del>EP&amp;P</del>       | <del>Vote</del>       |
|                 | <del>Program of Studies</del>                                     | <del>EP&amp;P</del>       | <del>Report</del>     |
|                 | <del>Review of K Policies</del>                                   | <del>P&amp;P</del>        | <del>Discussion</del> |
|                 | <del>Strategic plan</del>                                         | <del>P&amp;P</del>        | <del>Discussion</del> |
|                 | <del>Rolling Agenda</del>                                         | <del>SC Chair</del>       | <del>Report</del>     |
|                 | <del>Outreach reports</del>                                       | <del>SC Chair</del>       | <del>Report</del>     |
|                 |                                                                   |                           |                       |
| <b>May 19</b>   | <del>Meeting Minutes, Cafeteria Report, Donations, Warrants</del> | <del>SC Chair</del>       | <del>Vote</del>       |
|                 | <del>Monthly Budget Summary/Grants/Revl Accts</del>               | <del>F&amp;F</del>        | <del>Vote</del>       |

|                |                                                        |                |            |
|----------------|--------------------------------------------------------|----------------|------------|
|                | Special Education Expense Report                       | F&F            | Report     |
|                | Chartwells Update and FY27 Meal Prices                 | F&F            | Vote       |
|                | Program of Studies                                     | EP&P           | Report     |
|                | Elementary Handbook                                    | EP&P           | Vote       |
|                | Strategic plan                                         | P&P            | Discussion |
|                | FY27 Enrollment Updates                                | P&P            | Report     |
|                | Review of K Policies                                   | P&P            | Discussion |
|                | Technology Plan                                        | P&P            | Report     |
|                | Superintendent Review                                  | SC Chair       | Report     |
|                | Rolling Agenda                                         | SC Chair       | Report     |
|                | Outreach reports                                       | SC Chair       | Report     |
|                |                                                        |                |            |
| <b>June 9</b>  | Meeting Minutes; Donations; Warrants                   | SC Chair       | Report     |
|                | Recognition of Retirees                                | Superintendent | Report     |
|                | Food Service Audit Closeout                            | F&F            | Report     |
|                | Monthly Budget Summary/Grants/Revolving Accts.         | F&F            | Vote       |
|                | Secondary Code of Conduct & Handbook                   | EP&P           | Vote       |
|                | MHS Program of Studies                                 | EP&P           | Vote       |
|                | Supt. End of Cycle Evaluation: Report and Comments     | SC Chair       | Report     |
|                | Rolling Agenda                                         | SC Chair       | Report     |
|                | Outreach reports                                       | SC Chair       | Report     |
|                |                                                        |                |            |
| <b>June 23</b> | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair       | Report     |
|                | Personnel Report                                       | Superintendent | Report     |
|                | Bridge Update                                          | Superintendent | Report     |
|                | Special Education Expense Report                       | F&F            | Report     |
|                | TBD                                                    | F&F            | Report     |
|                | Update on End of Year Assessments                      | EP&P           | Report     |
|                | Professional Development Plan                          | EP&P           | Vote       |

|           |                                                        |                |               |
|-----------|--------------------------------------------------------|----------------|---------------|
|           | Summer Programming: Remedial & Enrichment              | EP&P           | Report        |
|           | Curriculum Update                                      | EP&P           | Report        |
|           | Policy review                                          | P&P            | Possible vote |
|           | Supt. End of Cycle Evaluation                          | SC Chair       | Vote          |
|           | Rolling Agenda                                         | SC Chair       | Report        |
|           | Outreach reports                                       | SC Chair       | Report        |
|           |                                                        |                |               |
| July 28   | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair       | Report        |
|           | Personnel Report                                       | Superintendent | Report        |
|           | Enrollment Updates                                     | Superintendent | Report        |
|           | Monthly Summary/Grants/Revolving Accounts              | F&F            | Vote          |
|           | MPS Additional Funding Update                          | F&F            | Vote          |
|           | Site Councils Update                                   | EP&P           | Report        |
|           | Policy review                                          | P&P            | Possible vote |
|           | Supt. End of Cycle Evaluation                          | SC Chair       | Vote          |
|           | Rolling Agenda                                         | SC Chair       | Report        |
|           | Outreach reports                                       | SC Chair       | Report        |
|           |                                                        |                |               |
| August 18 | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair       | Report        |
|           | Personnel Report                                       | Superintendent | Report        |
|           | Enrollment Updates                                     | Superintendent | Report        |
|           | Monthly Summary/Grants/Revolving Accounts              | F&F            | Vote          |
|           | Rental Agreement & Rates                               | F&F            | Discussion    |
|           | Closure of Inactive Student Activity Accounts          | F&F            | Vote          |
|           | Policy review                                          | P&P            | Possible vote |
|           | PD Update                                              | EP&P           | Report        |
|           | Approval of District Officers                          | EP&P           | Vote          |
|           | Rolling Agenda                                         | SC Chair       | Report        |
|           | Outreach reports                                       | SC Chair       | Report        |

|              |                                                        |                     |                   |
|--------------|--------------------------------------------------------|---------------------|-------------------|
|              | <del>School Site Council Election Process</del>        | <del>SC Chair</del> | <del>Report</del> |
|              |                                                        |                     |                   |
| Septmeber 15 | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair            | Report            |
|              | First Week of School Update                            | Superintendent      | Report            |
|              | DPW Summer Work                                        | Superintendent      | Report            |
|              | Enrollment Updates                                     | Superintendent      | Report            |
|              | Concussion Report                                      | EP&P                | Report            |
|              | Monthly Summary/Grants/Revolving Accounts              | F&F                 | Vote              |
|              | <del>Rental Agreement &amp; Rates</del>                | <del>F&amp;F</del>  | <del>Vote</del>   |
|              | Rolling Agenda                                         | SC Chair            | Report            |
|              | Outreach reports                                       | SC Chair            | Report            |
|              | Student Advisory Committee Reps--SC designees          | SC Chair            | Report            |
|              |                                                        |                     |                   |
| September 29 | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair            | Report            |
|              | Superintendent Goals                                   | Superintendent      | Report            |
|              | Special Education Expense Update                       | F&F                 | Vote              |
|              | Beginning of Year Data Review                          | EP&P                | Report            |
|              | Approval of District Officers                          | EP&P                | Vote              |
|              | Policy review                                          | P&P                 | TBD               |
|              | MHS School Improvement Plan                            | EP&P                | Vote              |
|              | MVMMS School Improvement Plan                          | EP&P                | Vote              |
|              | Rolling Agenda                                         | SC Chair            | Report            |
|              | Outreach reports                                       | SC Chair            | Report            |
|              | Student Advisory Committee Reps Announced              | SC Chair            | Report            |
|              |                                                        |                     |                   |
| October 13   | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair            | Report            |
|              | October 1 Enrollment                                   | Superintendent      | Report            |
|              | Monthly Summary/Grants/Revolving Accounts              | F&F                 | Vote              |
|              | Horace Mann School Improvement Plan                    | EP&P                | Vote              |

|             |                                                        |                |            |
|-------------|--------------------------------------------------------|----------------|------------|
|             | Winthrop School Improvement Plan                       | EP&P           | Vote       |
|             | Rolling Agenda                                         | SC Chair       | Report     |
|             | Outreach reports                                       | SC Chair       | Report     |
|             | MACS Delegate                                          | SC Chair       | Vote       |
|             | School Committee Calendar for 2027                     | SC Chair       | Discussion |
|             |                                                        |                |            |
| October 27  | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair       | Report     |
|             | Personnel Report                                       | Superintendent | Report     |
|             | Technology Report                                      | Superintendent | Report     |
|             | Special Education Expense Update                       | F&F            | Vote       |
|             | Policy review                                          | P&P            | TBD        |
|             | Roosevelt School Improvement Plan                      | EP&P           | Vote       |
|             | Hoover School Improvement Plan                         | EP&P           | Vote       |
|             | Lincoln School Improvement Plan                        | EP&P           | Vote       |
|             | METCO                                                  | EP&P           | Report     |
|             | Rolling Agenda                                         | SC Chair       | Report     |
|             | Outreach reports                                       | SC Chair       | Report     |
|             |                                                        |                |            |
| November 10 | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair       | Report     |
|             | Personnel Report                                       | Superintendent | Report     |
|             | Enrollment Updates                                     | Superintendent | Report     |
|             | Monthly Summary/Grants/Revolving Accounts              | F&F            | Vote       |
|             | Special Education Expense Update                       | F&F            | Vote       |
|             | MCAS Review                                            | EP&P           | Discussion |
|             | Rolling Agenda                                         | SC Chair       | Report     |
|             | Outreach reports                                       | SC Chair       | Report     |
|             |                                                        |                |            |
| December 1  | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair       | Report     |
|             | TBD                                                    | Superintendent | Report     |

|             |                                                        |                |        |
|-------------|--------------------------------------------------------|----------------|--------|
|             | Monthly Summary/Grants/Revolving Accounts              | F&F            | Vote   |
|             | Annoucement of Superintedent Mid-Yr Review             | SC Chair       | Report |
|             | Outreach reports                                       | SC Chair       | Report |
|             | Rolling Agenda                                         | SC Chair       | Report |
|             |                                                        |                |        |
| December 15 | Meeting Minutes; Cafeteria Report; Donations; Warrants | SC Chair       | Report |
|             | Caucus to Elect the Chair and Vice-Chair               | Superintendent | Vote   |
|             | Special Education Expense Update                       | F&F            | Vote   |
|             | Rolling Agenda                                         | SC Chair       | Report |
|             | Outreach reports                                       | SC Chair       | Report |
|             |                                                        |                |        |