



CITY OF MELROSE
APPROPRIATIONS & OVERSIGHT COMMITTEE
AGENDA • MAY 16, 2022

Council Chamber, First Floor, Melrose City Hall Budget Hearing
562 Main Street, Melrose, MA 02176

8:15 PM

I. CALL TO ORDER

Jen Grigoraitis	Chair
Leila Migliorelli	Vice Chair
Shawn M. MacMaster	
Jack Eccles	
Mark Garipay	
Maya Jamaledine	
Robb Stewart	
Manjula Karamcheti	
John Obremski	
Ryan Williams	
Christopher Cinella	President, ex officio

II. PUBLIC COMMENT

Remote link for Public Comment:

<https://cityofmelrose.webex.com/cityofmelrose/onstage/g.php?MTID=ebb953720e6794007aa918d68a45f8f34>

III. DEPARTMENTS

Department	Presenter
121	Mayor
692	Community Events
542	Commission on Women
693	Sailor and Soldiers Memorial Building
652	Pine Banks
931	Capital Outlay (Pine Banks)
653	Parks - Mt. Hood
Order 2022-120	Park Permits Revolving Account #2669
544	Human Rights
291	Emergency Management

IV. ORDERS

- ORDER-2022-120** : Reauthorization of City of Melrose Revolving Fund table as first adopted by City Ordinance June 18th, 2018 and annually thereafter. Revolving Funds are further authorized under Massachusetts General Law Chapter 44 Section 53E 1/2.

2. **ORDER-2022-122** : Mt. Hood Operating Budget for Fiscal 2023 in the amount of \$1,572,549 (One Million, Five Hundred Seventy-Two Thousand, Five Hundred and Forty-Nine Dollars)

3. **ORDER-2022-119** : City of Melrose Operating Budget for Fiscal Year 2023 in the amount of \$95,256,080 (Ninety Five Million, Two Hundred Fifty-Six Thousand and Eighty Dollars)

V. ADJOURNMENT

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F</u>	<u>G</u>
Fund #	Revolving Fund	Department, Board, Committee, Agency or Officer Authorized to Spend from the Fund	Fees, Charges or Other Receipts Credited to Fund	Program of Activity Expenses Payable from Fund	Restrictions or Conditions on Expenses Payable from Fund	Other Requirements/ Reports	Fiscal years
2607	Veterans	Veterans Service Officer and Board	Donations	Supplies, administrative fees and permits for any programs related to Veteran Services and Melrose Community events.	\$15,000 Annual Cap		Fiscal Year 2023 and subsequent years
2652	Recreation	Park Commission	Registration and User fees collected for Recreation Department sponsored programs	Costs associated with the various programs sponsored by the Recreation Department including the Director and Assistant Director's salary, program coordinator salaries as well as supplies and equipment needed to run the program.	\$450,000 Annual Cap		Fiscal Year 2023 and subsequent years
2657	Recycling	Director of Public Works	Fees collected from the collection and recycling of white goods and metal, TV's monitors and special recycling events, sale of recycled paper and other products collected at our facility, sale of yard waste, compost, etc.	Hazardous household recycling funding, purchase, repairs and preplacement of recycling bins, rolls-offs, trucks, equipment, containers and maintenance of the Public Works Operations Facility Recycling drop-off area and salaries	\$65,000 Annual Cap		Fiscal Year 2023 and subsequent years
2658	Inspectional Services	Director of Inspectional Services	Fees from inspections of multifamily homes	State-Mandated certificates of inspections, multifamily inspections, equipment, contracted inspectors, education and printing.	\$15,000 Annual Cap. Salaries related to contracted inspectors are only paid from this fund.		Fiscal Year 2023 and subsequent years
2659	Health	Director of Health Department	Fees associated with public health programs	Costs associated with flu clinics, sale of bike helmets, salaries and CPR classes	\$60,000 Annual Cap		Fiscal Year 2023 and subsequent years
2665	Police False Alarm	Chief of Police	Fees associated with excessive false alarm responses from private homes and businesses throughout the City	Maintenance of Police Department Fleet	\$10,000 Annual Cap. No salaries are paid from this fund		Fiscal Year 2023 and subsequent years
2669	Park Permits	Park Commission	Rental Fees and Custodial charges received from activities hosted by user groups and organizations that do not reside within the City.	Supplies and maintenance costs associated with parks, fields and playgrounds where permits are issued.	\$40,000 Annual Cap		Fiscal Year 2023 and subsequent years

2750	Beebe Estate	Beebe Estate Trustees	Fees associated with the rental of this building and donations	Fees related to maintaining the Beebe Estate in a safe and sanitary manner.	\$30,000 Annual Cap. No salaries are paid from this fund		Fiscal Year 2023 and subsequent years
2811	Council on Aging	Council on Aging Director	Donations	Council on Aging and Milano Center Programs and services, minibus related expenses and costs associated with maintaining the Milano Center in a safe and sanitary manner, Salary for Social Service Coordinator	\$60,000 Annual Cap		Fiscal Year 2023 and subsequent years

05/10/2022 12:16 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 1 of 4

PROJECTION: 20232 FISCAL YEAR 2023 ENTERPRISE BUDGETS
6200 MT HOOD ENTERPRISE FUND

653 MOUNT HOOD

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
MOUNT HOOD SALARIES							
620000 - 511000	SALARY & WAGES	98,010.88	102,012.60	102,012.60	90,195.63	106,720.00	4.6%
MOUNT HOOD SALARIES TOTAL		98,010.88	102,012.60	102,012.60	90,195.63	106,720.00	4.6%
MOUNT HOOD CONTRACTUAL							
620000 - 523300	OUTSIDE CONTRACTORS	16,089.14	20,000.00	20,000.00	14,709.81	20,000.00	0.0%
620000 - 527309	SECURITY	276.00	5,000.00	5,000.00	1,222.00	5,000.00	0.0%
620000 - 528600	AUDITING SERVICES	6,360.00	6,360.00	6,360.00	6,360.00	6,360.00	0.0%
620000 - 528800	PLOWING AND SANDING	0.00	6,000.00	6,000.00	0.00	6,000.00	0.0%
620000 - 528900	LEGAL COUNSEL	0.00	15,000.00	15,000.00	0.00	15,000.00	0.0%
620000 - 529000	PROFESSIONAL SERVICES	989,251.86	978,000.00	978,000.00	903,464.00	978,000.00	0.0%
620000 - 529006	MT HOOD CAPITAL IMPROVEMENT	68,565.00	50,000.00	50,000.00	21,997.48	50,000.00	0.0%
MOUNT HOOD CONTRACTUAL TOTAL		1,080,542.00	1,080,360.00	1,080,360.00	947,753.29	1,080,360.00	0.0%
MOUNT HOOD SUPPLIES & MATERIAL							
620000 - 530500	OFFICE SUPPLIES	0.00	4,000.00	4,000.00	0.00	4,000.00	0.0%
620000 - 530501	MISC SUPPLIES	10,564.98	12,000.00	12,000.00	7,073.27	12,000.00	0.0%
MOUNT HOOD SUPPLIES & MATERIAL TOTAL		10,564.98	16,000.00	16,000.00	7,073.27	16,000.00	0.0%
MOUNT HOOD OTHER CHARGES							
620000 - 548960	MT HOOD COMMUNITY EVENTS	10,000.00	10,000.00	10,000.00	1,496.32	10,000.00	0.0%
MOUNT HOOD OTHER CHARGES TOTAL		10,000.00	10,000.00	10,000.00	1,496.32	10,000.00	0.0%
653 MOUNT HOOD BUDGET TOTAL		1,199,117.86	1,208,372.60	1,208,372.60	1,046,518.51	1,213,080.00	0.4%

Attachment: Fiscal2023-MtHoodOperatingBudget (ORDER-2022-122 : Fiscal 2023 Mt. Hood Enterprise

05/10/2022 12:16 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 2 of 4

PROJECTION: 20232 FISCAL YEAR 2023 ENTERPRISE BUDGETS
6200 MT HOOD ENTERPRISE FUND

711 MUNICIPAL DEBT

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
MUNICIPAL DEBT MISCELLANEOUS							
627112 - 565000	MUNICIPAL DEBT	0.00	200,000.00	200,000.00	0.00	215,000.00	7.5%
MUNICIPAL DEBT MISCELLANEOUS TOTAL		0.00	200,000.00	200,000.00	0.00	215,000.00	7.5%
711	MUNICIPAL DEBT BUDGET TOTAL	0.00	200,000.00	200,000.00	0.00	215,000.00	7.5%

Attachment: Fiscal2023-MtHoodOperatingBudget (ORDER-2022-122 : Fiscal 2023 Mt. Hood Enterprise

05/10/2022 12:16 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 3 of 4

PROJECTION: 20232 FISCAL YEAR 2023 ENTERPRISE BUDGETS

6200 MT HOOD ENTERPRISE FUND

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
MUNICIPAL DEBT INTEREST OTHER CHARGES							
627512 - 549102	MUNICIPAL DEBT INTEREST	0.00	152,768.76	152,768.76	0.00	144,469.00	-5.4%
MUNICIPAL DEBT INTEREST OTHER CHARGES TOTAL		0.00	152,768.76	152,768.76	0.00	144,469.00	-5.4%
751	MUNICIPAL DEBT INTEREST BUDGET TOTAL	0.00	152,768.76	152,768.76	0.00	144,469.00	-5.4%

Attachment: Fiscal2023-MtHoodOperatingBudget (ORDER-2022-122 : Fiscal 2023 Mt. Hood Enterprise

05/10/2022 12:16 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 4 of 4

PROJECTION: 20232 FISCAL YEAR 2023 ENTERPRISE BUDGETS
6200 MT HOOD ENTERPRISE FUND

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
General Fund BUDGET TOTAL		1,199,117.86	1,561,141.36	1,561,141.36	1,046,518.51	1,572,549.00	0.7%

Attachment: Fiscal2023-MtHoodOperatingBudget (ORDER-2022-122 : Fiscal 2023 Mt. Hood Enterprise

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CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 20232 FISCAL YEAR 2023 ENTERPRISE BUDGETS

ACCOUNTS FOR:
MT HOOD ENTERPRISE FUND

	VENDOR	QUANTITY	UNIT COST	2023	MAYOR
653 MOUNT HOOD					
51 SALARIES					
620000 511000 - SALARY & WAGES					
BELL, JOAN		1.00	50,127.00	106,720.00 *	50,127.00
SUPERINTENDENT OF MT. HOOD AND OPEN SPACES					
BRICKLEY, CINDY		1.00	55,813.00	55,813.00	
EXECUTIVE ASSISTANT					
SICK LEAVE INCENTIVE		1.00	780.00	780.00	
TOTAL SALARIES				106,720.00	
TOTAL MOUNT HOOD				106,720.00	
TOTAL MT HOOD ENTERPRISE FUND				106,720.00	
GRAND TOTAL				106,720.00	

** END OF REPORT - Generated by Kerriann Golden **



CITY OF MELROSE

PARKS DEPARTMENT

100 Slayton Road
Melrose, MA 02176

Joan Bell
Superintendent of Mount Hood
& Public Open Space
jbelle@cityofmelrose.org

On behalf of the Melrose Parks Department, I am pleased to present to the City Council the budget for the Mt. Hood Enterprise.

The mission of the Parks Department is to protect, maintain and develop the City's parks, fields and recreational facilities for the benefit of Melrose residents. The Park Department is responsible for the City's parks, fields and open spaces including Mount Hood Golf Course and Memorial Park. Apart from Mount Hood, these properties are maintained by the Department of Public Works. Mount Hood is operated and maintained under a management agreement between the City of Melrose and Mass. Golf Management, LLC.

The Mount Hood Enterprise budget is comprised of revenue brought in by the golf course and functions. It is not funded out of the City's general fund.

The proposed Mt. Hood Enterprise Budget for FY is \$1,572,549. This represents a 0.7% change over the FY22 budget. The increase is due to a small uptick (\$11,407) in the Salary and Wages line item, primarily due to the 53-week year.

In our contract with the management company, we contractually have agreed to spend a minimum of \$50K on capital improvements each year, which will continue in FY23.

January 1, 2023, we look forward to starting a relationship with a new management company for Mt. Hood Memorial Park and Golf Course. GMC has had 4-5-year contracts with the City and will not be putting in a bid for the 2023 Management Contract for Mt. Hood, due to internal changes/illness within their company. The transition should start internally once we review the bids and pick the vendor, (expected beginning of June).

Our shift to the new company will be as smooth as possible by the end of year. Golf course revenue is driven by weather. Parks and Open Spaces requires comfortable weather for residents to take advantage of all the wonderful sports fields, parks, playgrounds, hiking trails, dog parks, community gardens, skateboard park, and bike paths Melrose has to offer.



CITY OF MELROSE

Fiscal Year 2023 Municipal Budget

Proposed
Paul Brodeur





City of Melrose, Massachusetts

Budget Proposal Supplement, Fiscal Year 2023

Mayor

Paul Brodeur

City Council

Christopher C. Cinella, President
 Jack Eccles, Councilor-at-Large
 Maya Jamaledine, Councilor-at-Large
 Leila B. Migliorelli, Councilor-at-Large
 Manjula Karamcheti, Ward 1
 John Obremski, Ward 2
 Robb Stewart, Ward 3
 Mark D. Garipay, Ward 4
 Shawn MacMaster, Ward 5
 Jen Grigoraitis, Ward 6
 Ryan Williams, Ward 7

Melrose Public Schools

Dr. Julie Kukenberger, Superintendent of Schools

School Committee

Jen McAndrew, Chair
 Jennifer Razi-Thomas, Vice Chair
 Lizbeth DeSelm
 Margaret Raymond Driscoll
 Paul Brodeur
 Ed O'Connell
 Dorie Withey

Patrick Dello Russo, CFO

Auditor Kerriann Golden, Assistant Auditor

Margot Fleischman, Director of Strategic Initiatives and Communication

Lily Wall, Communications & Community Outreach Coordinator

Table of Contents

Submission Letter, Fiscal Year 2023 Budget Message, Mayor Paul Brodeur	3
General Government	5
Executive Office of the Mayor	5
The City Council	6
Clerk of Committees	7
City Clerk & Elections	8
Community Services Division	10
Council on Aging	11
Melrose Public Library	12
Memorial Hall	15
Park Department/Mount Hood	16
Recreation Department	17
Veterans' Services	19
Finance and Administrative Services	21
Assessor	22
Auditor	22
City Solicitor	24
Human Resources	25
Treasurer/Collector	29
Public Safety and Infrastructure	31
Department of Public Works	32
Emergency Management	34
Fire Department	36
Health & Human Service Department	38
Information Technology	39
Inspectional Services	42
Office of Planning and Community Development	43
Police Department	46



PAUL BRODEUR
Mayor

CITY OF MELROSE

OFFICE OF THE MAYOR

City Hall, 562 Main Street
Melrose, Massachusetts 02176
Telephone - (781) 979-4440

May 12, 2022

Dear Honorable City Council and Melrose Community members,

Pursuant to M.G.L. c. 44 § 32 and § 6-3 of the Melrose City Charter, I respectfully submit for your consideration the City of Melrose's proposed operating budget for Fiscal Year 2023. With this letter, I hope to provide assurance to our community and the City Council that we have successfully managed, and will continue to manage, downturns of the economy such as the fiscal dips that we have overcome during the COVID-19 pandemic.

With that said, I am pleased to share the details of this year's proposed balanced budget with total estimated operating expenses of \$95,256,808, representing a 4.7% increase over Fiscal Year 2022. Please also note that FY23 budgets have been adjusted to reflect a 53-week year, rather than a 52-week year.

A top priority of my administration is to guarantee the residents of Melrose that we will be able to successfully navigate any economic storm and maintain a stable level of services. The total FY23 Operating Budget accomplishes these objectives for both the City and the Melrose Public Schools.

This budget delivers on a commitment to our residents to:

- provide first-rate education by investing in our schools
- enhance quality of life by supporting seniors, continuing sustainability efforts, advancing diversity, equity, and inclusion in our community, and increasing support for community members experiencing mental health crisis
- use data to drive decision-making by investing in critical infrastructure such as IT
- and use what we learned through the pandemic to drive us forward.

We will propose a 4.18% budget increase for the School Department which represents an increase of over \$1.4 million for Fiscal Year 2023, and we will meet the state mandated Net School Spending requirement. We will propose balanced budgets for the Water, Sewer, Mt. Hood and Ambulance Enterprise Funds.

In developing the Fiscal Year 2023 Operating Budget, the City formulated the budget utilizing the following:

- new tax revenue resulting from the 2½ Tax Levy;
- approximately 75% of the New Growth realized last year;
- an increase in Net State Aid of \$1,285,000 or just over 12.0%, (principally driven by revenues received through the New Student Opportunity Act in Chapter 70 Educational Aid);
- and we are also recognizing approximately 75% of the total Local Receipts revenue realized in the last full fiscal year.

In developing this strategic plan, we have also requested an increase in the amount to be deposited into the City's Stabilization Funds. We have requested \$1,225,000 be deposited into these funds prior to July 1, 2022. This is a significant deposit into the City's Stabilization Funds and continues the administration's effort of insuring solid fiscal health.

If approved, in conjunction with our FY23 requested budgetary funding for the Stabilization and OPEB funds, over \$8.4 million dollars will reside in our Stabilization Funds as of July 1, 2022 (the highest level in the City's history).

I am equally committed to increasing transparency in our City's finances. As Mayor, it is also my goal to inspire and increase civic engagement within our community. To achieve these goals, my office has once again collaborated with the Auditor's department to deliver an interactive FY23 budget tool. This interactive budget presentation makes the numbers clear, accessible, and digestible. Transparency is nothing without accessibility, and the budget tool allows for both.

Finally, I also offer the following pages as a supplement to the clear and accessible numbers you will find on our budget presentation's dashboard. These subsequent pages add context and texture to the services City departments provide.

Respectfully submitted,



Paul Brodeur
Mayor of Melrose

General Government

Executive Office of the Mayor

Mission & Overview

The Mayor is the Chief Executive Officer of the City of Melrose, elected by the voters at large every 4 years. The Mayor oversees all City operations and is responsible for appointing Department Heads, city officers, and the members of multi-member bodies (Boards & Commissions). Paul Brodeur is the 23rd Mayor of Melrose and assumed office on November 15, 2019.

Mayor's Office Departmental Organization

- His Honor, the Mayor
- Director of Strategic Initiatives & Communication (Mayor's Chief of Staff)
- Communications & Outreach Coordinator
- Director of Economic Recovery and Business Development

Changes from FY22 to FY23

Staffing Changes:

In FY22, the Mayor's Office welcomed back Senior volunteers, high school interns, and Property Tax Write-Off program participants to help staff the Mayor's Office front desk. In FY23, the Mayor's Office will be creating a part-time administrative position to provide a consistent level of staffing for the office, answer phones, coordinate volunteers, and provide billing and payroll administrative support for Mayor's Office and other departments on an as-needed basis.

In FY22, the Mayor added a new economic recovery and business development position to better serve the needs of small businesses and arts/culture sector non-profits. This is a grant funded position that will continue in FY23, and therefore does not affect the Mayor's Office operating budget.

What is the percentage increase in your budget over FY22?

The Mayor's Office budget increase for FY23 is 14.6%.

What are the major changes to the Mayor's budget?

- Increase to Salary and Wages
- Increase in Dues and Membership

What are the reasons for these changes (major cost drivers)?

- Salary and Wages has been adjusted to reflect a 53-week year
- Salary and Wages for a PT administrative position has been added
- Dues and Membership had been underbudgeted for several years so was adjusted to reflect the actual cost of Metropolitan Area Planning Council (MAPC) dues for FY23

City Council**Mission & Overview**

The City Council is the legislative branch of The City of Melrose consisting of eleven elected members, one from each of the seven wards (Ward Councilors), and four city-wide representatives (At-Large Councilors). All terms of office are two years.

The Council adopts ordinances, orders and resolutions; reviews and approves the annual budget; approves appropriations, appointments and other matters proposed by the Mayor. Annually, the Council selects one member to serve as President who then presides over the bimonthly Council meetings, decides committee assignments and assures that information and member discussion is conducted fairly and democratically. The Council is governed by its own Rules of Order and follows Roberts Rules of Order.

Department Organization

The City Council oversees the City Clerk's Office and the Clerk of Committees.

Clerk of Committees

Mission & Overview

The Clerk of Committees, an office of one, supports the eleven-member council. The Clerk oversees the posting of agendas for each of the seven committees he supports. He runs their meetings, be it remote or in person. He acts as a liaison between each department head and the Mayor. The Clerk oversees the Boards and Commissions operating under the Administrative Code. He provides guidance on applicable law and ensures that all members have received oaths and have met all onboarding standards.

Department Organization

- One Clerk

Why Do People Contact Us?

- For assistance with City services
- To determine their ward or who their ward councilor is
- To schedule Oaths of Office and Notary appointments

Clerk of Committees by the Numbers

- 75 Total meetings held from July 1, 2021 – May 6, 2022
 - 22 City Council Meetings
 - 17 Appropriations & Oversight Committee Meetings
 - 6 Finance Committee Meetings
 - 9 Health, Education & Welfare Committee Meetings
 - 7 Legal and Legislative Committee Meetings
 - 4 Protection and License Committee Meetings
 - 4 Public Service Committee Meetings
 - 6 Public Works Committee including one site visit
- Rendered assistance in 45 different requests for website updates
- Aided with Granicus / IQM2 in 15 different occasions.
- Hosted 2 workshops to assist with remote meeting setup and virtual public comment for other city departments.
- 47 Notaries performed

Little Known Facts/Common Misconceptions

- This office does not have your vital record!

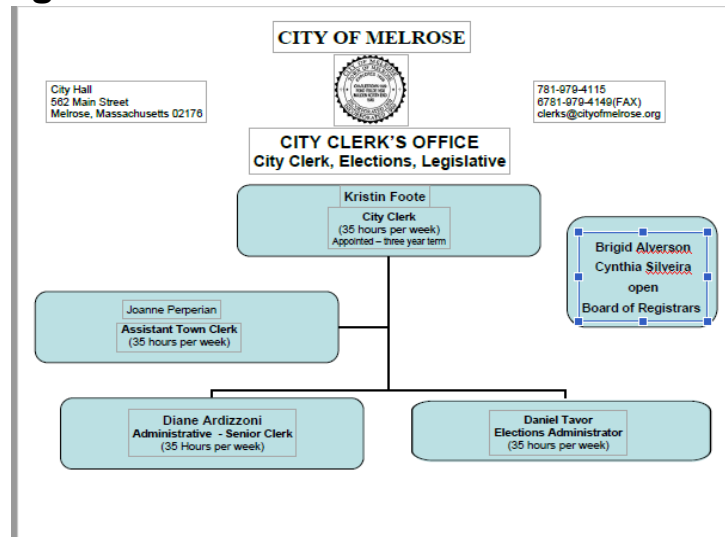
City Clerk & Elections

Mission & Overview

The City Clerk's office is a service-oriented office and typically the first stop in the building. As the official record keeper and clerk of the municipal organization, the City of Melrose, our mission is to maintain and preserve records in the best possible manner. We are here to serve the public by providing information in an efficient and timely manner. The City Clerk supports the City Council with meeting agenda preparation, producing minutes and clerking the meetings as well as posting meetings for all appointive bodies in the City. The Clerk ensures the City charter and administrative codes are kept current with new ordinances and zoning regulations. The City Clerk serves as a member of the Board of Registrars of Voters and supervises the Election Administrator. The City Clerk is also responsible for all functions related to elections.

As one of five Records Access Officers (RAO), the City Clerk is responsible for public records requests general in nature. The Clerk's office serves as custodian of all vital records (Birth, Death, & Marriage) dating back to the 1800s and oversees the issuance of common victualer, business, and dog licenses. The city clerk is also a justice of the peace and hosts many weddings in city hall.

Department Organization



Why Do People Contact Us?

- Business and dog licensing and raffle permits
- Vital records & historical research
- Getting married at city hall
- To register to vote

City Clerk by the Numbers:

- 18 Vital Records Issued per day on average
- 207 Marriage Intentions (previous staff elevated the FY 22 figure – there were 145 intentions)

- 57 Weddings Performed
- 124 New Business Certificates
- 36 Common Victualer Licenses issued
- 1 special election for the Northeast Vocation school building vote
- 68 Election Day Poll Workers
- 15,089 City Census Forms Mailed

Little Known Facts

- The Clerk's Office issues fortune teller licenses.
- We are responsible for over a century's worth of public records

Goals for FY23

- Having met the 25% paper reduction goal of FY22, continue this by enhancing online services.
- Respond to customer request to increase cloud-based transaction options to enhance resident access. This workflow has increased staff productivity and efficiency.
- Conduct a comprehensive review of the charter and administrative code to create a calendar noting stated deadlines.

What is the percentage increase in your budget over FY22?

The City Clerk's budget changes by 5.96% and the Election/Registrar changes by 7.51%

What are the major changes to your budget?

Clerk - lines increased: overtime, public hearing notices, printing, recodification, paper. Elections – supplies; printing, postage

What are the reasons for these changes (major cost drivers)?

- Permanent changes to the fall elections process including the covid accommodations, changes to the administrative code/charter, increases cost of supplies like paper, replacing broken time/date stamp, 14 retractable banners for polling identification, re-precinct postcards and postage.

Community Services Division

Mission & Overview

The City of Melrose benefits from having a consortium of department heads who work together to offer life-enhancing services to our community members. The Community Services Division is headed by Director of Strategic Initiatives and Communications and is comprised of the following department heads:

- Council on Aging Director
- Melrose Free Public Library Director
- Executive Director, Soldiers and Sailors Memorial Building (“Memorial Hall”)
- Superintendent of Mount Hood and Open Spaces
- Recreation Director
- Veterans’ Services Director

Together, these department heads collaborate to provide cultural, social, and wellness events, connect Melrose residents to resources such as COVID-19 vaccination clinics, and most recently, coordinating with the Director of Health and Human Services to address community mental health needs through the development of initiatives and training for mental health and wellness.

Council on Aging

Mission/Overview

To advocate for older adults and connect them with available programs that promote their health and well-being and help them live with dignity. Our job is to enrich the lives of our seniors and create a community where they can age in place with dignity and respect. The Council on Aging operates on a “no wrong door policy.” Not only do we serve the older residents of Melrose, but we also operate as a resource hub for anyone in need.

Department Organization

- Executive Director
- Administrative Assistant/Program Coordinator
- Milano Center Manager
- Social Worker – 18 hours
- 7 Drivers- total 30 hours per week
- 2 Senior Center Assistants- total 20 hours per week
- 36 Volunteers

Why Do People Contact Us?

- Adult learning, skills, and craft workshops/classes
- Social and recreational activities including excursions
- Congregate meals
- Resource/Referral Assistance

Council on Aging by the Numbers

- 15 employees – 233 hours per week
- 81 average weekly wellness check calls
- 3,125 older adult contacts in Milano Center database
- 841 newsletters mailed monthly, 1,346 electronic versions, 876 public locations
- 99 referrals to Mystic Valley Elder Services (services, ombudsman, protective)
- 189 Benefits Assistance referrals (fuel assistance, snap, mass health, etc.)
- 49 Melrose Emergency Board cases (housing assistance)
- 87 Melrose Emergency Fund cases (rent, necessities, utilities, etc.)
- 23 Housing applications assistance
- 82 unduplicated participants in outdoor activities
- 1200 additional square feet of outdoor space coming with the canopy project for the patio.
- 100% Covid compliant HVAC system installed at the Milano Center

Little Known Facts/Common Misconceptions

- We operate as a resource portal for *all* Melrose residents in need
- We believe that teaching life skills along the younger age spectrum hopefully positions one to plan better for their later years

Changes from FY22 to FY23

- Transportation services resumed with increased hours of operation and multiple busses supported by service fees and formula grant
- 53 weeks of payroll

Goals for FY23

- Community needs assessment
- Resume strategic planning

Melrose Public Library

Mission & Overview

Melrose Public Library's staff, building and collections provide a portal for all to explore, imagine and engage. The library is where literacy, local history and community connect! We serve as an educational and cultural hub for residents and visitors alike.

Department Organization

- Library Director
- Assistant Director
- Head of Children's Services
- Adult Services & Circulation Librarian
- Teen Services & Circulation Librarian
- Reference & Technology Librarian
- Reference & Local History Librarian
- 3 Senior Library Assistants (Children's Assistant Librarian; Office Coordinator; Acquisitions Manager)
- 3 Library Assistants
- 3 Part time Reference Librarian (14 hours/week total)
- 6 Part time Library Assistants (52 hours/week total)

Why Do People Contact Us?

- Finding fiction and nonfiction reading, listening or viewing material
- Readers' Advisory Services
- Technical help (computers and technology)
- Genealogical and School Research
- Space to meet/gather
- Questions about programming

Melrose Public Library by the Numbers:

- Third highest NOBLE circulations, averaging 15,444 physical items per month between July 1, 2021, and April 30, 2022
- 45,383 e-audiobooks, e-books and e-magazines (including e-picture books) circulated from Overdrive and Hoopla from July 1, 2021 – April 30, 2022
- 951 new library cards issued from July 1, 2021 – April 30, 2022
- 237 Programs were held – 16 hybrid, 123 in-person, 15 passive, 82 virtual (10 recorded), with total attendance of 4,938. 542 people/devices watched the recorded programs.
- 939 take-home kits were used for crafting programs
- 14,246 active Melrose patrons

Little Known Facts/Common Misconceptions

- We value access to information in all formats, not just books. We now use mobile hotspots and laptops to help increase access to the internet and our library databases from home, for patrons who may not have this technology.

Changes from FY22 to FY23

- No major financial changes
- We will be moving in early Fall to a portion of the Beebe School when construction on the library building project begins. Although will have limited space, we will be open our full hours.

Goals for FY23

- Partner with other City departments and community stakeholders to provide library programming during our time in temporary quarters.
- Conduct Diversity Audit on collections for all ages to ensure broad representation in our library materials.
- Provide access to library materials and services in our temporary location by ensuring that all residents are made aware of where the library is located, and what services we will be offering.

Percentage Increase Budget over FY22?

The library budget has a 4.6% increase in the total budget.

Major changes to the Library Budget FY22 to FY23

The mileage line (523000) has decreased 50%. However, the dollar amount represents a \$500 budget cut to \$250, so the financial impact is not significant. The contract maintenance line (527702) has a 15.1% increase. Physical format budgets for the Supplies and Materials section have been level funded or reduced, while electronic and downloadable format budgets have been increased. The overall increase is 3.5%, which includes contractual increases.

Reasons for these changes

The decrease in the mileage budget is due to the continuation of virtual meetings and trainings for library staff. The increase in contract maintenance includes a variety of contracts including microfilm machine maintenance, software contracts for the library's museum pass program and calendar program, as well as an increase in wireless hotspots available to the public. The changes in the Supplies and Materials section are due to the limited physical space at our temporary location, combined with continuing demand for downloadable and electronic resources.

Memorial Hall

Mission & Overview

The mission of the Soldiers & Sailors Memorial Building is to provide the City with a commemorative monument to the patriotism of service men and women from Melrose who died for their country. It is also a cultural center for the community. It continues for the usage of meetings of the veterans and for commemorative ceremonies marking certain dates in the history of the Veterans of the United States as well as inaugural ceremonies for the city of Melrose.

Department Organization

- Executive Director
- (4) part time Operations Assistants: average @ 17.5 hours/week per person

Why Do People Contact Us?

1. Rental inquiries
2. Scheduled Events Information: Ticket sales, HP access to building and seating, parking, time doors open, length of event, organization contact information and general event information

Memorial Hall by the Numbers:

Memorial Hall is seeing an overall increase in the number of event bookings and the attendance at the events as the public becomes comfortable with indoor events. In FY22, we are on target for 225 event bookings and will welcome over 37,000 guests (attendees) to Memorial Hall. As of April 2022, we have received requests for 191 event dates in FY23. Our customer database is made up of 75% nonprofits organizations and 25% businesses, (dance companies, private businesses, individuals for private events, etc.). 78% of our customers are listed as Melrose addresses, with 22% outside Melrose.

We partnered with several City of Melrose departments to use Memorial Hall for public programs:

- Melrose Recreation Department: a summer robotics program for 3 weeks in July which will be increased to 4 weeks in FY23 due to its great success
- Melrose Health Department: Vaccine Booster Clinic run by the MHD, (2,181 attendees), five Vaccine clinics run by the MHD and MA state PHD contractors, (750 attendees), and a MHD Public Information Meeting (100 attendees)
- Melrose Veterans Services Department: Monthly Veterans Food Mart serving 4 communities in conjunction with the Boston Food Bank
- Mayor's Office: Senior Resource Fair (207 attendees) and the city of Melrose Inauguration (200 attendees)
- Council on Aging: due to temporary closure of Milano Center, hosted 6 events (265 attendees)
- Melrose Emergency Management: Hosted 2 Active Shooter Training sessions for

city of Melrose employees (96 attendees)

Little Known Facts/Common Misconceptions

- Memorial Hall operates as a business with the staff of Memorial Hall responsible for the facilities management, i.e., service plans, maintenance plans, daily maintenance and repairs, annual inspections, etc. and all aspects of event management. Melrose DPW is responsible for the exterior i.e. landscaping, trash disposal, snow plowing
- Revenue generated is from facility rental fees only.

Percent increase in Memorial Hall's Budget

- Memorial Building budget increase is 3.33%

Budget changes from FY22 to FY23

- Increase to elevator line item due to approximate 4% union wages increase for service plan
- Increase to Professional Services line item for MERV Filter replacements
- 53 weeks in Salary line item

Goals for FY23

- Completion of the Melrose Civil War Heritage Project, which will identify, catalogue, restore and preserve the artifacts housed at Memorial Hall and to research the history of our local veterans to ensure that all Civil War veterans who resided in Melrose are recognized
- Building Envelope Improvements at the Soldiers and Sailors Memorial Building: construction project will occur Summer 2022 through Spring 2023 coordinated around event schedule
- Increase event bookings to pre-COVID levels
- Interior renovation plan finalized

Park Department/Mount Hood

Mission & Overview

The goal of the Melrose Park Department is to protect, maintain and develop the City's parks, fields and recreational facilities for the benefit of Melrose residents.

The Park Department is responsible for the City's parks, fields and open spaces including Mount Hood Golf Course and Memorial Park. Apart from Mount Hood, these properties are maintained by the Department of Public Works. Mount Hood is operated and maintained under a management agreement between the City of Melrose and Mass. Golf Management, LLC.

Why Do People Contact Us?

- Park permits
- Golf

- Guidance on how to use outdoor spaces

Department Organization

- Superintendent of Mt. Hood and Open Spaces
- Executive Assistant

Parks by the Numbers

- 3219 Permits Issued across 27 parks
- 81 Parks and Fields Overseen
- 50 Adopt-a-Sites
- 40 gardening beds added at 2 Greenwood Pl
- 45,693 Rounds of golf played in 2021
- \$2.5 million Total Revenue
- \$1.9 million Golf Revenue
- \$390K Food & Beverage Revenue
- \$148K Pro Shop Revenue

Little Known Facts/Common Misconceptions

- Our department does not control the weather

Changes from FY22 to FY23

Mt. Hood's budget is comprised of revenue brought in by the golf course and functions. It is not funded out of the City's general fund. In our contract with the management company, we contractually have agreed to spend a minimum of \$50K on capital improvements each year.

Goals for FY23

January 1, 2023, we look forward to starting a relationship with a new management company for Mt. Hood Memorial Park and Golf Course. GMC has had 4-5-year contracts with the City and will not be putting in a bid for the 2023 Management Contract for Mt. Hood, due to internal changes/illness within their company. The transition should start internally once we review the bids and pick the vendor, (expected beginning of June). Our shift to the new company will be as smooth as possible by the end of year. Golf course revenue is driven by weather. Parks and Open Spaces requires comfortable weather for residents to take advantage of all the wonderful sports fields, parks, playgrounds, hiking trails, dog parks, community gardens, skateboard park, and bike paths Melrose has to offer.

Recreation Department

Mission & Overview

The Melrose Recreation Department creates high quality recreational programs and events that are affordable, safe, and fun for residents of all ages and abilities.

Through our programming we provide resources and opportunities to strengthen our community while

promoting social, cultural, and physical well-being. On average our department has over 8,000+ residents participate in our programs and events per year. Some of our largest programs include Melrose Youth Basketball (1000+ participants, 200+ volunteers), Melrose Flag Football (300+ participants, 50+ volunteers) and Middle School Afterschool Athletics & Clubs (600+ participants, 25+ volunteers). In total we have 300+ community volunteers and 80+ seasonal / part-time workers helping us make our programs run.

Additionally, we typically provide 60+ scholarships per year for families who are experiencing financial hardships. A face for the City, our department works and interacts with residents ranging from ages 2 to 100. Daily, we can have contact with hundreds of residents.

Department Organization

- Recreation Director
- Recreation Coordinator
- 2 Recreation Assistants (Part-time)

Why Do People Contact Us?

1. Register for a program
2. Apply for job
3. Drop volunteer paperwork

Recreation by the Numbers:

- 3,000+ Program Participants
- 200+ Programs Offered
- 60+ Scholarships
- \$3,000+ Fundraising/Donations
- \$350,000 Approx. Revolving Budget

Little Known Facts/Common Misconceptions

- The Recreation Department is revenue-generating
- The Recreation Department is level funded and has received a 0% budget increase over the past 10+ years
- Our department's operations never stopped through the pandemic
 - While other communities' rec. departments shut down, we continued programming on top of the ways we assisted with COVID response

Budget Requests & Changes

- Overall percentage increase of 31.2% for FY23
- One request: \$20,000 increase to Salary & Wages line item
- Requesting funds to fill vacancy of the Recreation Coordinator position. During HR compensation study it was determined that the position was grossly underpaid compared to surrounding communities.
 - These additional funds will allow us to hire a qualified candidate with a competitive

salary. The Recreation Department has responsibly held this vacancy since November 2021 (understaffed) waiting to confirm financial support from the City prior to hiring. Funds will allow the Recreation Department to return to two full-time employees and continue to provide quality programs and events for the Melrose community.

- Note: The Recreation Department has received 0% budget increase in the past 10+ years.

Changes from FY22 to FY23

- Filling of Recreation Coordinator position and returning to full staff
- Expanding offerings to include programming that supports mental health

Goals for FY23

- Continue to adapt ourselves and programming to meet the changing needs of our residents

Veterans' Services

Mission & Overview

Melrose Veterans' Services is led in the Melrose-Wakefield-Saugus (MWS) Veterans Services District. The MWS Veterans' Services District seeks to advocate on behalf of all the district's veterans and provide them with guidance on local, state and federal benefit programs, quality support services and to direct an emergency financial assistance program for those veterans and their dependents who are in need.

Goals and Objectives

- To execute timely and accurate benefit delivery for all veterans seeking help from the Federal, State and Local branches of government
- To provide dignity, compassion, respect and privacy to all veterans seeking assistance
- To empower veterans through technology, information sharing, and networking, where they can assist themselves and their fellow veterans by connecting services
- To continue the fight against homelessness and joblessness within the veteran community
- To be honest and forthright with our veterans, researching the correct answer and providing results as quickly as accuracy allows
- To see the office as a base of operations, not a home, bringing services to the veteran wherever they are whenever they need

Department Organization

- Director of Veterans' Services
- Administrative Assistant

Why Do People Contact Us?

- Department of Defense (DoD) questions, Chapter 115*, VA Claims, VA Healthcare,

- anything VA related in addition to local ceremonies for veterans.
- Vaccine inquiries
- Home healthcare inquiries

The Chapter 115 Benefits Program is run by the Massachusetts Department Veterans' Services (DVS). This program is run locally and benefits are reimbursed up to 75% by the State. The U.S. Department of Veterans Affairs (VA) offers federal benefits and at the local level we aid veterans and their families in applying for them.

Veterans' Services by the Numbers:

- 3 Municipalities served
- 75-100 Chapter 115* clients served across the 3 communities
- Average 30 Disability claims filed annually
- Average 10 VA pensions for Aid and Attendance filed annually
- Over \$625,000 brought back to VA beneficiaries who reside in the City of Melrose between VA disability compensation and VA pensions and survivor benefits.

Little Known Facts/Common Misconceptions

- While we are seen publicly at events, the office runs much more than events and ceremonies
- We run the MVMMS Operation club and trip annually which involves meeting with the students weekly culminating in a trip to Washington DC in May. (Hoping to start back up in school year 2022-23)
- We help with all the events and fundraising efforts the VAB does.
- We serve as a source of socialization for some of our senior veterans.
- Assist from cradle to grave with VA disability claims and pensions

COVID-19 Response

The Veterans' Services Office was busier than ever during the pandemic.

- Continued providing services and filing claims
- Admin Assistant helped with Friday food delivery for veterans in need of food

Changes from FY22 to FY23

- Increase in Veterans Benefit line 015432/544000 by 6% in anticipation of DVS COLA adjustment in July 2022 to match Social Security COLA increase of 5.9% in January 2022.

Goals for FY23

- Increase current part-time Melrose Veterans Administrative Assistant to full-time based on number of residents in the District/State compliance (greater than 70K residents)

Finance and Administrative Services

Finance and administrative services departments act as the organizational engine of municipal government operations. While some of these departments are public facing (e.g., Treasurer/Collector), most operate internally, playing a critical role in ensuring the City's assets are stable and protected (Assessor, Auditor, City Solicitor), and that your public servants have the support they need to provide the customer service our residents deserve (Human Resources).

Assessor

Mission & Overview

The mission of the Melrose Assessing Department is to determine the valuation of all real and personal property within the City in a fair, transparent, and cost-effective manner. To taxation, the Assessing Department is obligated under law to assess all property at full and fair market value as of January 1st of each year.

The Assessing Department is responsible for the following functions:

- Ensuring the accuracy of real property valuation through annual inspection of all sale properties, all properties for which building permits have been taken out, and all abatement application properties.
- Routine re-inspection of all properties on a ten-year cycle.
- Discovering, listing, and valuing over 8,760 residential properties, including single-family homes, multi-family homes, condominiums, and apartment buildings. There are 294 commercial, industrial and mixed-use properties, 424 exempt properties and 473 business personal property accounts which are also valued on an annual basis.
- Maintenance and administration of the assessing databases and maps.
- Recording all changes in property ownership, land subdivisions, and changes in land use codes.
- Analyzing real estate sales transactions and annually adjusting property assessments to reflect market value.
- Processing property tax exemption applications for income-eligible senior citizens, veterans with service-related disabilities, and persons who are legally blind.
- Processing Motor Vehicle Excise tax abatements. The City of Melrose annually issues over 22,000 excise tax bills and more than 750 excise abatements.
- Capturing new growth from building permit activity as defined by Mass. General Law.

Department Organization

- Chief Assessor
- Assistant Assessor
- Assessing Clerk

Why Do People Contact Us?

- Excise abatements
- Personal exemptions
- Valuation information
- Assessors Maps

Little Known Facts/Common Misconceptions

- The Assessor's Office is incredibly innovative in its use of technology
- We save the City money by ensuring 100% valuation on all Melrose properties

COVID-19 Response

- The Assessing Office was already innovating and was able to transition to a virtual format and meet the requirements of the department in a remote setting
- As a result of the digitizing the Assessing Office did ahead of the pandemic, the Department served as a model for conducting remote municipal work
- We were able to effectively communicate with the public and facilitate transactions, enhance resident support and assist people with navigating government functions throughout the pandemic
- External inspections continue with aerial cameras and lasers to measure outside of buildings, as well as incorporating the use of street-view cameras

Changes from FY22 to FY23

- 5% **decrease** in overall budget
- 7.6% **decrease** in Salary & Wages line due to staffing changes
- No other funding changes

Goals for FY23

- Continue to be a leader in using data to drive decision-making
- Collaborate with Building Department and GIS Manager to integrate mapping and permitting data systems with Assessors Database
- Collaborate with Treasurer/Collector to develop efficiencies and streamline tax billing and abatement processes

Auditor

Mission & Overview

The mission of the Office of the Auditor is to protect the City's assets. We serve as the financial foundation for all the City's operations by ensuring every bill, every payroll, every purchase, every grant that comes across our Office is lawful, accurate, and in line with the Council's approved budget.

Department Organization

- City Auditor/CFO
- Assistant City Auditor
- Financial Manager
- Senior Accounting Clerk

Why Do People Contact Us?

1. Vendors checking the status of payments
2. Internal help desk for MUNIS software
3. Payroll inquiries from employees

Little Known Facts/Common Misconceptions

- All departments must flow through the Office of the Auditor to achieve their goals
- This Office keeps *all* the City's finances secure
- While the Office of the Auditor does not have much direct contact with the public, we have a very direct impact on the lives of residents by ensuring appropriate application of all public monies

Changes from FY22 to FY23

- Salary and Wage adjustments for staff
- Increase in hours for union employee from 30 to 35

Goals for FY23

- Continue to develop and train All MUNIS users on enhancements (version 2021) and best practices.
- Continue to work on MUNIS projects that create efficiencies for all departments.
- Collaborate with School Finance Team to identify efficiencies.
- Collaborate with Treasurer's Office to move to electronic payments for larger vendors.

City Solicitor

Mission & Overview

The City Solicitor's office functions as a full-time law office handling the City's litigation and other legal functions in-house to the greatest extent possible. The office serves to provide high quality legal representation and advice to the City Council, School Committee, Mayor, and to all departments, agencies and multiple-member bodies of the City in numerous areas, including but not limited to: zoning, employment & labor law, elections, civil rights, civil service, contracts and procurement, permitting and licensing, real estate, workers' compensation, education law, ethics, conflict of interest law, open meeting law, public records law, and tort actions involving personal injury and property damage claims.

The City Solicitor's office strives to successfully prosecute and defend any actions before state and federal courts and administrative agencies, provide well-reasoned and timely legal opinions, draft legislation, draft and review contracts, leases, and deeds, and help facilitate the lawful implementation of programs, policies and best practices throughout all City operations. Its staff has broad expertise in various areas of municipal law.

Department Organization

- City Solicitor
- Assistant City Solicitor

- Executive Assistant

Why Do People Contact Us?

- Requests for Advice and Legal Opinions
- Departmental Operation Items
- Insurance Claims Processing

Little Known Facts/Common Misconceptions

- Legal department oversees the Melrose Liquor Commission

Budget Changes from FY22 to FY23

- Overall Budget Increase of 19.26%
- Increase Assistant City Solicitor hours from 30 to 35 hours. Former City Solicitor's departure occurred right in the middle of switching this employee from 30 to 35 hours. For FY22, this position was budgeted for only 30 hours.
- Increase of \$15,000 for Professional Services. Increase reflects cost of specialized Labor Counsel this coming fiscal year to assist in Main Table Collective Bargaining Negotiations for Public Safety Contracts and continued use of Outside Counsel for Cable License Negotiations with Verizon/Comcast.
- Increase in annual subscription cost for online legal database Westlaw
- Increased education/seminar line to allow for more advanced opportunities for professional development and growth for Law Department staff. For example, City Solicitor and Assistant City Solicitor review/draft contracts and advise on the procurement process on a very regular basis on the School and City side. The Massachusetts Certified Public Purchasing Official (MCPPO) program classes and training would greatly benefit their specializing in these tasks. In addition, since COVID-19 there has also been an increase in online course offerings and legal updates that would greatly benefit the Law Department personnel in its goal of staying up to date on the current state of municipal law and best practices.
- Increase in Property Insurance coverage to reflect new Pole chargers that were not part of the FY22 budget due to timing. Increase in coverage is also reflective of capital acquisitions in process at a regular basis and insurance cost increases to cover liability/defense of public safety employees. This number is also reflective of a 5% assumed increase across existing policies.

Human Resources

Mission & Overview

The Human Resources Department ensures that the City of Melrose follows fair and consistent employment practices, supports employees and retirees in health and welfare benefits, complies with federal and state laws and collective bargaining agreements, and effectively communicates employment matters to all City employees. By providing

exemplary service to City employees, and ensuring a safe and inclusive work environment, the HR Department strives to create an environment where employees of all backgrounds can succeed and thrive while providing citizens of all backgrounds with excellent municipal services.

Department Organization

- Director of Human Resources and Labor Relations
- Human Resources Coordinator
- Human Resources Assistant

Percentage Increase in HR Budget over FY22

152 Human Resources- overall increase 5.6%

- Salaries and Wages
 - 6% increase due to having 53 payroll Fridays in FY2023
- Dues and Membership
 - 83.6% (\$230) increase for SHRM membership, which offers useful tools, Employment news and legal updates, and best practices for HR professionals.
- Education/Training (for HR)
 - A new line item of \$500. Training is an important element for the professional development of employees, keeping up with the ever-changing HR field, aiding in performance boost and retention of HR staff

912 Worker's Comp - no changes

- Level-funded

913 Unemployment- no changes

- Level-funded

914 Employee Benefits - overall increase 4.3%

- Health Contractual Benefits – 4.7% increase
 - FY23 health insurance increase is 4.3% for the City cost (calculation used 3/1 membership enrollment)
 - Non- Medicare health plan rates increased between 2.9% to 10.2%
 - Medicare health plan rates increased between 1.2 % to 3.0%

- The health budget projection is always a snapshot of a moment in time and cannot predict the behavior of employees, life events or economic changes that may affect future enrollment.
- Salaries and Wages
 - 7.1% increase due to having 53 payroll Fridays in FY2023

What are the major changes to your budget?

The HR department doesn't have major changes to the budget in FY2023

What are the reasons for these changes (major cost drivers)?

The Health Insurance budget, which has the largest financial impact on our budget is a contractual obligation for the City of Melrose and is primarily driven by the healthcare inflation, which we don't control. The 5% average increase of the health insurance plans has been consistent over the last few years.

HR by the Numbers:

Clients Served

- 22 Departments
- 396 City Employees: 265 Benefit Eligible & 131 Non-Benefit Eligible (not including election help)
- 503 School Benefit Eligible
- 762 retirees/survivors

Benefits & Budget Administration

- Administrate **the following benefits for active employees:**
 - 14 Health plans
 - 2 Dental Insurance plans (Employee and Retiree)
 - 3 Life Insurance plans
 - 3 Deferred Compensation plans
 - Disability Insurance
 - Pet Insurance
 - Flexible Spending Account
 - Opt. Out Incentive program
- Administrate **the following Benefits for retirees:**
 - Health Insurance
 - Dental Insurance
 - Basic Life Insurance
 - Optional Life Insurance
 - Medicare Part B Reimbursement for **654 retirees & their spouses.**

Financial Management: We manage approximately \$15 million.

Recruitment:

Oversaw and participated in the recruitment, screening, hiring and orientation for positions in the Police, Fire, Public Works, Library and City Hall departments and three Regional offices:

- Health and Human Services: Melrose, Wakefield
- Veterans: Melrose, Wakefield, Saugus
- Pine Banks: Melrose, Malden
- FY 2022 new hires (through May 2022):
 - 36 Benefit eligible
 - 46 non-benefit eligible (excluding election help)

City Staffing Changes:

- FY 2022 (through May 2022):
 - 30 Retirements (9 School; 21 City)
 - 18 Resignations
 - 26 Deceased Retirees

Little Known Facts/Common Misconceptions

- We are a department of three employees with a broad range of responsibilities:
 - Benefit Administration
 - Finance Management
 - Labor Relations
 - Performance Management
 - Recruiting and retention
 - Succession Planning
 - Unemployment
 - Worker's Comp and 111F Administration
 - Supporting 22 departments, 400+ City employees, and 700 retirees

COVID-19 Continued Response

- In FY22, HR continued to play a major role in interpreting the ever-changing federal and state regulations around pandemic protocols and response.
 - Created new testing, quarantine and leave policies based on guidelines, educated and supported staff and managers on their application
 - Tracked pandemic-related leaves and reported to the state for reimbursement

Goals for FY23

- Implement the new Comp and Class system; develop a compensation administration policy based on a hybrid model of length of service and performance and create a uniform performance guide for managers to support the new policy.
- Develop and implement Employee Recognition and Retention strategy for employees to feel appreciated, supported, and engaged in the workplace, which further enhances the morale and performance of staff and translates into higher retention and excellent service for the residents of Melrose.
- Continue supporting the DEI mission of the administration and work on implementing the recommendations of Visions Consultants, HRS' Organizational Needs Assessment and DEI Taskforce.
- Work closely with the Executive Police Chief Search Consultant and coordinate the process for the successful selection, hiring and transition of a new Police Chief.
- *Long term goals and projects:* streamline resumes submission, automate processes, including new hire paperwork collection, leaves management, etc.; research a new Benefit Tracking software product since current software is outdated; continue developing partnerships and researching best practices for the purposes of attracting and retaining a talented diverse workforce and building up a DEI employer brand.

Treasurer/Collector

Mission & Overview

The Treasurer Collector department is responsible for the billing and collection of water and sewer bills, real estate, personal property and auto excise taxes and the receipt of various fees for permits, licenses and miscellaneous payments. The department is also responsible for the reconciliation of all bank accounts, short-term and long-term investments, short-term and long-term borrowing, management of Tax Title accounts, payroll processing, W-2 issuance, income tax reporting and other required governmental filings, and the funding of all disbursements.

Department Organization

Treasurer Collector
Assistant Treasurer
Parking/Treasury Clerk

Head Collector – Real Estate Tax
Senior Collector – Excise Tax
Senior Collector – Water & Sewer

Why Do People Contact Us?

- Billing questions: not understanding water liens, missed payments, excise tax
- Parking questions: tickets, stickers, overnight parking.
- Payroll questions: deduction changes, lost checks, employment verification, W2 information

Little Known Facts/Misconceptions

- Every dollar received or spent in City Hall flows through our office.
- We manage maintenance of the postage machine.

FY22 Accomplishments/Changes

- Clean-up of over 200 legacy reconciling items in the General Ledger
- Implementation of the Munis Cash Management module in April 2022
- Internal promotion of Head Clerk and hiring of new Senior Clerk - Water and Sewer
- Implemented PayByPhone payment app at the train stations in collaboration with the DPW
- Implemented debit and credit card payments at the Collector's window for real estate and personal property tax and water/sewer payments
- Collaborated with outward facing departments on the collection of outstanding taxes prior to the issuance of permits and licenses
- Finalized two IRS audits with minimal findings

Percentage Increase in FY22 Budget

- The overall Treasurer Collector department budget is 8% higher than FY22.
- The Parking Budget is flat to FY22.

Changes to FY22 Budget and Reasons

- Salaries – up 1.6% or \$6,105 due to contractual step ups/COLA increases on a fully staffed team.
- Printing – up 121.7% or \$13,000 due to the reallocation of certain Kelley & Ryan processing charges that should be booked to printing rather than Postage.
- Postage – up 6.4% or \$3,000. Estimated cost of two elections offset a large portion of the reallocation of certain Kelley & Ryan processing fees plus impact of potential increase in postage rates.
- Bank Fees – \$6,000 low interest rate on bank accounts do not generate enough interest to offset lockbox fees. This was not a budgeted item in past years as the processing costs were always offset by the interest earned. This cost will decrease and potentially eliminate as rates rise over time.
- Professional Services – up 25% or \$3,000 based on average bill of Clifton Larson after FY22 price increase.

Goals for FY23

- Address Personal Property tax receivables.
- Research options for automating excise tax payments from leasing companies.
- Vet certain processing providers to ensure best price for best product/service.

Public Safety and Infrastructure

Local government operations are like a clock: many pieces move independently of one another but rely on one another's success to function. While no one department can truly optimally perform without another, what the following departments do is truly bedrock to the City of Melrose.

Municipal government operates best in the background of our lives. We typically only notice it when something goes wrong: when a sidewalk is cracked, the WiFi at school goes out, a traffic light breaks. What we don't see are the fires prevented because of strong building codes and talented inspectors; the lives saved this year because of a dedicated health department's commitment to ensuring public safety as the COVID-19 pandemic continued to have a major impact in 2021 and early 2022; the hours spent collaborating on logistics to bring cultural events to our public spaces while ensuring all attendees are safe and the crowds manageable; the family dinners missed to respond to winter storms, so our children can get to school safely.

It is my hope that the following pages will demonstrate that capital investments are nothing without the talented and dedicated public employees who implement them.

Department of Public Works

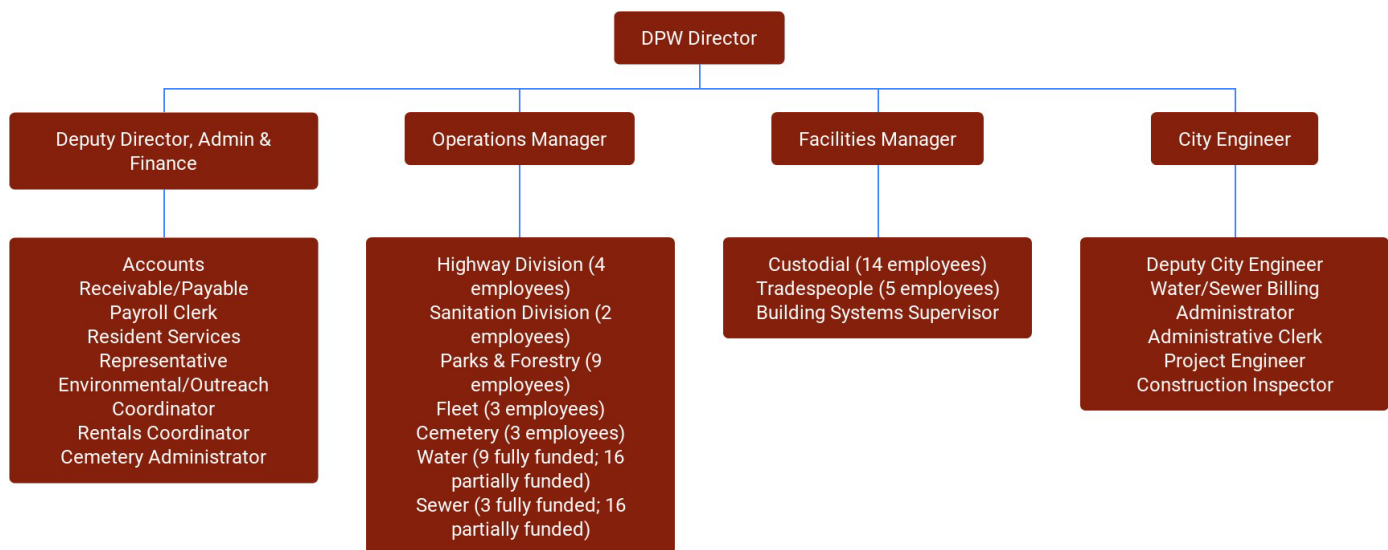
Mission & Overview

The Department of Public Works is one of the most diverse branches of city government, working to ensure the safety and wellbeing of all residents of Melrose by providing essential services with the responsibility of maintaining critical infrastructure for the City such as streets, sidewalks, water, sewer, catch basins, rubbish and recyclable collection, and vehicle and equipment maintenance.

The Department is also responsible for response to snow, ice and other emergency services; responsible for the care of all City trees, for the maintenance of all parks and fields, for the maintenance and general operations of the cemetery, for enforcing of water, sewer and street ordinances; and engineering design and construction management for capital improvement and maintenance projects. To accomplish these functions, the Department is organized into eleven divisions:

Administration, Engineering, Facilities, Fleet, Highway, Parks, Sanitation, Sewer, Trees, Water, and Wyoming Cemetery

Department Organization



Why Do People Contact Us?

- Potholes and other road/pavement maintenance issues.
- Trash pickup questions
- Snow removal

DPW by the Numbers:

Since the beginning of Fiscal Year 2022, these are some of the items DPW has addressed:

- potholes filled: 547 locations
- storms responded to: 51.6 inches of snow
- vehicles in fleet maintained: 140 pc. of equipment
- tonnage of trash/recycling:
 - 1.6,923 tons of trash
 - 1.2408 tons of recycling
- parks/fields/open spaces maintained: 81 locations
- total work orders: 3250 resolved
- invoices processed: 2393 purchase orders YTD
- recycled 290 mattresses as part of the new mattress recycling program
- provided 919 affordable barrels to residents through the temporary barrel purchasing program

The Department of Public Works also played a critical role in several large projects/events:

- Capital projects including paving, water main replacement, sewer main improvements, and drainage improvements
- Support of all City events including school sports, elections, memorials, Earth Week,
 - Healthy Melrose, and private facility rental events
- Continued delivery of COVID-related services such as additional cleaning and disinfection of buildings and assisting with storage and delivery of supplies
- Launched and managed a temporary barrel purchasing program to provide affordable and compliant barrels to the community

Little Known Facts/Common Misconceptions

- DPW functions mostly in the background of the lives of people in Melrose yet we are foundational to all City operations.
- We play a key role in putting on community and cultural events like Home for the Holidays, Earth Week, Victorian Fair, Summer Stroll, etc.

COVID-19 Response

- DPW provides essential services to the City, and we did not miss a beat despite the pandemic
- Met the guidelines for school safety in an environment that needed to shift frequently as a result of COVID rates
- Spearheaded deep cleaning efforts in City facilities throughout the pandemic
- Installed and maintained four parklets, oversaw changes to Central Terrace (alley next to the YMCA) into a public amenity, and provided materials for Mayor Brodeur's Safe Streets initiative

Changes from FY22 to FY23

- Contractual increases in salaries (step increases for both union and non-union staff). Please note that union cost-of-living increases are currently being negotiated and have therefore not been included at this time.
- Annual increase in Massachusetts Water Resource Authority assessment in water and sewer

funds.

- In the Administration and Engineering Budget, increases to the line items of Professional Services and Professional Development are due to the additional contracted services that provide oversight on projects and the professional association memberships for our staff. Similarly, professional services are needed for the Facilities Division, which has been tasked with many small capital projects for which outside consultant support is frequently required to assist with bid document preparation and construction administration. (These services for larger capital projects are typically included in the capital project budget, but for smaller projects paid for with operating funds, they do not presently have a funding source.)
- Some of the biggest challenges facing the DPW are with costs associated with delivering facilities maintenance services. Rising costs for supplies and materials have affected the Facilities Division more than any other DPW Division. To address the rising cost and inventory need to deliver services, we have requested increases to three supply line items. These increases assume that costs will level off.
- The Highway Division budget is drastically affected by our obligations for NPDES MS4 drain services under the related federal permit, thus resulting in increases requested to those line items. Additional traffic markings (bike lanes, etc.) have resulted in increased cost to maintain these markings, through both materials costs for in-house efforts and contractual costs with our on-call line painting contractor.
- For Snow and Ice Operations, it should be noted that our 5-year average annual spending is \$996,049. Although the budget has been adjusted each year, the average budgeted amount in the same period has been \$574,103.
- Our Solid Waste and Recycling hauling and disposal contract will be entering the second of three option years. The base cost of the contract will increase to \$835,000. Disposal costs increase to \$68/ton. At a projection of 8,500 tons of trash, the result is a cost of \$578,000 in FY23. We will also see an increase in recycling costs that project to a \$159,000 need in order to fully fund the contract. Lastly, in response to resident and City Council requests to increase downtown barrel pickup, the additional costs to the overtime line item are \$2,000 to provide this added service.
- Requested increases in the Parks & Forestry Division are associated with our contracts to maintain our City trees with the increase in windstorms in recent years.

Goals for FY23

- Meeting the obligations of all regulatory programs, such as lead water service removals, NPDES MS4 drainage requirements, and hazardous materials reduction/removal
- Fostering a positive work environment through enhanced professional development

Emergency Management

Mission & Overview

Melrose Emergency Management, using the guidelines of the Federal Emergency Management Agency (FEMA), facilitates planning, secures and provides resources to assist and help protect the residents,

business community, and city government from hazards that threaten Melrose. This is done through the four phases of Emergency Management: Preparedness (Planning, Training, Exercising), Response, Mitigation and Recovery.

Working in close partnership with City Departments and our Regional/State Partners, EM plans and prepares for emergencies, educates the public about emergency preparedness, conducts training exercises and performs other services to support the City's overall preparedness. EM follows an all-hazards approach, preparing for various types of emergencies – natural or man-made.

Department Organization

- Emergency Management Director

Why Do People Contact Us?

The Emergency Management Director rarely interfaces with the public and generally acts as a liaison between the State and the City, as well as the Chiefs of Police and Fire.

Little Known Facts/Common Misconceptions

- Every municipality is required by state law to have an Emergency Management Director
- The EMD spearheads coordination of City Departments for planned and demand response events using the Federal Incident Management System (NIMS) and the Federal Incident Command System (ICS)
- In the event of a disaster, fire or flood, the EMD would coordinate emergency relief for residents, (food, temporary sheltering, etc.)
- Melrose Emergency Management is the third-tier layer of emergency management system, our partners are the Massachusetts Emergency Management Agency (MEMA) and the Federal Emergency Management Agency (FEMA)
- Melrose Emergency Management makes application to MEMA and FEMA for grants and all reimbursement from Declarations of Emergencies

Changes from FY22 to FY23

With the effects of COVID-19 becoming less life threatening, the ordering of PPE supplies has stopped as we maintain a sufficient supply.

Goals for FY23

- Phase back to normal operations
- For all event planning, foster the use of NIMS and ICS
- Complete the EOC/Training Center upgrade
- Conduct Tabletop Exercises with city departments, State and Federal Agencies and local constituents to plan and train for events that could have a negative or disastrous impact on the City
- Establish written evacuation plans for City Hall

Fire Department

Mission & Overview

The Melrose Fire Department (MFD) strives to improve and safeguard the quality of life within the City of Melrose. The members of the department guarantee the citizens and visitors of Melrose that we will provide dependable service in a responsible fashion, while showing care and compassion for those in need. As public servants, our first and foremost duty is to serve the community. We will treat those we serve fairly, regardless of their race, color, creed, sex, age, lifestyle, national origin, or economic status. We ensure that any service we provide adds value to our citizens'/customers quality of life. The department recognizes the individuality of everyone who works here. We will treat one another with respect, kindness, and sense of importance of teamwork. We continue to foster a spirit of excellence throughout the organization while we serve our citizens.

The MFD responds promptly and efficiently to structure fires and emergency medical incidents. The members of the MFD continuously train in all aspects such as fire safety, hazmat operations, technical rescue operations, EMS training, specialty team training, water rescue, and automobile extrications.

Department Organization

- Fire Chief
- Financial Administrator
- Fire Alarm Superintendent
- 7 Captains
- 9 Lieutenants
- 40 Firefighters

Why Do People Contact Us?

- Emergency response calls
- Master-box plug outs
- Fire prevention

Melrose Fire Department by the Numbers: (July 1, 2021 - May 6, 2022)

- 3,797 Emergency Response Calls
- 95 Training Activities consisting of 1,320 personnel hours
- Fire Prevention/Code Enforcement Activities:
 - 1 Complaint
 - 11 School Fire Drills
 - 528 Permits Issued
 - 538 Inspections Conducted

Little Known Facts/Common Misconceptions

- We are a multi-faceted all-hazard fire department

FY22 Accomplishments

In July of 2022, the Fire Department received 16 new hand-held thermal imaging cameras (TIC's) as a result of a Firefighter Safety Equipment Grant. This allows each riding position to hold their own TIC during each shift. Also in this grant, we received scene lighting for fire prevention investigations.

The Tremont Street Fire Station received a new 2021 Seagrave Pumper in place of the 2007 Seagrave Pumper. The 2007 engine will replace the 1999 engine which is now a reserve. The 2021 pumper was placed in service on November 17, 2021. Approximately 5 minutes after being in service, the first call came in to respond to a house fire on Marmion Road.

The Fire Department is also anticipating a delivery of a new tractor drawn aerial truck (TDA ladder truck) mid-May of 2022.

COVID-19 Response

The Fire Department continues to respond at the frontline of the Covid-19 pandemic.

In FY22, the Fire Department was able to procure funds to purchase a patient simulator (SimMan 3G Plus). With this patient simulator, our members can train on the proper techniques and interventions when faced with bodily fluids. Staying ahead of the curve starts with proper training. With the patient simulator we can help prepare our team to develop clinical knowledge to manage severe cases of a patient suffering from Coronavirus and other infections. Scenarios can be run as an individual scenario or back-to-back in series. The scenarios focus on key decisions regarding invasive care and patient management. The patient simulator allows providers to remain proficient with interventions and clinical judgement. Scenarios will allow providers to properly complete a scene size up and deploy proper PPE to protect themselves and others.

Percentage Increase in the Fire Budget for FY23

The Fire Department will receive an overall budget increase of 6% for FY23

- .5% increase in overtimes due to contractual raises
- 100% increase in fire contracts for Metro Fire Chief's annual dues. Metro Fire Chief's is a consortium of cities and towns within the 128-belt known as Metro Boston
- 20.5% increase in professional services for in-house fit testing and in-house annual Hazmat training

Goals for FY23

- Increase our training to stay in line with national standards as well as documenting said training by implementing Lexipol/Fire Rescue Academy. Lexipol/Fire Rescue Academy is an online training module that sends out and tracks the training performed by the Fire Department members. The Lexipol side of the module holds policies and procedures, most

mandated by the State. The Fire Rescue Academy side of the module contains training videos and allows our department to upload our own videos for training purposes.

Health and Human Services Department

Mission & Overview

The Melrose Health and Human Services Department promotes the personal and environmental health of the community through education and policy development supported by enforceable regulations, and collaboration with other people and organizations. Our goal in the public health sector is to protect and promote health. The Melrose Health Department offers a wide variety of services and functions for the City of Melrose to accomplish just that. The services range from a variety of topics, including, but not limited to, vaccinations, health permits and applications, informational sheets, healthy eating and living activities, pest control, tobacco use control, substance abuse prevention, animal control, and more.

The Melrose Board of Health is the policymaking, rule-making, and adjudicatory body for public health in the county or counties in Melrose. State legislature gives boards of health specific powers and duties.

Department Organization

- Health Director for Melrose & Wakefield
- Public Health Nurse
- Health Inspector
- Sr. Health Inspector
- Public Health Specialist
- Mass in Motion Coordinator
- Regional Tobacco Control Coordinator
- Animal Control Officer
- 11 School Nurses

Why Do People Contact Us?

- Complaints about trash/housing/food establishments/noise/pests
- Flu shots
- Clarification on the Governor's 60 Orders and Standards
- How to get a mask (in the beginning when these were scarce)
- Reporting COVID protocol violations
- Vaccination inquiries

Health and Human Services Department by the Numbers:

- 4,138 vaccine doses administered

- 1,925 COVID-19 cases (excluding non-residents working in Melrose)
- 16 contact Tracers
- 32 personnel working on COVID issues
- 40 weekly hours currently being spent on contact tracing
- 125 complaints January 2020 through April 2021

Little Known Facts/Common Misconceptions

- Melrose shares a Health department with Wakefield
- Melrose Health and Human Services Department is responsible for working with schools through School Nursing

COVID-19 Response

Everything changed at the outset of the pandemic. All staff members were cross trained to help with contact tracing and answering phones. We utilized volunteers and Wakefield personnel to expand our contact tracing. We shifted resources and ensured everyone performed COVID-related work. The biggest challenge was the incredible stress and working 24/7. There was no work life balance over the last year. Another main challenge included the State providing information last minute and making the City responsible for execution, as announcements were often made before infrastructure was in place to execute at the local level.

Changes from FY22 to FY23

- 5.8% increase in salary and wages; to respond appropriately and in a timely manner, the department needs more health inspections capacity to fulfill the City's needs. We are proposing an increase of 0.5 FTE in the Health Inspector position to fulfill the volume of complaints and mandatory routine food inspections.

Goals for FY23

- Reduce stigma around mental health and increase behavioral health resources
- Formalize and expand shared services with the Mystic Valley Public Health Coalition
- Reinstate the Substance Use Prevention Program

Information Technology

Mission & Overview

The City of Melrose IT Department strives to make technology services better, quicker, effective, and efficient for all students, families, employees and residents.

The IT Department is responsible for installing and maintaining critical infrastructure for the City of Melrose including the schools. We provide all technology-related equipment and software in the City and Schools including but not limited to, networks, copiers, projectors, printers, smartboards, wireless access points, telephones (both analog and Voice over IP (VoIP),

Public Address (PA) systems, uninterrupted battery backup systems, security systems, door hardware, fobs, cameras & intercoms, computers, monitors, laptops, Chromebooks, police cruiser computer systems, Public safety devices, servers, virtual servers, email, websites, mobile phones, fiber optic network on street poles, desktop support for City and School personnel, backup and disaster recovery systems, running new cabling and repairing old cabling, and reverse 911 systems. We are also responsible for designing, contracting and leading projects for the City and Schools to upgrade or install new systems. We communicate with City and School leaders to understand needs and provide technical solutions to those needs.

Department Organization

- IT Director/Chief Information Officer
- Assistant IT Director
- IT Systems Analyst
- IT Project Manager
- Financial Systems Analyst
- School Systems Administrator
- School Elementary Desktop Technician
- School MVMMS/HS/Franklin Desktop Technician
- School SIS Data Coordinator

IT Department by the Numbers:

- FY21: 1,510 Tickets processed. FY22 (so far): 1,241
- FY21: 2,996 Tickets processed. FY22 (so far): 3,553
- \$242,360 received in successful grants and \$250,000 in potential grants written

There are also dozens of both small and large-scale projects the IT department spearheaded this fiscal year which cannot be distilled in neat qualitative numbers. Some of these include:

- M365 implementation and migration
- M365 training for entire city
- All Roosevelt projectors, Interactive White Boards (Smartboards), and room audio amplifiers were replaced
- All Horace Mann projectors, Interactive White Boards (Smartboards), and room audio amplifiers were replaced and 3 interactive touchpanels installed
- Field camera installed on Fred Green Field Press Box for MMTV coverage of games
- Distributed 1,042 new Chromebooks to secondary students as part of our 1 device for every student program (1:1).
- Cameras installed in the MHS Gym and the MVMMS Gym for MMTV broadcast
- Completed Telephone system implementation to all buildings
- Roosevelt telephone system replaced (in-house) and new phones installed throughout the building
- 74 Mobile phones replaced and upgraded
- Successful MCAS Exam conducted with students in school and students testing remotely on Chromebooks

- WIDA ACCESS for English Language Learners - Successful Implementation under pandemic conditions
- K and Pre-K web registrations built and implemented
- Moved Veteran's office to Milano Center
- Implemented cybersecurity training throughout the City and the Schools
- 44 Chromebooks repaired in-house (parts replaced)
- 6 computer labs rebuilt
- 22 new laptops rolled out to City staff
- New camera security system installed at the School Central Administration Office
- Conferencing setup including room camera, microphone, speakerbar and 75" LCD touchpanel in the Emergency Management Training Room at City Hall
- Began scanning invoices and quotes straight into Munis
- New wireless system installed at the Milano Center
- Created internal data dashboard for COVID-19 cases in the schools
- Successfully submitted many state-mandated reports
- Installed digital signage hardware and software at the Police Station lobby
- Design work with vendor for a city-wide fiber-optic upgrade and extension of critical public safety radios

Little Known Facts/Common Misconceptions

- IT is responsible for over 10,914 pieces of equipment up from 5,322 6 years ago
- IT has a fleet of over 4,000 Chromebooks

Changes from FY22 to FY23

- Munis support
 - This change reflects the traditional annual 5% increase for all MUNIS products
- Computer Paper and Printing Supplies
 - Toner and paper will now be consolidated to the Office Supply line
- Software Licenses
 - Microsoft M365 cost added
 - Microsoft M365 backup software added
 - New helpdesk ticketing system added
 - Offsite Disaster recovery added
 - Antivirus renewal added

Inspectional Services

Mission & Overview

The Inspectional Services Department is responsible for the health and public safety of the community and for the monitoring of improvements for both residential and commercial properties. Our goal is to help the residents of Melrose by providing timely and quality service and providing answers to questions regarding building and zoning issues. We also ensure compliance with the Architectural Access Barriers Board regulations to ensure everyone living, working, and moving through Melrose can adequately access our buildings and spaces.

Department Organization

- Director of Inspectional Services
- Executive Assistant to the Director
- Part- Time Plumbing and Gas Inspector (26 Hrs.)
- Part-Time Wire Inspector/Sealer of Weights & Measures (28 Hrs.)
- Part-Time Local Building Inspector (28Hrs)

Why Do People Contact Us?

- Permit Applications for Building, Electric, Plumbing, Gas or Occupancy
- Information regarding application requirements and zoning
- Information about opening a business
- To learn and understand the Codes and Ordinances
- To complain/inquire about:
 - if permits were issued
 - obstructions to intersections
 - unregistered vehicles on a property
 - the condition of a house/building

ISD by the Numbers (in an average year):

- 7,000 emails fielded
- \$800,000 in permit fees collected
- 3,300 inspections
- 6,000 in-office customer visits
- 3,100 permits issued

This year (as of May 5, 2022):

- 2694 permits issued
- \$869,670.00 in fees collected
- 3234 inspections
- 300 walk-throughs (were not ready for inspection)

Little Known Facts/Common Misconceptions

- There is a tremendous number of nuances in zoning and building codes and it requires a huge amount of knowledge and agility to keep up with the changes
- Regulations are constantly changing but funding does not always come down from higher government levels to accommodate those regulation changes
- Building and inspectional services provide public safety. If we don't ensure compliance with all codes, this could result in loss of life. We keep residents safe with stringent building codes, talented and dedicated inspectors, and thorough processes
- Housing stock in Melrose remains the way it is because of the work of ISD. The work we do is foundational to making Melrose an attractive place to live

COVID-19 Response

- Developed system to accept and process permit applications and payments online
- Performed virtual inspections
- Had system in place within two weeks of the pandemic hitting
- Challenge faced: not having access to historical hard files which contain construction documents, letters, plans, applications etc.
 - Looking forward, digitizing our records will allow us to operate fully remotely when needed

Changes from FY22 to FY23

- Work to develop and institute online permitting for Melrose
- We are happy to announce that we have gone live to the public with online permitting
- Upgraded local Building Inspector to a permanent 28-hour-per-week position

Office of Planning and Community Development

Mission & Overview

It is the mission of the Office of Planning and Community Development (OPCD) to protect and enhance the quality of life in Melrose. To accomplish this mission, OPCD provides long range planning, manages the capital improvement program, reviews and recommends changes in zoning, applies for and administers grants and community development programs, implements special projects, oversees sustainability efforts throughout the City and provides mapping and GIS (Geographic Information System) support. Additionally, OPCD supports the work of several Boards and Commissions in the City and reviews all major land use proposals, including subdivision plans and significant residential and commercial development proposals. OPCD provides staff support to the following Boards and Commissions: Planning Board, Board of Appeals (ZBA), Historic District Commission, and Energy Commission.

Department Organization

- Director of Planning and Community Development
- Senior Planner
- Account Manager & GIS Analyst
- Sustainability Manager
- Assistant Planner

Why Do People Contact Us?

- Property owners & developers inquiring about land
- Affordable housing opportunities
- Questions about electricity pricing
 - Questions about establishing a business in Melrose

OPDC by the Numbers:

Planning Board Activity

- 12 Meetings
- 25 ZBA cases reviewed
- 2 Subdivision applications reviewed
- 6 Site Plan Review Applications permitted: 2 pending
- 22 housing units permitted: 61 housing units pending
- 2 Zoning Subcommittee Meetings
- 1 Design Review Subcommittee Meeting

Zoning Board of Appeals Activity

- 12 Meetings
- 25 permit applications reviewed and decision filed

Historic District Commission Activity

- 5 Meetings
- 9 Cases Reviewed for Certificate of Appropriateness

Housing Production Plan

- Community Engagement #2 on Housing Goals, Types and Locations
 - Online Open House – 375 participants
 - Webinar – 30 participants
- Plan presented and approved by Planning Board and City Council and submitted to DHCD for approval

Affordable Housing Activity

- 2 deed restricted housing units permitted with 9 units pending permitting
- 2 lotteries held for 3 affordable homes
- 2 lotteries pending for 21 affordable homes
- Current Affordable Housing percentage on the Subsidized Housing Inventory – 8%

Capital Improvements

- Evaluated 96 capital projects representing over \$90M in requests for the FY22-26 timeframe
- Produced FY22 CIP Report with prioritized list of capital requests and recommendations for FY22 funding
- Secured grant approvals for 2 school roof projects
- Secured additional \$1.5 million capital funding for Memorial Hall Building Envelope Project
- Participated in effort to secure \$21 million funding for Library Renovations & Addition Project

Geographic Information Systems (GIS)/Mapping/Sign making –

- Worked with CDM Sewer App project
- Renamed and geo located 7000 sewer tie cards for CDM & Arc Reader Map
- Created Trash survey app for DPW
- Worked with Weston & Sampson on Catch Basin Cleaning App
- Worked on 2020 Census redistricting data, mailing notification address changes for the state, and created new 2020 Ward Precinct Maps
- Edited and researched the water, sewer, drainage, and easement GIS layers.
- Assisted Inspectional Services with new Permitting software
- Continued with scanning plans - vault drainage cabinet plans

FY22 Sustainability

- Melrose Net Zero Action Plan - Completed and released in April 2022, charting a roadmap to reach community-wide greenhouse gas emissions reduction goals for 2030 and 2050 for buildings, transportation, and energy supply
- Green Community Grant #6 for \$104,663
- Municipal Vulnerability Preparedness Grant #2 for \$101,108
- MassSave Community First Partnership award for \$25,000 annually for three years for energy outreach and coaching
- Melrose Community Power – Introduced new contract and rates for 2021 – 2024 that includes a standard product with 10% more local renewable energy than required by the state
- First 15 pole-mounted EV chargers on the east coast – installation completed
- Events – Participated in Victorian Fair, Senior Resource Fair, Earth Week, Healthy Melrose, EV Showcase and various other webinars and virtual events

Little Known Facts/Common Misconceptions

- OPCD oversees a sign and façade grant program to help small business defray the cost of new signage
- OPCD does not decide what kinds of businesses come to Melrose
- OPCD manages the capital improvement program and has overseen renovations projects in many of the City's school and municipal buildings

COVID-19 Response/Impacts

OPCD did not miss a beat during the pandemic and had to contend with an increasing workload while pivoting to a completely new working modality which added to the complexity of the work.

- All employees went fully remote until City Hall re-opened
- Shifted to staggering staff to keep office open while City Hall was open to the public
- Instituted routine virtual meetings with staff
- Shifted to online platform for permitting and virtual meeting platform for public hearings
- Post permit review application materials online for all applications to facilitate access by the public

Changes from FY22 to FY23

- Upgraded part time Planning Coordinator position to a full time Assistant Planner position to better respond to demands of the Department

Goals for FY23

- Continue to assist residents, developers, and business owners and provide technical and administrative support to the Boards and Commissions under OPCD purview
- Continue to provide mapping and GIS support to enhance the City's GIS capabilities and Maps Online functionality
- Implement the Housing Production Plan and support the newly formed Affordable Housing Trust
- Implement the Net Zero Action Plan
- Increase total number of residents purchasing 100% renewable energy through our aggregate
- Continue to provide project management support for the Library Renovations, Roof Replacements and other Capital Projects

Police Department

Mission & Overview

The Melrose Police Department pledges to maintain the highest standards of integrity, ethics, excellence and teamwork in the performance of our mission while at the same time protecting the Constitutional rights of the citizens. Our mission is to strengthen public confidence in the organization, develop and maintain positive relationships with the community and promote the concept of teamwork for the benefit of all, while at the same time promoting a safe and friendly community through enforcement and education.

Department Organization

- Chief of Police
- Executive Office Manager
- Administrative Assistant
- 4 Lieutenants
- 10 Sergeants
- 31 Patrol Officers
- 5 Academy Recruits
- 1 Explosives K-9; 1 Patrol K-9

Little Known Facts/Common Misconceptions

Police departments do not write laws; they are tasked with the responsibility of enforcing laws that are enacted by elected officials in the legislature and that are interpreted by the courts. Enforcing laws is just one of many different roles of the police. Other important roles include working with communities to prevent crimes and solve various “quality of life” problems, maintaining order, and conducting investigations. Police officials are responsible for performing their various roles and responsibilities in a way that protects everyone’s constitutional rights. This means that policing must be conducted in accordance with the parameters set by the U.S. Constitution, state constitutions, and the many court decisions that have defined in greater detail what the text of the Constitution means in terms of the everyday practices of policing.

Changes from FY22 to FY23

- Three officers separated from the Melrose Police Department as well as the Patrol Commander, Lieutenant DeCroteau
- One officer was promoted to Sergeant, one Sergeant was promoted to Lieutenant, and one Lieutenant was promoted to Patrol Commander
- Both Unions’ contracts expired in FY21, negotiations are ongoing
- The introduction of the Massachusetts Peace Officer Standards and Training (POST) State-mandated training and policies has significantly impacted the police department budget

Goals for FY23

- Complete Accreditation Compliance
- Implement Police HUB Program
- Implement Social Media Investigation Trial Program
- Rotate in a new SRO for Melrose High School

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 1 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

112 CITY COUNCIL

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
CITY COUNCIL SALARIES							
011121 - 511000	SALARY & WAGES	97,191.88	109,276.00	109,276.00	86,977.79	105,751.00	-3.2%
CITY COUNCIL SALARIES TOTAL		97,191.88	109,276.00	109,276.00	86,977.79	105,751.00	-3.2%
CITY COUNCIL CONTRACTUAL							
011122 - 520500	ADVERTISING	163.29	125.00	125.00	0.00	125.00	0.0%
011122 - 521000	PRINTING	421.43	500.00	500.00	591.58	500.00	0.0%
011122 - 523100	EXPENSES	11,000.00	11,000.00	11,000.00	9,166.74	11,000.00	0.0%
011122 - 525308	IQM2 SOFTWARE CONTRACT	12,348.48	12,189.00	12,189.00	12,189.00	18,926.00	55.3%
CITY COUNCIL CONTRACTUAL TOTAL		23,933.20	23,814.00	23,814.00	21,947.32	30,551.00	28.3%
CITY COUNCIL OTHER CHARGES							
011122 - 540700	SEMINARS & SCHOOLING	0.00	535.00	535.00	0.00	535.00	0.0%
CITY COUNCIL OTHER CHARGES TOTAL		0.00	535.00	535.00	0.00	535.00	0.0%
112 CITY COUNCIL BUDGET TOTAL		121,125.08	133,625.00	133,625.00	108,925.11	136,837.00	2.4%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 2 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

121 MAYOR

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
MAYOR SALARIES							
011211 - 511000	SALARY & WAGES	258,721.74	268,696.00	268,696.00	241,545.82	311,268.00	15.8%
MAYOR SALARIES TOTAL		258,721.74	268,696.00	268,696.00	241,545.82	311,268.00	15.8%
MAYOR CONTRACTUAL							
011212 - 521000	PRINTING	0.00	750.00	750.00	576.22	750.00	0.0%
011212 - 523100	EXPENSE ACCOUNT	7,000.24	7,000.00	7,000.00	6,192.52	7,000.00	0.0%
011212 - 529000	PROFESSIONAL SERVICES	2,934.00	5,900.00	35,900.00	4,695.00	6,000.00	1.7%
MAYOR CONTRACTUAL TOTAL		9,934.24	13,650.00	43,650.00	11,463.74	13,750.00	0.7%
MAYOR OTHER CHARGES							
011212 - 540500	DUES & MEMBERSHIPS	21,944.00	19,444.00	19,444.00	22,533.00	24,000.00	23.4%
011212 - 540600	EDUCATION/SEMINARS	105.00	2,134.00	2,134.00	0.00	2,134.00	0.0%
011212 - 548950	COMMUNITY OUTREACH	7,025.83	18,500.00	18,500.00	13,663.65	18,500.00	0.0%
MAYOR OTHER CHARGES TOTAL		29,074.83	40,078.00	40,078.00	36,196.65	44,634.00	11.4%
121 MAYOR BUDGET TOTAL		297,730.81	322,424.00	352,424.00	289,206.21	369,652.00	14.6%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 3 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

135 AUDITOR

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
AUDITOR SALARIES							
011351 - 511000	SALARY & WAGES	356,207.57	367,067.00	367,067.00	325,513.07	394,042.00	7.3%
AUDITOR SALARIES TOTAL		356,207.57	367,067.00	367,067.00	325,513.07	394,042.00	7.3%
AUDITOR CONTRACTUAL							
011352 - 528600	AUDITING SERVICES	46,140.00	48,640.00	48,640.00	48,640.00	48,640.00	0.0%
011352 - 529000	PROFESSIONAL SERVICES	11,660.00	11,800.00	11,800.00	11,800.00	11,800.00	0.0%
AUDITOR CONTRACTUAL TOTAL		57,800.00	60,440.00	60,440.00	60,440.00	60,440.00	0.0%
AUDITOR OTHER CHARGES							
011352 - 540500	DUES & MEMBERSHIPS	0.00	200.00	200.00	0.00	200.00	0.0%
011352 - 540600	EDUCATION/SEMINARS	700.00	3,000.00	3,000.00	2,620.00	3,000.00	0.0%
AUDITOR OTHER CHARGES TOTAL		700.00	3,200.00	3,200.00	2,620.00	3,200.00	0.0%
135 AUDITOR BUDGET TOTAL		414,707.57	430,707.00	430,707.00	388,573.07	457,682.00	6.3%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 4 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

141 ASSESSORS

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
ASSESSORS SALARIES							
011411 - 511000	SALARY & WAGES	243,041.94	253,228.00	253,228.00	185,351.16	233,867.00	-7.6%
ASSESSORS SALARIES TOTAL		243,041.94	253,228.00	253,228.00	185,351.16	233,867.00	-7.6%
ASSESSORS CONTRACTUAL							
011412 - 521000	PRINTING	0.00	250.00	250.00	189.00	250.00	0.0%
011412 - 523000	MILEAGE	0.00	1,000.00	1,000.00	500.80	1,000.00	0.0%
011412 - 528000	FEES	0.00	300.00	300.00	210.00	300.00	0.0%
011412 - 529000	PROFESSIONAL SERVICES	9,564.00	15,900.00	15,900.00	10,000.00	15,900.00	0.0%
011412 - 529300	REVALUATION	61,277.44	103,500.00	103,500.00	92,004.34	103,500.00	0.0%
ASSESSORS CONTRACTUAL TOTAL		70,841.44	120,950.00	120,950.00	102,904.14	120,950.00	0.0%
ASSESSORS SUPPLIES & MATERIAL							
011412 - 530200	COPY MACHINE SUPPLIES	172.14	200.00	200.00	114.98	200.00	0.0%
011412 - 537500	FURNITURE & FIXTURES	2,237.98	4,000.00	4,000.00	29.98	4,000.00	0.0%
ASSESSORS SUPPLIES & MATERIAL TOTAL		2,410.12	4,200.00	4,200.00	144.96	4,200.00	0.0%
ASSESSORS OTHER CHARGES							
011412 - 540500	DUES & MEMBERSHIPS	670.00	700.00	700.00	807.50	700.00	0.0%
011412 - 540600	EDUCATION/SEMINARS	4,000.00	4,000.00	4,000.00	1,433.30	4,000.00	0.0%
011412 - 540700	SEMINARS & SCHOOLING	2,000.00	2,000.00	2,000.00	1,135.00	2,000.00	0.0%
ASSESSORS OTHER CHARGES TOTAL		6,670.00	6,700.00	6,700.00	3,375.80	6,700.00	0.0%
141 ASSESSORS BUDGET TOTAL		322,963.50	385,078.00	385,078.00	291,776.06	365,717.00	-5.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 5 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

145 TREASURER/COLLECTOR

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
TREASURER/COLLECTOR SALARIES							
011451 - 511000	SALARY & WAGES	365,298.66	374,226.00	374,226.00	309,480.97	380,331.00	1.6%
TREASURER/COLLECTOR SALARIES TOTAL		365,298.66	374,226.00	374,226.00	309,480.97	380,331.00	1.6%
TREASURER/COLLECTOR CONTRACTUAL							
011452 - 521000	PRINTING	4,818.37	12,178.00	12,178.00	4,309.96	27,000.00	121.7%
011452 - 521500	POSTAGE	49,517.17	47,000.00	47,000.00	43,473.37	50,000.00	6.4%
011452 - 521801	FOLDER INSERTER MAINTENANCE	1,195.00	1,200.00	1,200.00	1,195.00	1,200.00	0.0%
011452 - 525303	SOFTWARE LICENSES	0.00	0.00	0.00	0.00	2,000.00	0.0%
011452 - 527600	OFFICE EQUIPMENT MAINTENANCE	933.22	1,900.00	1,900.00	1,143.71	1,900.00	0.0%
011452 - 528001	BANK SERVICE FEES	0.00	0.00	0.00	0.00	6,000.00	0.0%
011452 - 528002	TAX TITLE FEES	3,765.00	1,500.00	1,500.00	315.00	1,500.00	0.0%
011452 - 529000	PROFESSIONAL SERVICES	12,642.50	12,000.00	12,000.00	22,460.06	15,000.00	25.0%
TREASURER/COLLECTOR CONTRACTUAL TOTAL		72,871.26	75,778.00	75,778.00	72,897.10	104,600.00	38.0%
TREASURER/COLLECTOR OTHER CHARGES							
011452 - 540500	DUES & MEMBERSHIPS	100.00	235.00	235.00	235.00	250.00	6.4%
011452 - 540600	EDUCATION/SEMINARS	25.00	2,000.00	2,000.00	1,204.65	3,000.00	50.0%
011452 - 544100	SURETY BOND	1,125.00	800.00	800.00	375.00	1,125.00	40.6%
TREASURER/COLLECTOR OTHER CHARGES TOTAL		1,250.00	3,035.00	3,035.00	1,814.65	4,375.00	44.2%
145 TREASURER/COLLECTOR BUDGET TOTAL		439,419.92	453,039.00	453,039.00	384,192.72	489,306.00	8.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 6 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

151 CITY SOLICITOR

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
CITY SOLICITOR SALARIES							
011511 - 511000	SALARY & WAGES	298,729.68	204,620.00	204,620.00	178,472.53	211,736.00	3.5%
01151771 - 511000	SALARY & WAGES	0.00	89,224.00	89,224.00	91,460.88	111,533.00	25.0%
CITY SOLICITOR SALARIES TOTAL		298,729.68	293,844.00	293,844.00	269,933.41	323,269.00	10.0%
CITY SOLICITOR CONTRACTUAL							
011512 - 523100	EXPENSES	236.00	2,475.00	2,475.00	641.25	2,475.00	0.0%
011512 - 529000	PROFESSIONAL SERVICES	6,590.60	15,000.00	15,000.00	16,268.25	30,000.00	100.0%
CITY SOLICITOR CONTRACTUAL TOTAL		6,826.60	17,475.00	17,475.00	16,909.50	32,475.00	85.8%
CITY SOLICITOR SUPPLIES & MATERIAL							
011512 - 534200	BOOKS & PERIODICALS	696.00	495.00	495.00	0.00	495.00	0.0%
011512 - 534250	ELECTRONIC MASS GENERAL LAWS	3,673.05	4,600.00	4,600.00	1,078.86	4,800.00	4.3%
CITY SOLICITOR SUPPLIES & MATERIAL TOTAL		4,369.05	5,095.00	5,095.00	1,078.86	5,295.00	3.9%
CITY SOLICITOR OTHER CHARGES							
011512 - 540500	DUES & MEMBERSHIPS	2,451.00	2,710.00	2,710.00	701.00	2,710.00	0.0%
011512 - 540600	EDUCATION/SEMINARS	655.00	990.00	990.00	195.00	3,000.00	203.0%
011512 - 544310	PROPERTY & CASUALTY INSURANCE	577,194.80	579,448.00	579,448.00	627,171.60	708,000.00	22.2%
011512 - 544500	SUITS & CLAIMS	4,040.70	10,000.00	10,000.00	3,963.00	10,000.00	0.0%
CITY SOLICITOR OTHER CHARGES TOTAL		584,341.50	593,148.00	593,148.00	632,030.60	723,710.00	22.0%
151 CITY SOLICITOR BUDGET TOTAL		894,266.83	909,562.00	909,562.00	919,952.37	1,084,749.00	19.3%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 7 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

152 HUMAN RESOURCES

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
HUMAN RESOURCES SALARIES							
011521 - 511000	SALARY & WAGES	163,257.14	138,276.00	138,276.00	114,559.88	146,614.00	6.0%
HUMAN RESOURCES SALARIES TOTAL		163,257.14	138,276.00	138,276.00	114,559.88	146,614.00	6.0%
HUMAN RESOURCES CONTRACTUAL							
011522 - 520500	ADVERTISING	6,990.27	10,000.00	10,000.00	9,475.77	10,000.00	0.0%
011522 - 521000	PRINTING	88.50	100.00	100.00	88.50	100.00	0.0%
011522 - 529000	PROFESSIONAL SERVICES	-23,666.67	0.00	0.00	0.00	0.00	0.0%
HUMAN RESOURCES CONTRACTUAL TOTAL		-16,587.90	10,100.00	10,100.00	9,564.27	10,100.00	0.0%
HUMAN RESOURCES OTHER CHARGES							
011522 - 540500	DUES & MEMBERSHIPS	275.00	275.00	275.00	350.00	505.00	83.6%
011522 - 540600	EDUCATION/SEMINARS	0.00	0.00	0.00	0.00	500.00	0.0%
011522 - 540700	SCHOOLING	5,000.00	5,000.00	5,000.00	0.00	5,000.00	0.0%
011522 - 543000	PHYSICAL EXAMS	5,069.70	8,000.00	8,000.00	4,715.80	8,000.00	0.0%
HUMAN RESOURCES OTHER CHARGES TOTAL		10,344.70	13,275.00	13,275.00	5,065.80	14,005.00	5.5%
152 HUMAN RESOURCES BUDGET TOTAL		157,013.94	161,651.00	161,651.00	129,189.95	170,719.00	5.6%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 8 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

155 INFORMATION TECHNOLOGY

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
INFORMATION TECHNOLOGY SALARIES							
011551 - 511000	SALARY & WAGES	303,945.24	383,656.00	383,656.00	305,910.61	396,766.00	3.4%
INFORMATION TECHNOLOGY SALARIES TOTAL		303,945.24	383,656.00	383,656.00	305,910.61	396,766.00	3.4%
INFORMATION TECHNOLOGY CONTRACTUAL							
011552 - 522000	TELEPHONE	84,958.00	116,100.00	116,100.00	122,880.33	116,100.00	0.0%
011552 - 522004	WAN COMMUNICATIONS	0.00	6,077.00	6,077.00	5,900.00	6,077.00	0.0%
011552 - 525105	COMPUTER MAINTENANCE	10,513.69	12,880.00	12,880.00	4,398.31	12,880.00	0.0%
011552 - 525106	TELEPHONE MAINTENANCE	0.00	1,000.00	1,000.00	103.94	1,000.00	0.0%
011552 - 525203	NETWORKING SERVICES	1,983.00	5,000.00	5,000.00	1,693.00	5,000.00	0.0%
011552 - 525301	MUNIS SOFTWARE ANNUAL SUPPORT	113,078.35	129,248.00	129,248.00	118,597.25	129,248.00	0.0%
011552 - 525303	SOFTWARE LICENSES	23,536.75	66,100.00	66,100.00	40,215.46	167,791.00	153.8%
011552 - 525305	IT COMMUNITY NOTIFICATION SYST	7,416.50	7,416.50	7,416.50	6,867.13	7,417.00	0.0%
011552 - 525309	OSDBA SUPPORT CONTRACT	-3,570.00	10,000.00	10,000.00	1,821.89	10,000.00	0.0%
011552 - 525402	INTERNET ACCESS	6,726.75	9,180.00	9,180.00	11,713.96	9,180.00	0.0%
011552 - 529000	PROFESSIONAL SERVICES	-423.27	10,000.00	10,000.00	2,524.00	10,000.00	0.0%
INFORMATION TECHNOLOGY CONTRACTUAL TOTAL		244,219.77	373,001.50	373,001.50	316,715.27	474,693.00	27.3%
INFORMATION TECHNOLOGY SUPPLIES & MATERIAL							
011552 - 530110	COMPUTER PAPER & PRINTING SUP	8,266.15	9,976.00	9,976.00	7,587.30	0.00	-100.0%
011552 - 530120	COMPUTER MISC SUPPLIES	1,940.43	2,000.00	2,000.00	855.90	2,000.00	0.0%
INFORMATION TECHNOLOGY SUPPLIES & MATERIAL TOTAL		10,206.58	11,976.00	11,976.00	8,443.20	2,000.00	-83.3%
INFORMATION TECHNOLOGY OTHER CHARGES							
011552 - 540700	SEMINARS & SCHOOLING	-180.00	5,000.00	5,000.00	0.00	5,000.00	0.0%
INFORMATION TECHNOLOGY OTHER CHARGES TOTAL		-180.00	5,000.00	5,000.00	0.00	5,000.00	0.0%
155	INFORMATION TECHNOLOGY BUDGET TOTAL	558,191.59	773,633.50	773,633.50	631,069.08	878,459.00	13.5%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 9 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

161 CITY CLERK

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
CITY CLERK SALARIES							
011611 - 511000	SALARY & WAGES	267,094.93	275,445.00	275,445.00	209,495.77	285,137.00	3.5%
011611 - 513000	OVERTIME	6,739.01	6,000.00	6,000.00	1,066.04	8,000.00	33.3%
CITY CLERK SALARIES TOTAL		273,833.94	281,445.00	281,445.00	210,561.81	293,137.00	4.2%
CITY CLERK CONTRACTUAL							
011612 - 520500	ADVERTISING	93.98	500.00	500.00	-31.00	700.00	40.0%
011612 - 521000	PRINTING	2,109.47	2,300.00	2,300.00	1,660.70	2,300.00	0.0%
011612 - 525109	DOG PROGRAM MAINTENANCE	488.24	700.00	700.00	355.60	700.00	0.0%
011612 - 525401	WEBSITE	6,375.00	9,000.00	9,000.00	6,615.00	9,000.00	0.0%
011612 - 529000	PROFESSIONAL SERVICES	0.00	0.00	0.00	0.00	500.00	0.0%
011612 - 529301	RECODIFICATION	1,612.00	6,000.00	16,000.00	10,743.58	10,000.00	66.7%
011612 - 529400	BINDING	437.92	1,100.00	1,100.00	441.78	0.00	-100.0%
CITY CLERK CONTRACTUAL TOTAL		11,116.61	19,600.00	29,600.00	19,785.66	23,200.00	18.4%
CITY CLERK SUPPLIES & MATERIAL							
011612 - 530501	VITAL RECORD SUPPLIES	0.00	0.00	0.00	0.00	4,400.00	0.0%
CITY CLERK SUPPLIES & MATERIAL TOTAL		0.00	0.00	0.00	0.00	4,400.00	0.0%
CITY CLERK OTHER CHARGES							
011612 - 540500	DUES & MEMBERSHIPS	150.00	500.00	500.00	310.00	500.00	0.0%
011612 - 540600	EDUCATION/SEMINARS	503.31	1,200.00	1,200.00	571.77	2,000.00	66.7%
011612 - 544100	SURETY BOND	100.00	100.00	100.00	0.00	100.00	0.0%
CITY CLERK OTHER CHARGES TOTAL		753.31	1,800.00	1,800.00	881.77	2,600.00	44.4%
CITY CLERK MISCELLANEOUS							
011612 - 560100	VITAL STATISTICS	1,775.40	2,300.00	2,300.00	1,568.35	0.00	-100.0%
CITY CLERK MISCELLANEOUS TOTAL		1,775.40	2,300.00	2,300.00	1,568.35	0.00	-100.0%
161 CITY CLERK BUDGET TOTAL		287,479.26	305,145.00	315,145.00	232,797.59	323,337.00	6.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 10 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

162 ELECTION/REGISTRAR

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
ELECTION/REGISTRAR SALARIES							
011621 - 511000	SALARY & WAGES	4,566.12	4,566.12	4,566.12	3,464.42	4,569.00	0.1%
011621 - 512000	PART TIME SALARIES & WAGES	55,000.00	40,000.00	40,000.00	29,976.58	41,000.00	2.5%
ELECTION/REGISTRAR SALARIES TOTAL		59,566.12	44,566.12	44,566.12	33,441.00	45,569.00	2.3%
ELECTION/REGISTRAR CONTRACTUAL							
011622 - 521000	PRINTING	7,333.59	15,000.00	15,000.00	21,845.24	19,000.00	26.7%
011622 - 521500	POSTAGE	10,251.19	9,000.00	9,000.00	6,962.58	9,500.00	5.6%
011622 - 525102	EQUIP MAINTENANCE/PROGRAMMING	2,017.00	7,500.00	7,500.00	9,049.12	7,500.00	0.0%
011622 - 529000	PROFESSIONAL SERVICES	7,571.42	8,000.00	8,000.00	665.00	8,000.00	0.0%
ELECTION/REGISTRAR CONTRACTUAL TOTAL		27,173.20	39,500.00	39,500.00	38,521.94	44,000.00	11.4%
ELECTION/REGISTRAR SUPPLIES & MATERIAL							
011622 - 530506	ELECTION SUPPLIES	1,998.14	1,500.00	1,500.00	1,056.99	2,500.00	66.7%
ELECTION/REGISTRAR SUPPLIES & MATERIAL TOTAL		1,998.14	1,500.00	1,500.00	1,056.99	2,500.00	66.7%
ELECTION/REGISTRAR OTHER CHARGES							
011622 - 540500	DUES & MEMBERSHIPS	0.00	175.00	175.00	0.00	175.00	0.0%
011622 - 540600	EDUCATION/SEMINARS	85.00	900.00	900.00	585.84	900.00	0.0%
ELECTION/REGISTRAR OTHER CHARGES TOTAL		85.00	1,075.00	1,075.00	585.84	1,075.00	0.0%
162 ELECTION/REGISTRAR BUDGET TOTAL		88,822.46	86,641.12	86,641.12	73,605.77	93,144.00	7.5%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 11 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

165 LIQUOR COMMISSION

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
LIQUOR COMMISSION CONTRACTUAL							
011652 - 529000	PROFESSIONAL SERVICES	77.97	1,000.00	1,000.00	0.00	1,000.00	0.0%
011652 - 529027	COMPLIANCE CHECK	0.00	1,000.00	1,000.00	0.00	1,000.00	0.0%
LIQUOR COMMISSION CONTRACTUAL TOTAL		77.97	2,000.00	2,000.00	0.00	2,000.00	0.0%
165 LIQUOR COMMISSION BUDGET TOTAL		77.97	2,000.00	2,000.00	0.00	2,000.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 12 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

171 CONSERVATION

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
CONSERVATION SALARIES							
011711 - 511000	SALARIES	9,500.00	9,500.00	9,500.00	8,896.72	15,200.00	60.0%
CONSERVATION SALARIES TOTAL		9,500.00	9,500.00	9,500.00	8,896.72	15,200.00	60.0%
CONSERVATION CONTRACTUAL							
011712 - 520500	ADVERTISING	51.00	150.00	150.00	150.00	150.00	0.0%
011712 - 521000	PRINTING	0.00	250.00	250.00	250.00	250.00	0.0%
011712 - 528810	CONSERVATION MAINTENANCE	5,589.95	9,925.00	9,925.00	2,284.95	9,925.00	0.0%
CONSERVATION CONTRACTUAL TOTAL		5,640.95	10,325.00	10,325.00	2,684.95	10,325.00	0.0%
CONSERVATION OTHER CHARGES							
011712 - 540500	DUES & MEMBERSHIPS	645.00	645.00	645.00	696.00	710.00	10.1%
011712 - 540600	EDUCATION/SEMINARS	20.00	355.00	355.00	293.83	355.00	0.0%
CONSERVATION OTHER CHARGES TOTAL		665.00	1,000.00	1,000.00	989.83	1,065.00	6.5%
171 CONSERVATION BUDGET TOTAL		15,805.95	20,825.00	20,825.00	12,571.50	26,590.00	27.7%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 13 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

175 PLANNING BOARD

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PLANNING BOARD SALARIES							
011751 - 511000	SALARY & WAGES	290,123.10	317,234.00	317,234.00	271,717.34	362,014.00	14.1%
PLANNING BOARD SALARIES TOTAL		290,123.10	317,234.00	317,234.00	271,717.34	362,014.00	14.1%
PLANNING BOARD CONTRACTUAL							
011752 - 520500	ADVERTISING	1,011.39	730.00	730.00	386.26	730.00	0.0%
011752 - 521000	PRINTING	399.73	1,030.00	1,030.00	715.32	1,030.00	0.0%
011752 - 529000	PROFESSIONAL SERVICES	0.00	0.00	0.00	2,830.46	0.00	0.0%
011752 - 529026	MESSINA ARTS GRANT	2,933.66	10,000.00	10,000.00	0.00	10,000.00	0.0%
PLANNING BOARD CONTRACTUAL TOTAL		4,344.78	11,760.00	11,760.00	3,932.04	11,760.00	0.0%
PLANNING BOARD OTHER CHARGES							
011752 - 540500	DUES & MEMBERSHIPS	300.00	300.00	300.00	300.00	300.00	0.0%
011752 - 540600	EDUCATION/SEMINARS	50.00	50.00	50.00	50.00	50.00	0.0%
PLANNING BOARD OTHER CHARGES TOTAL		350.00	350.00	350.00	350.00	350.00	0.0%
175 PLANNING BOARD BUDGET TOTAL		294,817.88	329,344.00	329,344.00	275,999.38	374,124.00	13.6%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 14 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

0100 GENERAL FUND**196 ENERGY COMMISSION**

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
ENERGY COMMISSION CONTRACTUAL							
011962 - 529000	PROFESSIONAL SERVICES	979.15	2,500.00	2,500.00	195.00	2,500.00	0.0%
ENERGY COMMISSION CONTRACTUAL TOTAL		979.15	2,500.00	2,500.00	195.00	2,500.00	0.0%
196	ENERGY COMMISSION BUDGET TOTAL	979.15	2,500.00	2,500.00	195.00	2,500.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 15 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

211 POLICE

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
POLICE SALARIES							
012111 - 511000	SALARY & WAGES	4,434,245.67	4,512,237.17	4,575,237.17	3,825,943.96	4,657,560.00	3.2%
012111 - 513000	OVERTIME	497,434.26	457,000.00	457,000.00	690,893.99	482,000.00	5.5%
012111 - 514000	COURT TIME	13,207.70	35,000.00	35,000.00	23,017.33	45,000.00	28.6%
POLICE SALARIES TOTAL		4,944,887.63	5,004,237.17	5,067,237.17	4,539,855.28	5,184,560.00	3.6%
POLICE CONTRACTUAL							
012112 - 521000	PRINTING	2,539.72	2,500.00	2,500.00	1,806.85	2,500.00	0.0%
012112 - 521500	POSTAGE	1,462.14	2,550.00	2,550.00	629.93	3,600.00	41.2%
012112 - 523500	LAUNDRY & CLEANING	192.45	800.00	800.00	591.00	800.00	0.0%
012112 - 525103	LEAPS REPAIR/MAINTENANCE COMP	730.00	1,240.00	1,240.00	730.00	1,240.00	0.0%
012112 - 525108	GENERATOR MAINTENANCE	399.00	1,500.00	1,500.00	160.00	1,500.00	0.0%
012112 - 525202	COMPUTER SUPPORT	25,354.12	36,200.00	36,200.00	29,052.26	47,897.00	32.3%
012112 - 525404	BESAFE	1,440.00	1,440.00	1,440.00	1,440.00	1,440.00	0.0%
012112 - 527305	RADIO SYSTEMS UPGRADE	21,936.62	29,000.00	29,000.00	9,739.85	29,000.00	0.0%
012112 - 527601	COPY MACHINE MAINTENANCE	5,323.68	4,500.00	4,500.00	4,875.80	4,500.00	0.0%
012112 - 529000	PROFESSIONAL SERVICES	10,709.23	2,500.00	2,500.00	2,163.30	2,500.00	0.0%
POLICE CONTRACTUAL TOTAL		70,086.96	82,230.00	82,230.00	51,188.99	94,977.00	15.5%
POLICE SUPPLIES & MATERIAL							
012112 - 530120	COMPUTER MISC SUPPLIES	26.88	250.00	250.00	204.76	300.00	20.0%
012112 - 530202	FILM SUPPLIES	960.92	590.00	590.00	870.71	590.00	0.0%
012112 - 530501	MISC SUPPLIES	3,144.49	1,800.00	1,800.00	536.61	2,969.00	64.9%
012112 - 530505	RADAR	3,981.00	5,000.00	5,000.00	1,007.09	5,000.00	0.0%
012112 - 533400	ACCREDITATION - SUPP & MAT	3,469.80	6,900.00	6,900.00	6,298.75	13,600.00	97.1%
012112 - 534200	BOOKS & PERIODICALS	3,099.30	1,200.00	1,200.00	747.76	1,200.00	0.0%
012112 - 535400	FOOD FOR PRISONERS	95.00	500.00	500.00	293.00	500.00	0.0%
012112 - 535500	UNIFORMS	92,693.18	73,500.00	138,500.00	85,214.81	73,500.00	0.0%
012112 - 535600	NARCAN	600.00	2,500.00	2,500.00	733.60	2,500.00	0.0%
012112 - 535700	AMMUNITION	14,808.55	5,750.00	9,350.00	2,768.11	10,500.00	82.6%
POLICE SUPPLIES & MATERIAL TOTAL		122,879.12	97,990.00	166,590.00	98,675.20	110,659.00	12.9%
POLICE OTHER CHARGES							
012112 - 540500	DUES & MEMBERSHIPS	11,647.75	10,500.00	10,500.00	4,927.00	10,500.00	0.0%
012112 - 540702	TRAINING	28,042.48	50,000.00	69,600.00	32,487.92	75,000.00	50.0%
POLICE OTHER CHARGES TOTAL		39,690.23	60,500.00	80,100.00	37,414.92	85,500.00	41.3%
211 POLICE BUDGET TOTAL		5,177,543.94	5,244,957.17	5,396,157.17	4,727,134.39	5,475,696.00	4.4%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 16 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

221 FIRE

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
FIRE SALARIES							
012211 - 511000	SALARY & WAGES	3,783,308.49	4,187,473.00	4,491,166.00	3,828,575.77	4,504,672.00	7.6%
012211 - 513000	OVERTIME	611,114.49	490,000.00	504,000.00	458,175.42	515,000.00	5.1%
012211 - 515000	MUTUAL AID	0.00	1,500.00	1,500.00	0.00	1,500.00	0.0%
FIRE SALARIES TOTAL		4,394,422.98	4,678,973.00	4,996,666.00	4,286,751.19	5,021,172.00	7.3%
FIRE CONTRACTUAL							
012212 - 521000	PRINTING	219.88	250.00	250.00	243.50	250.00	0.0%
012212 - 527311	LIFE/SAFETY EQUIPMENT	7,351.48	10,900.00	10,900.00	9,313.32	10,900.00	0.0%
012212 - 527500	MOTOR VEHICLE REPAIR & MAINT	102,300.92	100,000.00	100,000.00	79,970.71	100,000.00	0.0%
012212 - 527605	FIRE CONTRACTS	2,500.00	2,500.00	2,500.00	2,500.00	5,000.00	100.0%
012212 - 527606	RADIO MAINT CONTRACT	2,391.60	13,500.00	13,500.00	5,119.52	13,500.00	0.0%
012212 - 527801	RADIO REPAIRS	1,060.77	0.00	0.00	0.00	0.00	0.0%
012212 - 529000	PROFESSIONAL SERVICES	31,628.09	30,000.00	30,000.00	14,617.40	36,140.00	20.5%
FIRE CONTRACTUAL TOTAL		147,452.74	157,150.00	157,150.00	111,764.45	165,790.00	5.5%
FIRE SUPPLIES & MATERIAL							
012212 - 530100	COMPUTER PURCHASES & UPGRADES	0.00	2,000.00	2,000.00	0.00	2,000.00	0.0%
012212 - 530503	FIRE PREVENTION SUPPLIES	0.00	2,500.00	2,500.00	0.00	2,500.00	0.0%
012212 - 531000	GAS & OIL	57.24	500.00	500.00	0.00	500.00	0.0%
012212 - 531200	TIRES	3,000.00	6,000.00	6,000.00	3,928.58	6,000.00	0.0%
012212 - 531500	BATTERIES	473.00	1,500.00	1,500.00	137.75	1,500.00	0.0%
012212 - 532000	CLEANING & DISINFECTANT SUP	4,756.02	4,800.00	4,800.00	4,080.17	4,800.00	0.0%
012212 - 533000	PAINTS	0.00	500.00	500.00	10.04	500.00	0.0%
012212 - 533200	ELECTRICAL SUPPLIES	-149.68	1,000.00	1,000.00	-708.79	1,000.00	0.0%
012212 - 533300	ALARM SYSTEM	4,576.91	5,000.00	5,000.00	2,558.94	5,000.00	0.0%
012212 - 533500	TOOLS & HARDWARE	1,082.82	2,400.00	2,400.00	1,229.08	2,400.00	0.0%
012212 - 534200	BOOKS & PERIODICALS	0.00	2,000.00	2,000.00	0.00	2,000.00	0.0%
012212 - 535500	UNIFORMS	47,100.00	57,100.00	57,100.00	49,269.98	57,100.00	0.0%
012212 - 535501	CLOTHING	0.00	500.00	500.00	0.00	500.00	0.0%
012212 - 535502	PROTECTIVE CLOTHING	0.00	2,400.00	2,400.00	37.47	2,400.00	0.0%
012212 - 535505	FIRE TURNOUT GEAR	71,327.00	75,000.00	75,000.00	0.00	75,000.00	0.0%
FIRE SUPPLIES & MATERIAL TOTAL		132,223.31	163,200.00	163,200.00	60,543.22	163,200.00	0.0%
FIRE OTHER CHARGES							
012212 - 540500	DUES & MEMBERSHIPS	830.00	975.00	975.00	690.00	975.00	0.0%
012212 - 540600	EDUCATION/SEMINARS	0.00	1,500.00	1,500.00	618.00	1,500.00	0.0%
FIRE OTHER CHARGES TOTAL		830.00	2,475.00	2,475.00	1,308.00	2,475.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 17 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

221 FIRE		2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
FIRE MISCELLANEOUS (continued from previous page)							
FIRE MISCELLANEOUS							
012212 - 560200	EDUCATION REIMBURSEMENT	10,920.00	24,356.00	24,356.00	14,462.64	24,356.00	0.0%
012212 - 568000	FIRE NEW HOSE	595.00	3,700.00	3,700.00	615.00	3,700.00	0.0%
FIRE MISCELLANEOUS TOTAL		11,515.00	28,056.00	28,056.00	15,077.64	28,056.00	0.0%
221 FIRE BUDGET TOTAL		4,686,444.03	5,029,854.00	5,347,547.00	4,475,444.50	5,380,693.00	7.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 18 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

241 INSPECTION SERVICES

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
INSPECTION SERVICES SALARIES							
012411 - 511000	SALARY & WAGES	249,623.01	309,283.00	309,283.00	266,733.46	328,407.00	6.2%
012411 - 513000	OVERTIME	1,562.63	2,000.00	2,000.00	775.67	2,000.00	0.0%
INSPECTION SERVICES SALARIES TOTAL		251,185.64	311,283.00	311,283.00	267,509.13	330,407.00	6.1%
INSPECTION SERVICES CONTRACTUAL							
012412 - 521000	PRINTING	400.00	400.00	400.00	400.00	400.00	0.0%
012412 - 529000	PROFESSIONAL SERVICES	39,086.10	10,000.00	10,000.00	5,250.00	10,000.00	0.0%
INSPECTION SERVICES CONTRACTUAL TOTAL		39,486.10	10,400.00	10,400.00	5,650.00	10,400.00	0.0%
INSPECTION SERVICES SUPPLIES & MATERIAL							
012412 - 530502	WEIGHTS & MEASURES SUPPLIES	60.00	1,250.00	1,250.00	993.76	1,500.00	20.0%
012412 - 534200	BOOKS & PERIODICALS	139.00	883.00	883.00	0.00	1,080.00	22.3%
INSPECTION SERVICES SUPPLIES & MATERIAL TOTAL		199.00	2,133.00	2,133.00	993.76	2,580.00	21.0%
INSPECTION SERVICES OTHER CHARGES							
012412 - 540500	DUES & MEMBERSHIPS	340.00	500.00	500.00	545.00	500.00	0.0%
012412 - 540600	EDUCATION/SEMINARS	0.00	800.00	800.00	0.00	1,000.00	25.0%
012412 - 540700	SEMINARS & SCHOOLING	0.00	300.00	300.00	125.00	300.00	0.0%
INSPECTION SERVICES OTHER CHARGES TOTAL		340.00	1,600.00	1,600.00	670.00	1,800.00	12.5%
241 INSPECTION SERVICES BUDGET TOTAL		291,210.74	325,416.00	325,416.00	274,822.89	345,187.00	6.1%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 19 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

291 EMERGENCY MANAGEMENT

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
EMERGENCY MANAGEMENT SALARIES							
012911 - 511000	SALARY & WAGES	25,530.00	28,080.00	28,080.00	23,550.00	28,080.00	0.0%
EMERGENCY MANAGEMENT SALARIES TOTAL		25,530.00	28,080.00	28,080.00	23,550.00	28,080.00	0.0%
EMERGENCY MANAGEMENT CONTRACTUAL							
012912 - 521000	PRINTING	0.00	100.00	100.00	0.00	100.00	0.0%
012912 - 521500	POSTAGE	0.00	25.00	25.00	0.00	25.00	0.0%
EMERGENCY MANAGEMENT CONTRACTUAL TOTAL		0.00	125.00	125.00	0.00	125.00	0.0%
EMERGENCY MANAGEMENT SUPPLIES & MATERIAL							
012912 - 530703	RADIO - EMERGENCY MGMT	0.00	2,000.00	2,000.00	505.80	2,000.00	0.0%
012912 - 535501	CLOTHING	0.00	250.00	250.00	0.00	250.00	0.0%
EMERGENCY MANAGEMENT SUPPLIES & MATERIAL TOTAL		0.00	2,250.00	2,250.00	505.80	2,250.00	0.0%
EMERGENCY MANAGEMENT OTHER CHARGES							
012912 - 540000	OTHER CHARGES AND EXPENDITURES	0.00	1,555.00	1,555.00	87.54	1,555.00	0.0%
012912 - 540500	DUES & MEMBERSHIPS	195.00	195.00	195.00	0.00	195.00	0.0%
012912 - 540702	TRAINING	0.00	250.00	250.00	0.00	250.00	0.0%
EMERGENCY MANAGEMENT OTHER CHARGES TOTAL		195.00	2,000.00	2,000.00	87.54	2,000.00	0.0%
291 EMERGENCY MANAGEMENT BUDGET TOTAL		25,725.00	32,455.00	32,455.00	24,143.34	32,455.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 20 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

296 PARKING

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PARKING SALARIES							
012961 - 511000	SALARY & WAGES	14,669.26	13,369.00	13,369.00	11,796.02	13,370.00	0.0%
PARKING SALARIES TOTAL		14,669.26	13,369.00	13,369.00	11,796.02	13,370.00	0.0%
PARKING CONTRACTUAL							
012962 - 521000	PRINTING	1,164.00	3,500.00	3,500.00	1,151.00	3,500.00	0.0%
012962 - 527950	GROVE/MYRTLE ST PARKING	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.0%
012962 - 529000	PROFESSIONAL SERVICES	11,544.98	25,000.00	25,000.00	17,197.00	25,000.00	0.0%
PARKING CONTRACTUAL TOTAL		42,708.98	58,500.00	58,500.00	48,348.00	58,500.00	0.0%
296 PARKING BUDGET TOTAL		57,378.24	71,869.00	71,869.00	60,144.02	71,870.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

City of Melrose
Next Year / Current Year Budget Analysis

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

300 SCHOOL		2021	2022	2022	2022	2023	PCT
Account	Account Description	YTD Spent	Orig Budget	Revised Budget	YTD Spent	Mayor	Change
SCHOOL SALARIES							
013001 - 511000	SALARY & WAGES	0.00	34,085,441.00	34,085,441.00	0.00	35,511,659.00	4.2%
SCHOOL SALARIES TOTAL		0.00	34,085,441.00	34,085,441.00	0.00	35,511,659.00	4.2%
300 SCHOOL BUDGET TOTAL		0.00	34,085,441.00	34,085,441.00	0.00	35,511,659.00	4.2%

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 22 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

399 REGIONAL SCHOOL ASSESSMENT

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
REGIONAL SCHOOL ASSESSMENT OTHER CHARGES							
013012 - 547100	REGIONAL SCHOOL ASSESS EXP	767,490.00	754,661.00	754,661.00	754,661.00	1,050,138.00	39.2%
013012 - 547300	ESSEX NORTH SHORE AGRICULTURAL	96,590.00	143,985.00	143,985.00	143,985.00	143,985.00	0.0%
REGIONAL SCHOOL ASSESSMENT OTHER CHARGES TOTAL		864,080.00	898,646.00	898,646.00	898,646.00	1,194,123.00	32.9%
399	REGIONAL SCHOOL ASSESSMENT BUDGET TOTAL	864,080.00	898,646.00	898,646.00	898,646.00	1,194,123.00	32.9%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 23 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

401 PW ADMINISTRATION/ ENGINEERING

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PW ADMINISTRATION/ ENGINEERING SALARIES							
014011 - 511000	SALARY & WAGES	655,044.07	726,007.00	726,007.00	661,692.50	743,684.00	2.4%
014011 - 512000	PART TIME SALARIES & WAGES	5,948.79	21,840.00	21,840.00	7,117.50	21,840.00	0.0%
014011 - 513000	OVERTIME	1,359.64	7,905.00	7,905.00	2,038.42	7,905.00	0.0%
PW ADMINISTRATION/ ENGINEERING SALARIES TOTAL		662,352.50	755,752.00	755,752.00	670,848.42	773,429.00	2.3%
PW ADMINISTRATION/ ENGINEERING CONTRACTUAL							
014012 - 520500	ADVERTISING	4,098.84	4,000.00	4,000.00	4,410.31	4,000.00	0.0%
014012 - 521000	PRINTING	1,358.50	4,500.00	4,500.00	4,948.50	4,500.00	0.0%
014012 - 521500	POSTAGE	4,353.18	4,250.00	4,250.00	2,502.96	4,250.00	0.0%
014012 - 527601	COPY MACHINE MAINTENANCE	1,204.24	0.00	0.00	1,950.60	0.00	0.0%
014012 - 529000	PROFESSIONAL SERVICES	33,675.22	32,000.00	32,000.00	35,239.42	40,000.00	25.0%
014012 - 529304	WELLNESS	0.00	1,500.00	1,500.00	1,000.00	1,500.00	0.0%
014012 - 529500	GIS SERVICES	5,700.00	6,000.00	6,000.00	3,000.00	6,000.00	0.0%
01401772 - 529025	PW SCHOOL OUTREACH	0.00	3,500.00	3,500.00	0.00	3,500.00	0.0%
PW ADMINISTRATION/ ENGINEERING CONTRACTUAL TOTAL		50,389.98	55,750.00	55,750.00	53,051.79	63,750.00	14.3%
PW ADMINISTRATION/ ENGINEERING SUPPLIES & MATERIAL							
014012 - 533502	PROFESSIONAL TOOLS & EQUIP	3,604.52	5,000.00	5,000.00	4,724.20	5,000.00	0.0%
014012 - 533503	OPERATIONS TOOLS & EQUIP	3,033.74	10,000.00	10,000.00	1,109.25	10,000.00	0.0%
014012 - 535501	CLOTHING	39,884.74	39,015.00	39,015.00	22,730.51	39,015.00	0.0%
014012 - 535509	SAFETY EQUIPMENT	405.16	8,000.00	8,000.00	6,374.39	8,000.00	0.0%
PW ADMINISTRATION/ ENGINEERING SUPPLIES & MATERIAL TOTAL		46,928.16	62,015.00	62,015.00	34,938.35	62,015.00	0.0%
PW ADMINISTRATION/ ENGINEERING OTHER CHARGES							
014012 - 540704	PROFESSIONAL DEVELOPMENT	6,844.29	13,500.00	13,500.00	6,396.95	15,000.00	11.1%
PW ADMINISTRATION/ ENGINEERING OTHER CHARGES TOTAL		6,844.29	13,500.00	13,500.00	6,396.95	15,000.00	11.1%
401 PW ADMINISTRATION/ ENGINEERING BUDGET TOTAL		766,514.93	887,017.00	887,017.00	765,235.51	914,194.00	3.1%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 24 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

402 PW FACILITY MAINTENANCE

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PW FACILITY MAINTENANCE SALARIES							
014021 - 511000	SALARY AND WAGES	172,383.53	176,524.00	176,524.00	157,741.43	188,238.00	6.6%
014021 - 512004	INTERNS & SEASONAL STAFFING	25,360.25	65,000.00	65,000.00	12,528.00	69,120.00	6.3%
014021 - 513000	OVERTIME	15,734.86	16,275.00	16,275.00	30,973.83	16,275.00	0.0%
01402531 - 512002	LIBRARY PART TIME SALARIES	9,729.00	25,000.00	25,000.00	23,418.00	25,000.00	0.0%
01402771 - 511041	SALARIES CUSTODIANS	621,049.04	649,037.00	649,037.00	568,319.72	686,248.00	5.7%
01402771 - 511042	MAINTENANCE SALARIES	315,283.45	345,343.00	345,343.00	255,173.55	353,914.00	2.5%
01402771 - 511170	SALARY ED STATIONS	0.00	0.00	0.00	1,406.25	0.00	0.0%
01402771 - 512003	ALL SCHOOL PART TIME SALARIES	78,119.15	25,000.00	25,000.00	40,563.50	25,000.00	0.0%
01402771 - 513000	OVERTIME SCH BUILDING	54,720.84	77,910.00	77,910.00	122,420.82	77,910.00	0.0%
01402771 - 513008	OT FRED GREEN MHS ATHLETIC	14,001.52	8,379.00	8,379.00	20,944.45	8,379.00	0.0%
01402771 - 513160	OT SCHOOL RENTAL	0.00	0.00	0.00	414.75	0.00	0.0%
01402771 - 513170	OT ED STATIONS	0.00	0.00	0.00	4,283.54	0.00	0.0%
PW FACILITY MAINTENANCE SALARIES TOTAL		1,306,381.64	1,388,468.00	1,388,468.00	1,238,187.84	1,450,084.00	4.4%
PW FACILITY MAINTENANCE CONTRACTUAL							
014022 - 522525	ESCO PROJECT	202,639.26	209,288.44	209,288.44	209,288.44	216,138.00	3.3%
014022 - 522526	ESCO QC	11,502.18	16,621.00	16,621.00	6,310.00	16,621.00	0.0%
014022 - 527700	MUNICIPAL BLDG REPAIR & MAINT	212,235.40	120,000.00	120,000.00	188,844.77	120,000.00	0.0%
014022 - 527759	MUNBLD MAJOR CLEANING	16,488.33	30,000.00	30,000.00	31,402.02	30,000.00	0.0%
014022 - 529000	PROFESSIONAL SERVICES	0.00	0.00	0.00	0.00	20,000.00	0.0%
01402502 - 522506	CITY HALL ELECTRICITY	36,950.17	45,000.00	45,000.00	36,565.72	45,000.00	0.0%
01402502 - 522611	CITY HALL GAS & OIL HEAT	11,067.72	18,700.00	18,700.00	10,887.48	18,700.00	0.0%
01402512 - 522507	STREET LIGHTS ELECTRICITY	126,613.16	140,000.00	140,000.00	115,042.11	140,000.00	0.0%
01402522 - 522509	COA ELECTRICITY	5,110.03	6,800.00	6,800.00	4,258.24	6,800.00	0.0%
01402522 - 522613	COA GAS & OIL HEAT	2,602.37	4,910.00	4,910.00	2,819.60	4,910.00	0.0%
01402532 - 522510	LIBRARY ELECTRICITY	15,821.26	23,923.00	23,923.00	19,090.35	23,923.00	0.0%
01402532 - 522614	LIBRARY GAS & OIL HEAT	10,299.97	10,350.00	10,350.00	10,758.06	10,350.00	0.0%
01402542 - 522511	POLICE ELECTRICITY	16,748.53	18,500.00	18,500.00	13,718.75	18,500.00	0.0%
01402542 - 522615	POLICE GAS & OIL HEAT	6,175.37	7,500.00	7,500.00	6,422.78	7,500.00	0.0%
01402552 - 522512	FIRE ELECTRICITY	25,448.67	27,750.00	27,750.00	22,481.08	27,750.00	0.0%
01402552 - 522616	FIRE GAS & OIL HEAT	15,479.00	20,000.00	20,000.00	14,104.70	20,000.00	0.0%
01402582 - 522515	PARKS ELECTRICITY	17,566.31	26,500.00	26,500.00	19,414.96	26,500.00	0.0%
01402592 - 522516	CEMETERY ELECTRICITY	2,858.96	5,750.00	5,750.00	2,486.08	5,750.00	0.0%
01402592 - 522619	CEMETERY GAS & OIL HEAT	3,724.15	4,250.00	4,250.00	4,298.21	4,250.00	0.0%
01402602 - 522508	OPERATIONS FACILITY ELECTRICIT	23,414.71	40,200.00	40,200.00	19,327.29	40,200.00	0.0%
01402602 - 522612	OPERATIONS GAS & OIL HEAT	24,256.02	33,000.00	33,000.00	24,603.11	33,000.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 25 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

402 PW FACILITY MAINTENANCE

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PW FACILITY MAINTENANCE CONTRACTUAL (continued from previous page)							
01402772 - 522524	ALL SCHOOL ELECTRICITY	636,743.53	700,000.00	700,000.00	638,160.49	700,000.00	0.0%
01402772 - 522627	SCHOOL GAS & OIL HEAT	305,829.83	260,000.00	260,000.00	249,015.62	260,000.00	0.0%
01402772 - 527550	SCHOOL CLEANING CONTRACT	124,863.00	275,000.00	275,000.00	247,357.82	275,000.00	0.0%
01402772 - 527551	SCHOOL GROUNDS MAINTENANCE	8,871.08	25,000.00	25,000.00	14,955.90	25,000.00	0.0%
01402772 - 527552	SCHOOL EQUIPMENT MAINTENANCE	33,698.95	47,500.00	47,500.00	127,014.15	47,500.00	0.0%
01402772 - 527553	SCHOOL SYSTEMS CONTROL	-14,515.00	21,800.00	21,800.00	16,694.35	21,800.00	0.0%
01402772 - 527554	SCHOOL DOOR SECURITY	917.90	5,000.00	5,000.00	7,374.48	5,000.00	0.0%
01402772 - 527555	SCHOOL SECURITY MAINTENANCE	1,667.99	10,000.00	10,000.00	19,578.65	10,000.00	0.0%
PW FACILITY MAINTENANCE CONTRACTUAL TOTAL		1,885,078.85	2,153,342.44	2,153,342.44	2,082,275.21	2,180,192.00	1.2%
PW FACILITY MAINTENANCE SUPPLIES & MATERIAL							
014022 - 533100	CLEANING SUPPLIES & MATERIALS	11,271.83	18,000.00	18,000.00	35,334.72	20,000.00	11.1%
014022 - 533107	CLEANING EQUIP TOOLS&HARDWARE	14,011.70	12,500.00	12,500.00	19,735.25	13,750.00	10.0%
01402772 - 531825	SCHOOL CONTRACTUAL	268,425.40	500,000.00	500,000.00	447,249.67	500,000.00	0.0%
01402772 - 533115	SCH BLDG CUSTODIAL SUPPLIES	100,174.25	132,495.00	132,495.00	150,010.59	146,000.00	10.2%
01402772 - 533116	SCHOOL MAINTENANCE SUPPLIES	88,117.20	98,000.00	98,000.00	85,651.27	98,000.00	0.0%
PW FACILITY MAINTENANCE SUPPLIES & MATERIAL TOTAL		482,000.38	760,995.00	760,995.00	737,981.50	777,750.00	2.2%
402 PW FACILITY MAINTENANCE BUDGET TOTAL		3,673,460.87	4,302,805.44	4,302,805.44	4,058,444.55	4,408,026.00	2.4%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 26 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

422 PUBLIC WORKS HIGHWAY

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PUBLIC WORKS HIGHWAY SALARIES							
014221 - 511000	SALARY & WAGES	238,685.00	252,121.00	252,121.00	213,725.39	269,586.00	6.9%
014221 - 512004	INTERNS & SEASONAL STAFFING	4,560.00	4,800.00	4,800.00	3,240.00	4,800.00	0.0%
014221 - 513000	OVERTIME	30,414.18	32,603.00	32,603.00	28,256.45	32,603.00	0.0%
PUBLIC WORKS HIGHWAY SALARIES TOTAL		273,659.18	289,524.00	289,524.00	245,221.84	306,989.00	6.0%
PUBLIC WORKS HIGHWAY CONTRACTUAL							
014222 - 520200	TRAFFIC SIGNALS MAINTENANCE	10,463.99	17,000.00	17,000.00	13,129.30	17,000.00	0.0%
014222 - 520450	STREET LIGHTING MAINTENANCE	21,171.13	21,400.00	21,400.00	15,000.00	21,400.00	0.0%
014222 - 524000	HIRED EQUIPMENT	22,017.72	32,500.00	32,500.00	4,810.46	32,500.00	0.0%
014222 - 526900	TRAFFIC MARKING	33,711.23	50,000.00	50,000.00	45,006.00	60,000.00	20.0%
014222 - 527100	CATCH BASIN CLEANING	25,608.00	24,000.00	24,000.00	24,000.00	24,000.00	0.0%
014222 - 527101	PW NPDES STORM DRAIN MAINT	0.00	40,000.00	40,000.00	40,000.00	70,000.00	75.0%
014222 - 527102	PW STORM DRAIN MAINTENANCE	1,500.00	15,250.00	15,250.00	24,149.40	15,250.00	0.0%
014222 - 527105	MS4 DRAIN PROGRAM	323.51	24,725.00	24,725.00	25,627.00	44,725.00	80.9%
014222 - 527307	SIDEWALK REPAIRS	-19,244.39	35,100.00	35,100.00	37,457.29	35,100.00	0.0%
014222 - 529012	STREET SWEEPING	56,365.00	50,000.00	50,000.00	45,277.00	50,000.00	0.0%
PUBLIC WORKS HIGHWAY CONTRACTUAL TOTAL		151,916.19	309,975.00	309,975.00	274,456.45	369,975.00	19.4%
PUBLIC WORKS HIGHWAY SUPPLIES & MATERIAL							
014222 - 533000	PAINTS	141.82	8,266.00	8,266.00	7,915.50	8,266.00	0.0%
014222 - 533504	BARRICADE	0.00	2,100.00	2,100.00	0.00	2,100.00	0.0%
014222 - 535800	BUTUMINOUS PATCH	35,113.76	44,000.00	44,000.00	38,805.80	44,000.00	0.0%
014222 - 536000	CEMENT & CONCRETE	1,036.03	4,536.00	4,536.00	0.00	4,536.00	0.0%
014222 - 536210	ROADWAY STRUCTURES	11,833.28	7,560.00	7,560.00	5,000.00	7,560.00	0.0%
014222 - 537200	LUMBER	580.32	2,400.00	2,400.00	2,033.21	2,400.00	0.0%
014222 - 538000	SIGN MATERIALS	7,957.07	15,000.00	15,000.00	13,580.26	15,000.00	0.0%
PUBLIC WORKS HIGHWAY SUPPLIES & MATERIAL TOTAL		56,662.28	83,862.00	83,862.00	67,334.77	83,862.00	0.0%
422 PUBLIC WORKS HIGHWAY BUDGET TOTAL		482,237.65	683,361.00	683,361.00	587,013.06	760,826.00	11.3%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 27 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

423 PUBLIC WORKS SNOW REMOVAL

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PUBLIC WORKS SNOW REMOVAL SALARIES							
014231 - 513000	OVERTIME	212,059.88	125,000.00	125,000.00	186,809.19	125,000.00	0.0%
PUBLIC WORKS SNOW REMOVAL SALARIES TOTAL		212,059.88	125,000.00	125,000.00	186,809.19	125,000.00	0.0%
PUBLIC WORKS SNOW REMOVAL CONTRACTUAL							
014232 - 524000	HIRED EQUIPMENT	344,992.98	248,700.00	248,700.00	378,276.51	273,700.00	10.1%
014232 - 529015	YOUTH SNOW SHOVELING FORCE	0.00	1,000.00	1,000.00	0.00	1,000.00	0.0%
014232 - 529220	WEATHER SERVICE	2,331.00	2,300.00	2,300.00	2,331.00	2,300.00	0.0%
PUBLIC WORKS SNOW REMOVAL CONTRACTUAL TOTAL		347,323.98	252,000.00	252,000.00	380,607.51	277,000.00	9.9%
PUBLIC WORKS SNOW REMOVAL SUPPLIES & MATERIAL							
014232 - 531000	GAS & OIL	41,592.54	15,000.00	15,000.00	61,395.75	15,000.00	0.0%
014232 - 531201	TIRE CHAINS & BELTS	0.00	2,000.00	2,000.00	0.00	2,000.00	0.0%
014232 - 531203	SNOWPLOW PARTS	13,583.93	30,000.00	30,000.00	28,752.11	30,000.00	0.0%
014232 - 531800	MOTOR VEHICLE PARTS & REPAIRS	97,243.32	35,000.00	35,000.00	85,895.33	35,000.00	0.0%
014232 - 533500	TOOLS & HARDWARE	6,898.57	2,000.00	2,000.00	3,714.85	2,000.00	0.0%
014232 - 534900	SALT & CHEMICALS	219,567.16	222,000.00	222,000.00	292,615.85	222,000.00	0.0%
014232 - 535000	SAND & GRAVEL	0.00	15,000.00	15,000.00	0.00	15,000.00	0.0%
014232 - 535401	SNOW REMOVAL MEALS	871.94	2,000.00	2,000.00	1,830.44	2,000.00	0.0%
PUBLIC WORKS SNOW REMOVAL SUPPLIES & MATERIAL TOTAL		379,757.46	323,000.00	323,000.00	474,204.33	323,000.00	0.0%
423 PUBLIC WORKS SNOW REMOVAL BUDGET TOTAL		939,141.32	700,000.00	700,000.00	1,041,621.03	725,000.00	3.6%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 28 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

433 PUBLIC WORKS SANITATION

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PUBLIC WORKS SANITATION SALARIES							
014331 - 511000	SALARY & WAGES	109,344.47	120,593.00	120,593.00	103,563.82	128,060.00	6.2%
014331 - 512000	PART TIME SALARIES & WAGES	7,332.00	7,500.00	7,500.00	8,694.00	7,500.00	0.0%
014331 - 513000	OVERTIME	52,340.52	55,892.00	55,892.00	40,592.74	58,000.00	3.8%
PUBLIC WORKS SANITATION SALARIES TOTAL		169,016.99	183,985.00	183,985.00	152,850.56	193,560.00	5.2%
PUBLIC WORKS SANITATION CONTRACTUAL							
014332 - 522700	TRASH DISPOSAL	430,245.28	569,500.00	569,500.00	588,859.92	578,000.00	1.5%
014332 - 522702	HAZARDOUS COLLECTION	8,877.85	7,000.00	7,000.00	3,777.82	7,000.00	0.0%
014332 - 522710	TRASH & RECYCLING COLLECTION	674,785.24	800,000.00	800,000.00	801,822.90	825,000.00	3.1%
014332 - 522712	RECYCLING	885.50	16,200.00	16,200.00	1,233.45	159,000.00	881.5%
014332 - 524000	HIRED EQUIPMENT	59,788.11	50,000.00	50,000.00	48,710.92	50,000.00	0.0%
PUBLIC WORKS SANITATION CONTRACTUAL TOTAL		1,174,581.98	1,442,700.00	1,442,700.00	1,444,405.01	1,619,000.00	12.2%
433 PUBLIC WORKS SANITATION BUDGET TOTAL		1,343,598.97	1,626,685.00	1,626,685.00	1,597,255.57	1,812,560.00	11.4%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 29 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

475 PW PARK & FORESTRY

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PW PARK & FORESTRY SALARIES							
014751 - 511000	SALARY & WAGES	495,557.62	542,464.00	542,464.00	474,341.43	574,794.00	6.0%
014751 - 512000	PART TIME SALARIES & WAGES	15,318.00	24,000.00	24,000.00	17,647.50	24,000.00	0.0%
014751 - 513000	OVERTIME	52,846.64	42,500.00	42,500.00	42,214.51	42,500.00	0.0%
PW PARK & FORESTRY SALARIES TOTAL		563,722.26	608,964.00	608,964.00	534,203.44	641,294.00	5.3%
PW PARK & FORESTRY CONTRACTUAL							
014752 - 524006	FORESTRY HIRED EQUIPMENT	27,878.75	18,500.00	18,500.00	19,853.25	21,500.00	16.2%
014752 - 524007	PARKS HIRED EQUIPMENT	23,330.82	30,000.00	30,000.00	22,003.27	30,000.00	0.0%
014752 - 527400	IRRIGATION SYSTEM REPAIR	8,791.81	12,000.00	12,000.00	10,000.00	12,000.00	0.0%
014752 - 527806	PLAYGROUND & EQUIP REPAIRS	7,025.19	6,500.00	6,500.00	627.00	6,500.00	0.0%
014752 - 528805	MOWING & MAINTENANCE	27,436.00	68,000.00	68,000.00	40,020.57	68,000.00	0.0%
PW PARK & FORESTRY CONTRACTUAL TOTAL		94,462.57	135,000.00	135,000.00	92,504.09	138,000.00	2.2%
PW PARK & FORESTRY SUPPLIES & MATERIAL							
014752 - 531826	EQUIPMENT & FIELD PARTS	2,691.06	6,500.00	6,500.00	3,367.26	6,500.00	0.0%
014752 - 533050	FIELDMARKING	7,009.25	7,500.00	7,500.00	2,215.95	7,500.00	0.0%
014752 - 533505	LANDSCAPING EQUIP & HARDWARE	2,824.67	6,500.00	6,500.00	0.00	6,500.00	0.0%
014752 - 535200	LANDSCAPING SUPPLIES	52,425.94	54,000.00	54,000.00	63,044.98	54,000.00	0.0%
014752 - 537300	FENCE MATERIALS	6,533.71	4,200.00	4,200.00	1,913.53	4,200.00	0.0%
014752 - 537610	BENCHES & BARRELS	268.56	4,200.00	4,200.00	1,200.00	4,200.00	0.0%
014752 - 537640	ADOPT-A-SITE	343.00	5,000.00	5,000.00	6,397.00	5,000.00	0.0%
PW PARK & FORESTRY SUPPLIES & MATERIAL TOTAL		72,096.19	87,900.00	87,900.00	78,138.72	87,900.00	0.0%
475 PW PARK & FORESTRY BUDGET TOTAL		730,281.02	831,864.00	831,864.00	704,846.25	867,194.00	4.2%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 30 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

485 PW AUTOMOTIVE

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PW AUTOMOTIVE SALARIES							
014851 - 511000	SALARY & WAGES	138,854.47	178,201.00	178,201.00	136,436.57	191,189.00	7.3%
014851 - 513000	OVERTIME	7,562.82	6,484.00	6,484.00	3,344.50	6,484.00	0.0%
PW AUTOMOTIVE SALARIES TOTAL		146,417.29	184,685.00	184,685.00	139,781.07	197,673.00	7.0%
PW AUTOMOTIVE SUPPLIES & MATERIAL							
014852 - 531000	GAS & OIL	70,607.18	140,000.00	140,000.00	45,489.58	140,000.00	0.0%
014852 - 531200	TIRES	15,958.73	21,775.00	21,775.00	16,666.52	21,775.00	0.0%
014852 - 531204	POLICE TIRES	2,267.41	3,308.00	3,308.00	3,555.62	3,308.00	0.0%
014852 - 531205	WELDING SUPPLIES	1,584.31	2,040.00	2,040.00	1,942.10	2,040.00	0.0%
014852 - 531500	BATTERIES	536.23	4,245.00	4,245.00	66.88	4,245.00	0.0%
014852 - 531800	MOTOR VEHICLE PARTS & REPAIRS	101,732.07	98,313.00	98,313.00	122,040.54	98,313.00	0.0%
014852 - 532000	CLEANING & DISINFECTANT SUP	1,774.95	3,360.00	3,360.00	1,679.48	3,360.00	0.0%
014852 - 533500	TOOLS & HARDWARE	4,634.75	4,500.00	4,500.00	3,325.82	4,500.00	0.0%
01485542 - 531804	POLICE MOTOR VEHICLE REPAIRS	14,547.92	25,650.00	25,650.00	30,415.88	25,650.00	0.0%
01485772 - 531814	ALL SCHOOL MV REPAIR	11,533.79	8,400.00	8,400.00	6,988.79	8,400.00	0.0%
PW AUTOMOTIVE SUPPLIES & MATERIAL TOTAL		225,177.34	311,591.00	311,591.00	232,171.21	311,591.00	0.0%
485 PW AUTOMOTIVE BUDGET TOTAL		371,594.63	496,276.00	496,276.00	371,952.28	509,264.00	2.6%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 31 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

491 CEMETERY

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
CEMETERY SALARIES							
014911 - 511000	SALARY & WAGES	199,158.59	206,366.00	206,366.00	171,144.74	189,491.00	-8.2%
014911 - 512000	PART TIME SALARIES & WAGES	22,080.00	24,650.00	24,650.00	9,922.50	24,650.00	0.0%
014911 - 513000	OVERTIME	17,821.45	16,210.00	16,210.00	15,063.74	16,210.00	0.0%
CEMETERY SALARIES TOTAL		239,060.04	247,226.00	247,226.00	196,130.98	230,351.00	-6.8%
CEMETERY CONTRACTUAL							
014912 - 524000	HIRED EQUIPMENT	682.85	4,800.00	4,800.00	3,306.30	4,800.00	0.0%
CEMETERY CONTRACTUAL TOTAL		682.85	4,800.00	4,800.00	3,306.30	4,800.00	0.0%
CEMETERY SUPPLIES & MATERIAL							
014912 - 530704	CEMETERY MARKERS	2,221.34	2,500.00	2,500.00	0.00	2,500.00	0.0%
014912 - 531205	WELDING SUPPLIES	0.00	850.00	850.00	0.00	850.00	0.0%
014912 - 532000	CLEANING & DISINFECTANT SUP	519.76	900.00	900.00	389.87	900.00	0.0%
014912 - 535200	LANDSCAPING SUPPLIES	17,958.91	15,000.00	15,000.00	14,642.84	15,000.00	0.0%
014912 - 536000	CEMENT & CONCRETE	-2,400.00	4,500.00	4,500.00	0.00	4,500.00	0.0%
014912 - 536100	PIPES & FITTINGS	61.92	1,500.00	1,500.00	0.00	1,500.00	0.0%
014912 - 537300	FENCING MATERIALS	0.00	200.00	200.00	4,040.00	200.00	0.0%
CEMETERY SUPPLIES & MATERIAL TOTAL		18,361.93	25,450.00	25,450.00	19,072.71	25,450.00	0.0%
CEMETERY OTHER CHARGES							
014912 - 544310	PROPERTY & CASUALTY INSURANCE	2,400.00	2,400.00	2,400.00	2,400.00	3,300.00	37.5%
CEMETERY OTHER CHARGES TOTAL		2,400.00	2,400.00	2,400.00	2,400.00	3,300.00	37.5%
491 CEMETERY BUDGET TOTAL		260,504.82	279,876.00	279,876.00	220,909.99	263,901.00	-5.7%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 32 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

511 HEALTH

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
HEALTH SALARIES							
015111 - 511000	SALARY & WAGES	405,623.73	448,112.00	448,112.00	356,976.30	473,959.00	5.8%
01511771 - 511000	SALARY SCHOOL NURSE	565,002.53	632,603.00	632,603.00	448,025.36	658,109.00	4.0%
HEALTH SALARIES TOTAL		970,626.26	1,080,715.00	1,080,715.00	805,001.66	1,132,068.00	4.8%
HEALTH CONTRACTUAL							
015112 - 520500	ADVERTISING	0.00	200.00	200.00	0.00	800.00	300.0%
015112 - 521000	PRINTING	398.50	496.00	496.00	265.50	500.00	0.8%
015112 - 522711	SHARPS DISPOSAL	1,505.00	1,764.00	1,764.00	1,330.00	1,800.00	2.0%
015112 - 523000	MILEAGE	297.10	1,000.00	1,000.00	103.89	1,000.00	0.0%
015112 - 524500	PEST CONTROL	19,791.00	18,791.00	18,791.00	18,791.00	24,000.00	27.7%
015112 - 529000	PROFESSIONAL SERVICES	1,778.30	1,366.00	1,366.00	120.00	1,400.00	2.5%
015112 - 529031	ANIMAL SHELTERING	766.16	3,000.00	3,000.00	2,762.30	3,000.00	0.0%
015112 - 529032	INTERFACE	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	0.0%
01511772 - 529000	PROFESSIONAL SERVICES	210.00	9,000.00	9,000.00	3,585.00	9,000.00	0.0%
HEALTH CONTRACTUAL TOTAL		40,746.06	51,617.00	51,617.00	42,957.69	57,500.00	11.4%
HEALTH SUPPLIES & MATERIAL							
015112 - 530501	MISC SUPPLIES	1,638.95	558.00	558.00	853.70	600.00	7.5%
015112 - 533500	TOOLS & HARDWARE	79.69	600.00	600.00	0.00	600.00	0.0%
015112 - 535501	CLOTHING	250.00	250.00	250.00	250.00	250.00	0.0%
01511772 - 532100	MEDICAL & SURGICAL SUPPLES	8,100.55	8,900.00	8,900.00	4,193.60	8,900.00	0.0%
HEALTH SUPPLIES & MATERIAL TOTAL		10,069.19	10,308.00	10,308.00	5,297.30	10,350.00	0.4%
HEALTH OTHER CHARGES							
015112 - 540500	DUES & MEMBERSHIPS	150.00	250.00	250.00	295.00	600.00	140.0%
015112 - 540700	SEMINARS & SCHOOLING	170.00	950.00	950.00	1,295.00	1,500.00	57.9%
015112 - 547000	RIVERSIDE ASSESSMENT	3,100.00	6,200.00	6,200.00	0.00	6,200.00	0.0%
015112 - 547001	COMMUNITAS	8,460.00	8,460.00	8,460.00	0.00	8,460.00	0.0%
HEALTH OTHER CHARGES TOTAL		11,880.00	15,860.00	15,860.00	1,590.00	16,760.00	5.7%
511 HEALTH BUDGET TOTAL		1,033,321.51	1,158,500.00	1,158,500.00	854,846.65	1,216,678.00	5.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 33 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

540 BEEBE ESTATE

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
BEEBE ESTATE CONTRACTUAL							
015402 - 522505	BEEBE ESTATE ELECTRIC	1,104.98	1,800.00	1,800.00	1,128.64	1,800.00	0.0%
015402 - 522605	BEEBE ESTATE GAS	4,662.36	3,900.00	3,900.00	4,128.71	3,900.00	0.0%
015402 - 527700	BUILDING REPAIR & MAINTENANCE	1,932.66	2,000.00	2,000.00	2,523.15	2,000.00	0.0%
BEEBE ESTATE CONTRACTUAL TOTAL		7,700.00	7,700.00	7,700.00	7,780.50	7,700.00	0.0%
BEEBE ESTATE SUPPLIES & MATERIAL							
015402 - 530501	MISC SUPPLIES	200.00	200.00	200.00	0.00	200.00	0.0%
BEEBE ESTATE SUPPLIES & MATERIAL TOTAL		200.00	200.00	200.00	0.00	200.00	0.0%
540 BEEBE ESTATE BUDGET TOTAL		7,900.00	7,900.00	7,900.00	7,780.50	7,900.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 34 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

541 COUNCIL ON AGING

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
COUNCIL ON AGING SALARIES							
015411 - 511000	SALARY & WAGES	173,177.07	226,769.00	226,769.00	177,410.88	252,442.00	11.3%
COUNCIL ON AGING SALARIES TOTAL		173,177.07	226,769.00	226,769.00	177,410.88	252,442.00	11.3%
COUNCIL ON AGING CONTRACTUAL							
015412 - 521000	PRINTING	0.00	50.00	50.00	94.50	600.00	1,100.0%
015412 - 523000	MILEAGE	0.00	100.00	100.00	0.00	100.00	0.0%
015412 - 527304	FIRE ALARM/SPRINKLER INSP	0.00	300.00	300.00	0.00	300.00	0.0%
COUNCIL ON AGING CONTRACTUAL TOTAL		0.00	450.00	450.00	94.50	1,000.00	122.2%
COUNCIL ON AGING SUPPLIES & MATERIAL							
015412 - 530200	COPY MACHINE SUPPLIES	150.00	150.00	150.00	0.00	0.00	-100.0%
015412 - 530501	PROGRAM SUPPLIES	0.00	0.00	0.00	0.00	1,300.00	0.0%
015412 - 532500	HOUSEHOLD SUPPLIES	150.00	150.00	150.00	0.00	0.00	-100.0%
015412 - 534200	BOOKS & PERIODICALS	0.00	50.00	50.00	0.00	0.00	-100.0%
015412 - 535500	UNIFORMS	0.00	0.00	0.00	0.00	500.00	0.0%
COUNCIL ON AGING SUPPLIES & MATERIAL TOTAL		300.00	350.00	350.00	0.00	1,800.00	414.3%
COUNCIL ON AGING OTHER CHARGES							
015412 - 540500	DUES & MEMBERSHIPS	100.00	200.00	200.00	126.59	2,885.00	1,342.5%
COUNCIL ON AGING OTHER CHARGES TOTAL		100.00	200.00	200.00	126.59	2,885.00	1,342.5%
541 COUNCIL ON AGING BUDGET TOTAL		173,577.07	227,769.00	227,769.00	177,631.97	258,127.00	13.3%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 35 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

542 WOMEN'S COMMISSION

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
WOMEN'S COMMISSION OTHER CHARGES							
015422 - 540000	OTHER CHARGES AND EXPENDITURES	0.00	2,000.00	2,000.00	245.00	2,000.00	0.0%
WOMEN'S COMMISSION OTHER CHARGES TOTAL		0.00	2,000.00	2,000.00	245.00	2,000.00	0.0%
542	WOMEN'S COMMISSION BUDGET TOTAL	0.00	2,000.00	2,000.00	245.00	2,000.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 36 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

543 VETERANS

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
VETERANS SALARIES							
015431 - 511000	SALARY & WAGES	146,302.33	148,820.34	148,820.34	138,292.60	152,962.00	2.8%
VETERANS SALARIES TOTAL		146,302.33	148,820.34	148,820.34	138,292.60	152,962.00	2.8%
VETERANS CONTRACTUAL							
015432 - 523000	MILEAGE	0.00	500.00	500.00	0.00	500.00	0.0%
015432 - 525303	SOFTWARE LICENSES	449.00	700.00	700.00	449.00	700.00	0.0%
015432 - 527803	WAR MEMORIALS MAINTENANCE	2,495.92	4,000.00	4,000.00	1,525.88	4,000.00	0.0%
015432 - 529000	PROFESSIONAL SERVICES	0.00	0.00	20,000.00	20,000.00	0.00	0.0%
VETERANS CONTRACTUAL TOTAL		2,944.92	5,200.00	25,200.00	21,974.88	5,200.00	0.0%
VETERANS OTHER CHARGES							
015432 - 540500	DUES & MEMBERSHIPS	25.00	160.00	160.00	75.00	160.00	0.0%
015432 - 540600	EDUCATION/SEMINARS	415.97	2,000.00	2,000.00	38.70	2,000.00	0.0%
015432 - 542501	RENTAL OF QUARTERS - VETERANS	0.00	1,550.00	1,550.00	8.55	1,550.00	0.0%
015432 - 544000	VETERANS' BENEFITS	214,865.17	270,000.00	270,000.00	174,427.14	275,000.00	1.9%
015432 - 544020	OUTREACH PROGRAM	559.96	2,000.00	2,000.00	5.00	2,000.00	0.0%
VETERANS OTHER CHARGES TOTAL		215,866.10	275,710.00	275,710.00	174,554.39	280,710.00	1.8%
543 VETERANS BUDGET TOTAL		365,113.35	429,730.34	449,730.34	334,821.87	438,872.00	2.1%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

City of Melrose
Next Year / Current Year Budget Analysis

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

544 HUMAN RIGHTS

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
HUMAN RIGHTS CONTRACTUAL							
015442 - 521000	PRINTING	275.00	525.00	525.00	500.00	525.00	0.0%
015442 - 529000	PROFESSIONAL SERVICES	2,459.00	2,475.00	2,475.00	950.00	2,475.00	0.0%
HUMAN RIGHTS CONTRACTUAL TOTAL		2,734.00	3,000.00	3,000.00	1,450.00	3,000.00	0.0%
544 HUMAN RIGHTS BUDGET TOTAL		2,734.00	3,000.00	3,000.00	1,450.00	3,000.00	0.0%

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 38 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

545 DISABILITY COMMISSION

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
DISABILITY COMMISSION OTHER CHARGES							
015452 - 540000	OTHER CHARGES AND EXPENDITURES	0.00	2,500.00	2,500.00	436.80	2,500.00	0.0%
DISABILITY COMMISSION OTHER CHARGES TOTAL		0.00	2,500.00	2,500.00	436.80	2,500.00	0.0%
545	DISABILITY COMMISSION BUDGET TOTAL	0.00	2,500.00	2,500.00	436.80	2,500.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 39 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

611 LIBRARY

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
LIBRARY SALARIES							
016111 - 511000	SALARY & WAGES	872,970.77	941,814.12	941,814.12	854,706.79	988,138.00	4.9%
016111 - 513000	OVERTIME	10,663.58	15,225.00	15,225.00	7,480.97	15,454.00	1.5%
LIBRARY SALARIES TOTAL		883,634.35	957,039.12	957,039.12	862,187.76	1,003,592.00	4.9%
LIBRARY CONTRACTUAL							
016112 - 521000	PRINTING	2,694.03	1,000.00	1,000.00	0.00	1,000.00	0.0%
016112 - 521500	POSTAGE	1,192.20	1,500.00	1,500.00	944.15	1,400.00	-6.7%
016112 - 522000	TELEPHONE	4,126.58	2,500.00	2,500.00	1,298.12	2,500.00	0.0%
016112 - 523000	MILEAGE	0.00	500.00	500.00	17.92	250.00	-50.0%
016112 - 525104	NOBLE ASSESSMENT & MAINTENANCE	51,166.02	51,166.00	51,166.00	42,638.35	52,087.00	1.8%
016112 - 527702	CONTRACT MAINTENANCE	10,601.00	13,241.00	13,241.00	12,580.60	15,235.00	15.1%
LIBRARY CONTRACTUAL TOTAL		69,779.83	69,907.00	69,907.00	57,479.14	72,472.00	3.7%
LIBRARY SUPPLIES & MATERIAL							
016112 - 530100	COMPUTER PURCHASES & UPGRADES	1,500.73	1,500.00	1,500.00	1,500.00	1,500.00	0.0%
016112 - 530500	OFFICE SUPPLIES	5,076.61	8,000.00	8,000.00	8,000.00	8,000.00	0.0%
016112 - 534100	AUDIO VISUAL MATERIALS	2,240.70	5,000.00	5,000.00	3,185.72	4,000.00	-20.0%
016112 - 534150	VIDEO FORMATS	2,940.83	5,400.00	5,400.00	2,450.79	4,000.00	-25.9%
016112 - 534200	BOOKS & PERIODICALS	63,833.04	42,000.00	42,000.00	45,989.93	42,000.00	0.0%
016112 - 534210	ELECTRONIC FORMATS	6,149.15	6,437.00	6,437.00	1,793.04	6,530.00	1.4%
016112 - 534220	NETWORK ECONTENT	16,325.00	16,325.00	16,325.00	16,325.00	18,407.00	12.8%
016112 - 534230	DOWNLOADABLE AV	13,493.14	7,319.00	7,319.00	7,319.00	10,069.00	37.6%
016112 - 534240	ELECTRONIC DATABASES	15,270.95	14,671.00	14,671.00	14,671.00	16,026.00	9.2%
016112 - 534300	LIBRARY MUSEUM PASSES	350.00	2,000.00	2,000.00	2,000.00	2,000.00	0.0%
016112 - 534800	RECREATIONAL SUPPLIES	800.85	1,000.00	1,000.00	1,000.00	1,000.00	0.0%
LIBRARY SUPPLIES & MATERIAL TOTAL		127,981.00	109,652.00	109,652.00	104,234.48	113,532.00	3.5%
LIBRARY OTHER CHARGES							
016112 - 540500	DUES & MEMBERSHIPS	373.00	300.00	300.00	620.00	300.00	0.0%
016112 - 540600	EDUCATION/SEMINARS	49.00	500.00	500.00	129.00	500.00	0.0%
016112 - 542700	RECREATIONAL PROGRAMS	2,978.00	2,600.00	2,600.00	2,485.00	2,600.00	0.0%
LIBRARY OTHER CHARGES TOTAL		3,400.00	3,400.00	3,400.00	3,234.00	3,400.00	0.0%
611 LIBRARY BUDGET TOTAL		1,084,795.18	1,139,998.12	1,139,998.12	1,027,135.38	1,192,996.00	4.6%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 40 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

631 RECREATION

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
RECREATION SALARIES							
016311 - 511000	SALARY & WAGES	44,130.18	44,130.18	44,130.18	35,779.56	64,130.00	45.3%
RECREATION SALARIES TOTAL		44,130.18	44,130.18	44,130.18	35,779.56	64,130.00	45.3%
RECREATION OTHER CHARGES							
016312 - 542702	INCLUSIVE PROGRAMMING	3,600.00	3,600.00	3,600.00	2,049.30	3,600.00	0.0%
016312 - 542704	RECREATION SCHOLARSHIP	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.0%
016312 - 548950	COMMUNITY OUTREACH	2,500.00	2,500.00	2,500.00	2,564.23	2,500.00	0.0%
RECREATION OTHER CHARGES TOTAL		10,100.00	10,100.00	10,100.00	8,613.53	10,100.00	0.0%
RECREATION CAPITAL OUTLAY							
016312 - 551067	TEEN PROGRAMMING	9,800.00	9,800.00	9,800.00	8,189.50	9,800.00	0.0%
RECREATION CAPITAL OUTLAY TOTAL		9,800.00	9,800.00	9,800.00	8,189.50	9,800.00	0.0%
631 RECREATION BUDGET TOTAL		64,030.18	64,030.18	64,030.18	52,582.59	84,030.00	31.2%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 41 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

652 PINE BANKS

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PINE BANKS SALARIES							
016521 - 511000	SALARY & WAGES	211,418.04	211,467.00	211,467.00	127,048.08	213,514.00	1.0%
016521 - 513000	OVERTIME	1,802.56	6,100.00	6,100.00	1,960.43	6,100.00	0.0%
PINE BANKS SALARIES TOTAL		213,220.60	217,567.00	217,567.00	129,008.51	219,614.00	0.9%
PINE BANKS CONTRACTUAL							
016522 - 522000	TELEPHONE	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.0%
016522 - 522500	ELECTRICITY	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	0.0%
016522 - 527500	MOTOR VEHICLE REPAIR & MAINT	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.0%
016522 - 527700	BUILDING REPAIR & MAINTENANCE	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.0%
016522 - 528600	AUDITING SERVICES	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	0.0%
016522 - 528804	ATHLETIC FIELD MAINT	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00	0.0%
016522 - 529000	PROFESSIONAL SERVICES	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.0%
PINE BANKS CONTRACTUAL TOTAL		44,300.00	44,300.00	44,300.00	44,300.00	44,300.00	0.0%
PINE BANKS SUPPLIES & MATERIAL							
016522 - 530500	OFFICE SUPPLIES	500.00	500.00	500.00	500.00	500.00	0.0%
016522 - 530800	HEATING FUEL	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	0.0%
016522 - 531000	GAS & OIL	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	0.0%
016522 - 532000	CLEANING & DISINFECTANT SUP	500.00	500.00	500.00	500.00	500.00	0.0%
016522 - 533000	PAINTS	500.00	500.00	500.00	500.00	500.00	0.0%
016522 - 533500	TOOLS & HARDWARE	500.00	500.00	500.00	500.00	500.00	0.0%
016522 - 535100	PARKS & FIELDS MAINTENANCE SUP	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.0%
016522 - 537200	LUMBER	500.00	500.00	500.00	500.00	500.00	0.0%
PINE BANKS SUPPLIES & MATERIAL TOTAL		40,500.00	40,500.00	40,500.00	40,500.00	40,500.00	0.0%
PINE BANKS OTHER CHARGES							
016522 - 543201	WORKERS' COMP INS - PINE BANKS	4,225.00	5,225.00	5,225.00	5,225.00	5,225.00	0.0%
016522 - 544320	FIRE INSURANCE	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.0%
016522 - 544325	PINE BANKS LIABILITY INSURANCE	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	0.0%
016522 - 544330	AUTO INSURANCE	1,750.00	1,750.00	1,750.00	1,750.00	1,750.00	0.0%
PINE BANKS OTHER CHARGES TOTAL		9,225.00	10,225.00	10,225.00	10,225.00	10,225.00	0.0%
PINE BANKS CAPITAL OUTLAY							
016523 - 551095	PINE BANKS EQUIPMENT	10,700.00	7,500.00	7,500.00	7,500.00	7,500.00	0.0%
PINE BANKS CAPITAL OUTLAY TOTAL		10,700.00	7,500.00	7,500.00	7,500.00	7,500.00	0.0%
652 PINE BANKS BUDGET TOTAL		317,945.60	320,092.00	320,092.00	231,533.51	322,139.00	0.6%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 42 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

692 COMMUNITY EVENTS

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
COMMUNITY EVENTS MISCELLANEOUS							
016922 - 560300	CELEBRATIONS EXPENSE	0.00	6,000.00	6,000.00	0.00	6,000.00	0.0%
016922 - 560301	CELEBRATIONS - VETERANS	0.00	2,000.00	2,000.00	0.00	2,000.00	0.0%
COMMUNITY EVENTS MISCELLANEOUS TOTAL		0.00	8,000.00	8,000.00	0.00	8,000.00	0.0%
692	COMMUNITY EVENTS BUDGET TOTAL	0.00	8,000.00	8,000.00	0.00	8,000.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 43 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

693 MEMORIAL BUILDING

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
MEMORIAL BUILDING SALARIES							
016931 - 511000	SALARY & WAGES	99,585.81	146,700.00	146,700.00	105,562.80	152,183.00	3.7%
MEMORIAL BUILDING SALARIES TOTAL		99,585.81	146,700.00	146,700.00	105,562.80	152,183.00	3.7%
MEMORIAL BUILDING CONTRACTUAL							
016932 - 522500	ELECTRICITY	11,933.36	20,700.00	20,700.00	12,832.42	20,700.00	0.0%
016932 - 522600	GAS HEAT	12,267.71	12,295.00	12,295.00	11,220.04	12,295.00	0.0%
016932 - 527303	ELEVATOR MAINTENANCE	4,518.48	4,632.00	4,632.00	4,878.60	5,200.00	12.3%
016932 - 527700	BUILDING REPAIR & MAINTENANCE	9,130.84	6,273.00	6,273.00	1,312.69	6,273.00	0.0%
016932 - 529000	PROFESSIONAL SERVICES	19,616.40	15,000.00	15,000.00	16,754.31	16,000.00	6.7%
MEMORIAL BUILDING CONTRACTUAL TOTAL		57,466.79	58,900.00	58,900.00	46,998.06	60,468.00	2.7%
MEMORIAL BUILDING SUPPLIES & MATERIAL							
016932 - 530501	MISC SUPPLIES	4,117.59	5,170.00	5,170.00	4,259.30	5,170.00	0.0%
016932 - 530508	MARKETING SUPPLIES	194.95	800.00	800.00	95.00	800.00	0.0%
MEMORIAL BUILDING SUPPLIES & MATERIAL TOTAL		4,312.54	5,970.00	5,970.00	4,354.30	5,970.00	0.0%
693 MEMORIAL BUILDING BUDGET TOTAL		161,365.14	211,570.00	211,570.00	156,915.16	218,621.00	3.3%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 44 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

711 MUNICIPAL DEBT

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
MUNICIPAL DEBT MISCELLANEOUS							
017112 - 565000	MUNICIPAL DEBT	2,885,400.00	2,193,500.00	2,193,500.00	2,193,500.00	2,190,000.00	-0.2%
017112 - 565010	EXEMPT PRINCIPAL	1,463,009.35	1,525,409.35	1,525,409.35	1,525,409.35	1,588,910.00	4.2%
MUNICIPAL DEBT MISCELLANEOUS TOTAL		4,348,409.35	3,718,909.35	3,718,909.35	3,718,909.35	3,778,910.00	1.6%
711	MUNICIPAL DEBT BUDGET TOTAL	4,348,409.35	3,718,909.35	3,718,909.35	3,718,909.35	3,778,910.00	1.6%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 45 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

751 MUNICIPAL DEBT INTEREST

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
MUNICIPAL DEBT INTEREST OTHER CHARGES							
017512 - 549102	MUNICIPAL DEBT INTEREST	1,072,273.87	1,014,965.10	1,014,965.10	1,014,965.04	920,261.00	-9.3%
017512 - 549103	EXEMPT INTEREST	468,530.68	412,160.50	412,160.50	412,160.50	353,273.00	-14.3%
MUNICIPAL DEBT INTEREST OTHER CHARGES TOTAL		1,540,804.55	1,427,125.60	1,427,125.60	1,427,125.54	1,273,534.00	-10.8%
751	MUNICIPAL DEBT INTEREST BUDGET TOTAL	1,540,804.55	1,427,125.60	1,427,125.60	1,427,125.54	1,273,534.00	-10.8%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 46 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

752 PROJECTED DEBT & TEMP INTEREST

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PROJECTED DEBT & TEMP INTEREST OTHER CHARGES							
017522 - 549100	PROJECTED DEBT & TEMP INTEREST	0.00	84,283.48	74,283.48	0.00	31,777.00	-62.3%
PROJECTED DEBT & TEMP INTEREST OTHER CHARGES TOTAL		0.00	84,283.48	74,283.48	0.00	31,777.00	-62.3%
752	PROJECTED DEBT & TEMP INTEREST BUDGET TOTAL	0.00	84,283.48	74,283.48	0.00	31,777.00	-62.3%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 47 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

911 PENSION							
Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
PENSION SALARIES							
019111 - 511010	CONTRIBUTORY RETIREMENT	6,396,652.00	6,650,843.00	6,650,843.00	6,650,843.00	7,039,967.00	5.9%
PENSION SALARIES TOTAL		6,396,652.00	6,650,843.00	6,650,843.00	6,650,843.00	7,039,967.00	5.9%
911 PENSION BUDGET TOTAL		6,396,652.00	6,650,843.00	6,650,843.00	6,650,843.00	7,039,967.00	5.9%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 48 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

912 WORKER'S COMPENSATION

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
WORKER'S COMPENSATION OTHER CHARGES							
019122 - 543100	WORKERS' COMP MEDICAL	98,830.57	100,000.00	100,000.00	97,762.95	100,000.00	0.0%
019122 - 543101	WORKERS' COMP EXPENSES	42,167.01	50,000.00	50,000.00	33,660.93	50,000.00	0.0%
019122 - 543102	WORKERS' COMP BENEFITS	157,698.10	200,000.00	200,000.00	149,530.63	200,000.00	0.0%
019122 - 543200	INDEMNIFICATION	19,065.69	70,000.00	70,000.00	5,932.03	70,000.00	0.0%
WORKER'S COMPENSATION OTHER CHARGES TOTAL		317,761.37	420,000.00	420,000.00	286,886.54	420,000.00	0.0%
912	WORKER'S COMPENSATION BUDGET TOTAL	317,761.37	420,000.00	420,000.00	286,886.54	420,000.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 49 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

913 UNEMPLOYMENT

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
UNEMPLOYMENT OTHER CHARGES							
019132 - 544400	UNEMPLOYMENT EXPENSES	60,906.02	100,000.00	100,000.00	31,585.15	100,000.00	0.0%
UNEMPLOYMENT OTHER CHARGES TOTAL		60,906.02	100,000.00	100,000.00	31,585.15	100,000.00	0.0%
913	UNEMPLOYMENT BUDGET TOTAL	60,906.02	100,000.00	100,000.00	31,585.15	100,000.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 50 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

914 EMPLOYEE BENEFITS

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
EMPLOYEE BENEFITS SALARIES							
019141 - 511000	SALARY & WAGES	76,640.48	86,610.18	86,610.18	67,333.06	92,736.00	7.1%
EMPLOYEE BENEFITS SALARIES TOTAL		76,640.48	86,610.18	86,610.18	67,333.06	92,736.00	7.1%
EMPLOYEE BENEFITS OTHER CHARGES							
019142 - 549201	GROUP HEALTH PROVIDERS	10,746,647.29	11,927,565.00	11,927,565.00	9,610,150.85	12,482,900.00	4.7%
019142 - 549214	LIFE INSURANCE PREMIUM	86,070.70	118,000.00	118,000.00	79,482.91	118,000.00	0.0%
019142 - 549215	SENTINEL FSA PREMIUM	36,725.50	17,500.00	17,500.00	30,672.73	17,500.00	0.0%
019142 - 549217	PART B MEDICARE PREMIUM (70%)	716,240.04	780,000.00	780,000.00	766,188.08	785,000.00	0.6%
019142 - 549218	PART B MEDICARE PENALTIES	29,393.90	35,000.00	35,000.00	24,060.00	35,000.00	0.0%
019142 - 549223	HIATUS REIMBURSEMENT	11,684.15	0.00	0.00	5,121.92	0.00	0.0%
019142 - 549224	HEALTH OPT-OUT PROGRAM	817,296.45	867,500.00	867,500.00	666,045.59	892,500.00	2.9%
EMPLOYEE BENEFITS OTHER CHARGES TOTAL		12,444,058.03	13,745,565.00	13,745,565.00	11,181,722.08	14,330,900.00	4.3%
914	EMPLOYEE BENEFITS BUDGET TOTAL	12,520,698.51	13,832,175.18	13,832,175.18	11,249,055.14	14,423,636.00	4.3%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 51 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

916 MEDICARE TAX CITY PORTION

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
MEDICARE TAX CITY PORTION OTHER CHARGES							
019162 - 548000	MEDICARE TAX, CITY PORTION	820,706.06	877,000.00	877,000.00	692,758.29	885,000.00	0.9%
MEDICARE TAX CITY PORTION OTHER CHARGES TOTAL		820,706.06	877,000.00	877,000.00	692,758.29	885,000.00	0.9%
916	MEDICARE TAX CITY PORTION BUDGET TOTAL	820,706.06	877,000.00	877,000.00	692,758.29	885,000.00	0.9%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 52 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

930 DEPARTMENTAL EQUIPMENT

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
DEPARTMENTAL EQUIPMENT CONTRACTUAL							
019302 - 525305	IT COMMUNITY NOTIFICATION SYST	8,324.00	10,800.00	10,800.00	10,432.96	0.00	-100.0%
019302 - 527602	INFO TECH COPY MACHINE LEASE	7,558.55	27,707.00	27,707.00	28,071.84	27,707.00	0.0%
DEPARTMENTAL EQUIPMENT CONTRACTUAL TOTAL		15,882.55	38,507.00	38,507.00	38,504.80	27,707.00	-28.0%
DEPARTMENTAL EQUIPMENT SUPPLIES & MATERIAL							
019302 - 530100	IT COMPUTER PURCHASES & UPGRAD	5,644.32	28,000.00	28,000.00	20,040.78	28,000.00	0.0%
019302 - 530103	IT PRINTER PURCHASES	1,969.22	2,000.00	2,000.00	0.00	2,000.00	0.0%
019302 - 530500	OFFICE SUPPLIES	6,404.94	24,000.00	24,000.00	35,357.85	33,329.00	38.9%
DEPARTMENTAL EQUIPMENT SUPPLIES & MATERIAL TOTAL		14,018.48	54,000.00	54,000.00	55,398.63	63,329.00	17.3%
DEPARTMENTAL EQUIPMENT CAPITAL OUTLAY							
019303 - 551059	PERMITTING SOFTWARE	67,534.23	60,000.00	60,000.00	49,235.15	60,000.00	0.0%
DEPARTMENTAL EQUIPMENT CAPITAL OUTLAY TOTAL		67,534.23	60,000.00	60,000.00	49,235.15	60,000.00	0.0%
930 DEPARTMENTAL EQUIPMENT BUDGET TOTAL		97,435.26	152,507.00	152,507.00	143,138.58	151,036.00	-1.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 53 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

931 CAPITAL OUTLAY

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
CAPITAL OUTLAY CAPITAL OUTLAY							
019313 - 551049	POLICE VEHICLES	-28,084.00	0.00	0.00	0.00	0.00	0.0%
019313 - 551098	CITY IT TECHNOLOGY	-211,000.00	50,000.00	50,000.00	0.00	50,000.00	0.0%
019313 - 551099	PINE BANKS CAPITAL PROJECTS	101,294.18	101,294.18	101,294.18	101,294.18	101,295.00	0.0%
019313 - 551102	PINE BANKS FACILITY SHED	0.00	48,597.67	48,597.67	48,597.67	48,598.00	0.0%
019313 - 551155	MUNIS UPGRADES	-39,874.33	0.00	0.00	0.00	0.00	0.0%
019313 - 551156	PHONE SYSTEM	-450.48	0.00	0.00	0.00	0.00	0.0%
01931773 - 551097	SCHOOL IT	0.00	50,000.00	50,000.00	2,646.63	50,000.00	0.0%
CAPITAL OUTLAY CAPITAL OUTLAY TOTAL		-178,114.63	249,891.85	249,891.85	152,538.48	249,893.00	0.0%
931 CAPITAL OUTLAY BUDGET TOTAL		-178,114.63	249,891.85	249,891.85	152,538.48	249,893.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 12:10 pm

City of Melrose
Next Year / Current Year Budget Analysis

Page 54 of 55

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

942 STABILIZATION FUNDS

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
STABILIZATION FUNDS MISCELLANEOUS							
019422 - 561300	STABILIZATION TRUST	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.0%
019422 - 561400	OPEB TRUST	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.0%
STABILIZATION FUNDS MISCELLANEOUS TOTAL		100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	0.0%
942	STABILIZATION FUNDS BUDGET TOTAL	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	0.0%

Attachment: Fiscal2023-OperatingBudget5-10-22 (ORDER-2022-119 : Fiscal 2023 Operating Budget)

City of Melrose
Next Year / Current Year Budget Analysis

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
0100 GENERAL FUND

Account	Account Description	2021 YTD Spent	2022 Orig Budget	2022 Revised Budget	2022 YTD Spent	2023 Mayor	PCT Change
General Fund BUDGET TOTAL		52,799,158.59	91,000,522.33	91,519,415.33	50,843,886.69	95,256,080.00	4.7%

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CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
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PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
112	CITY COUNCIL					
51	SALARIES					
011121	511000 - SALARY & WAGES					
	GHOBRIAL, ANDREW		1.00	61,151.00	105,751.00 *	
	CLERK OF COMMITTEES				61,151.00	
	CITY COUNCILORS		11.00	4,000.00		44,000.00
	UNUSED SICK TIME		1.00	600.00		600.00
	TOTAL SALARIES					105,751.00
	TOTAL CITY COUNCIL					105,751.00
121	MAYOR					
51	SALARIES					
011211	511000 - SALARY & WAGES					
	BRODEUR, PAUL		1.00	127,404.00	311,268.00 *	
	MAYOR				127,404.00	
	WALL, LILY		1.00	65,703.00		65,703.00
	COMMUNICATIONS & OUTREACH					
	COORDINATOR					
	FLEISCHMAN, MARGOT		1.00	96,896.00		96,896.00
	DIRECTOR OF STRATEGIC					
	INITIATIVES & COMMUNICATIONS					
	REQUESTED POSITION		1.00	19,965.00		19,965.00
	PART TIME ADMIN					
	UNUSED SICK TIME		1.00	1,300.00		1,300.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgoldenCITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORTP
bgnyrpts 2

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES					311,268.00
	TOTAL MAYOR					311,268.00
135	AUDITOR					
51	SALARIES					
011351	511000 - SALARY & WAGES					
	DELLO RUSSO, PATRICK CFO/CITY AUDITOR		1.00	158,347.00	394,042.00 *	158,347.00
	GOLDEN, KERRIANN ASSISTANT CITY AUDITOR		1.00	96,125.00		96,125.00
	IRVIN, JILL ACCOUNTS PAYABLE		1.00	64,914.00		64,914.00
	KENAWELL, KATIE FINANCE MANAGER		1.00	72,256.00		72,256.00
	UNUSED SICK TIME		1.00	2,400.00		2,400.00
	TOTAL SALARIES					394,042.00
	TOTAL AUDITOR					394,042.00
141	ASSESSORS					
51	SALARIES					
011411	511000 - SALARY & WAGES					
	MACLELLAN, SARAH CHIEF ASSESSOR		1.00	93,979.00	233,867.00 *	93,979.00
	HOARE, TRISTAN ASSISTANT ASSESSOR		1.00	53,553.00		53,553.00
	VACANCY HEAD CLERK		1.00	59,165.00		59,165.00
	PITTS, JANE		1.00	12,279.00		12,279.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

P
bgnyrpts 3

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	GIS ANALYST					
	BOARD OF ASSESSORS		3.00	4,347.00		13,041.00
	SICK LEAVE INCENTIVE		1.00	1,850.00		1,850.00
	TOTAL SALARIES					233,867.00
	TOTAL ASSESSORS					233,867.00
145	TREASURER/COLLECTOR					
51	SALARIES					
011451	511000 - SALARY & WAGES					
	ARMATA, KATHRYN TREASURER COLLECTOR		1.00	114,308.00		380,331.00 *
	CIAMPI, STEPHANIE ASSISTANT TREASURER		1.00	77,590.00		77,590.00
	DEAN, PATRICIA HEAD CLERK		1.00	60,567.00		60,567.00
	OLESKY, RENEE CLERK		1.00	42,321.00		42,321.00
	NICHOLS, ANDREA PAYROLL CLERK		1.00	37,725.00		37,725.00
	VERMA, MONIKA CLERK		1.00	44,220.00		44,220.00
	SICK LEAVE INCENTIVE		1.00	3,600.00		3,600.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

P
bgnyrpts 4

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES					380,331.00
	TOTAL TREASURER/COLLECTOR					380,331.00
151	CITY SOLICITOR					
51	SALARIES					
011511	511000 - SALARY & WAGES					
	COGAVIN, KELLY EXECUTIVE ASSISTANT		1.00	76,182.00		211,736.00 *
						76,182.00
	PHILLIPS, SHANNON CITY SOLICITOR		1.00	134,354.00		134,354.00
	SICK LEAVE INCENTIVE		1.00	1,200.00		1,200.00
01151771	511000 - SALARY & WAGES					
	LINDQUIST, AMY ASSISTANT SOLICITOR FOR SCHOOL & LABOR		1.00	111,533.00		111,533.00 *
						111,533.00
	SICK LEAVE INCENTIVE		.00	.00		.00
	TOTAL SALARIES					323,269.00
	TOTAL CITY SOLICITOR					323,269.00
152	HUMAN RESOURCES					
51	SALARIES					
011521	511000 - SALARY & WAGES					
	LATTA, POLINA DIRECTOR OF HUMAN RESOURCES		1.00	81,268.00		146,614.00 *
						81,268.00
	BARRETT, DIANE HUMAN RESOURCE COORDINATOR		1.00	37,409.00		37,409.00
	TRAVERS, MATTHEW HUMAN RESOURCE ASSISTANT		1.00	27,187.00		27,187.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

5
bgnyrpts

**ACCOUNTS FOR:
GENERAL FUND**

ACCOUNTS FOR:		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
GENERAL FUND			1.00	750.00		750.00
SICK LEAVE INCENTIVE						
TOTAL SALARIES						146,614.00
TOTAL HUMAN RESOURCES						146,614.00
155	INFORMATION TECHNOLOGY					
51	SALARIES					
011551	511000 - SALARY & WAGES					396,766.00 *
	ELLIS, NEAL DIRECTOR OF IT (CITY & SCHOOL)		1.00	87,431.00		87,431.00
	CAMERLENGO, JARED IT ANALYST		1.00	75,665.00		75,665.00
	SMULLIGAN, THOMAS ASSISTANT IT DIRECTOR		1.00	94,255.00		94,255.00
	CARDILLO, DONNA SYSTEMS ANALYST		1.00	64,244.00		64,244.00
	NICHOLS, ANDREA AP CLERK STIPEND		1.00	3,500.00		3,500.00
	VACANCY ANALYST		1.00	69,101.00		69,101.00
	SICK LEAVE INCENTIVE		1.00	2,570.00		2,570.00

05/10/2022 14:27
kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

P
bgnyrpts 6

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES					396,766.00
	TOTAL INFORMATION TECHNOLOGY					396,766.00
161	CITY CLERK					
51	SALARIES					
011611	511000 - SALARY & WAGES					285,137.00 *
	FOOTE, KRISTIN CITY CLERK		1.00	97,082.00		97,082.00
	PERPERIAN, JOANNE ASSISTANT CITY CLERK		1.00	70,158.00		70,158.00
	TAVOR, DANIEL ELECTIONS ADMINISTRATOR		1.00	59,247.00		59,247.00
	ARDIZZONI, DIANE ADMINISTRATIVE CLERK		1.00	56,250.00		56,250.00
	SICK LEAVE INCENTIVE		1.00	2,400.00		2,400.00
	TOTAL SALARIES					285,137.00
	TOTAL CITY CLERK					285,137.00
162	ELECTION/REGISTRAR					
51	SALARIES					
011621	511000 - SALARY & WAGES					4,569.00 *
	BOARD OF REGISTRARS		3.00	1,023.00		3,069.00
	FOOTE, KIRSTIN CITY CLERK/BOARD OF REGISTRARS		1.00	1,500.00		1,500.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

P
bgnyrpts 7

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES					4,569.00
	TOTAL ELECTION/REGISTRAR					4,569.00
171	CONSERVATION					
51	SALARIES					
011711	511000 - SALARIES					15,200.00 *
	DEVLIN, ERIC		1.00	15,200.00		15,200.00
	CONSERVATION COMMISSION AGENT					
	TOTAL SALARIES					15,200.00
	TOTAL CONSERVATION					15,200.00
175	PLANNING BOARD					
51	SALARIES					
011751	511000 - SALARY & WAGES					362,014.00 *
	MASSA, LORI		1.00	73,349.00		73,349.00
	SENIOR PLANNER					
	GAFFEY, DENISE		1.00	133,067.00		133,067.00
	DIRECTOR OF COMMUNITY					
	DEVELOPMENT					
	PITTS, JANE		1.00	61,507.00		61,507.00
	ACCOUNTING MANAGER & GIS					
	ANALYST					
	GROVER, MARTHA		1.00	30,390.00		30,390.00
	ENERGY EFFICIENCY MANAGER					
	NOVISKI, MAYA		1.00	60,701.00		60,701.00
	ASSISTANT PLANNER					
	SICK LEAVE INCENTIVE		1.00	3,000.00		3,000.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

 CITY OF MELROSE
 NEXT YEAR BUDGET DETAIL REPORT

 P
 bgnyrpts 8

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

 ACCOUNTS FOR:
 GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES					362,014.00
	TOTAL PLANNING BOARD					362,014.00
211	POLICE					
51	SALARIES					
012111	511000 - SALARY & WAGES					
	AKELL, DAVID		1.00	98,853.00	4,657,560.00 *	98,853.00
	SERGEANT					
	ALLEY, RON		1.00	82,274.00		82,274.00
	PATROL OFFICER					
	APPLEGATE, JAMES		1.00	94,865.00		94,865.00
	PATROL OFFICER					
	BALDWIN, ASHLEY		1.00	65,518.00		65,518.00
	PATROL OFFICER					
	BARRANCO, ALEX		1.00	85,749.00		85,749.00
	PATROL OFFICER					
	BROWN, ALAN		1.00	94,423.00		94,423.00
	PATROL OFFICER					
	COLLINS, JOSEPH		1.00	88,096.00		88,096.00
	PATROL OFFICER					
	CONNORS, RICHARD		1.00	72,799.00		72,799.00
	PATROL OFFICER					
	COONEY, RICHARD		1.00	90,541.00		90,541.00
	SERGEANT					
	CROWLEY, JOSHUA		1.00	110,554.00		110,554.00
	SERGEANT					
	DOHERTY, JOHN		1.00	74,505.00		74,505.00
	PATROL OFFICER					

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P
bgnyrpts 9
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

	VENDOR	QUANTITY	UNIT COST	2023	MAYOR
DIFRANZA, LEVI		1.00	79,945.00		79,945.00
EHLERS, DANIEL PATROL OFFICER		1.00	73,536.00		73,536.00
FORESTELL, GREG PATROL OFFICER		1.00	72,850.00		72,850.00
GALVIN, STEPHEN PATROL OFFICER		1.00	75,375.00		75,375.00
GOC, JONATHAN SERGEANT		1.00	113,330.00		113,330.00
GOODHUE, JOHN PATROL OFFICER		1.00	69,233.00		69,233.00
GRANT, THOMAS PATROL OFFICER		1.00	62,735.00		62,735.00
GREEN, RICHARD PATROL OFFICER		1.00	79,656.00		79,656.00
HALL, ROBERT PARKING ENFORCEMENT		1.00	20,048.00		20,048.00
HANLEY, DANIEL PATROL OFFICER		1.00	72,794.00		72,794.00
HICKEY, CAMERON PATROL OFFICER		1.00	69,934.00		69,934.00
KAESTNER, LUCAS PATROL OFFICER		1.00	75,407.00		75,407.00
KARELAS, ERNIE PARKING ENFORCEMENT		1.00	11,925.00		11,925.00
LADNER, BRIAN SERGEANT		1.00	105,855.00		105,855.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P
10
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

	VENDOR	QUANTITY	UNIT COST	2023	MAYOR
LYLE, MICHAEL CHIEF/NEW CHIEF		1.00	145,988.00		145,988.00
LYNCH, MICHAEL SERGEANT		1.00	111,877.00		111,877.00
MACINTOSH, NIKOLAUS SERGEANT		1.00	93,770.00		93,770.00
MACKEY, DAVID LIEUTENANT		1.00	128,508.00		128,508.00
MACLEOD, DEBORAH PART TIME ACCOUNTING CLERK		1.00	19,561.00		19,561.00
MAHER, TIM LIEUTENANT		1.00	130,616.00		130,616.00
MALONEY, MICHAEL PATROL OFFICER		1.00	69,445.00		69,445.00
MANN, ROBERT PATROL OFFICER		1.00	88,627.00		88,627.00
MCMAMARA, PAUL SERGEANT		1.00	114,299.00		114,299.00
MORRIS, SEAN PATROL OFFICER		1.00	82,488.00		82,488.00
MULRENAN, JAMES LIEUTENANT		1.00	129,748.00		129,748.00
MULRENAN, KEVIN SERGEANT		1.00	104,222.00		104,222.00
NALLY, TRAVIS PATROL OFFICER		1.00	85,749.00		85,749.00
		1.00	130,616.00		130,616.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P
11
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

	VENDOR	QUANTITY	UNIT COST	2023	MAYOR
NORTON, PAUL		1.00	73,581.00		73,581.00
PARSONS, DALE PATROL OFFICER		1.00	111,877.00		111,877.00
PIASECKI, JON SERGEANT		1.00	70,677.00		70,677.00
PLUMER, MICHAEL PATROL OFFICER		1.00	80,103.00		80,103.00
RIORDAN, DANIEL PATROL OFFICER		1.00	74,913.00		74,913.00
RUBY, ANDREW PATROL OFFICER		1.00	85,749.00		85,749.00
SASSO, PAUL PATROL OFFICER		1.00	68,894.00		68,894.00
STAMEGNA, JOSEPH PATROL OFFICER		1.00	75,012.00		75,012.00
TRAINOR, BRIAN PATROL OFFICER		1.00	55,541.00		55,541.00
UPTON, KIM OFFICE MANAGER		1.00	76,674.00		76,674.00
WILSON, ALEX PATROL OFFICER		6.00	59,800.00		358,800.00
GILL, HINCHEY, KOYTIKH, STAMEGNA, TROCHE-VELL PATROL OFFICER RECRUITS		1.00	82,800.00		82,800.00
SICK LEAVE INCENTIVE		1.00	62,500.00		62,500.00
STIPENDS NARCAN, HAZMAT, DEFIB					

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P
12
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY 1.00	UNIT COST 4,125.00	2023	MAYOR 4,125.00
TOTAL SALARIES						4,657,560.00
TOTAL POLICE						4,657,560.00
221	FIRE					
51	SALARIES					
012211	511000 - SALARY & WAGES					
	ALLEY, SCOTT FIREFIGHTER		1.00	77,498.00	4,504,672.00 *	77,498.00
	BALL, DAVID FIREFIGHTER		1.00	84,487.00		84,487.00
	BELL, MICHAEL FIREFIGHTER		1.00	82,880.00		82,880.00
	BORNSTEIN, DEVIN FIREFIGHTER		1.00	83,149.00		83,149.00
	BRAMMER, MATTHEW CAPTAIN		1.00	105,971.00		105,971.00
	CANAVAN, BARRY LIEUTENANT		1.00	96,501.00		96,501.00
	CARLSON, SCOTT FIREFIGHTER		1.00	81,942.00		81,942.00
	CARPENTER, MICHAEL FIREFIGHTER		1.00	81,290.00		81,290.00
	CHRISTOPHER, ERIC FIREFIGHTER		1.00	82,993.00		82,993.00
	COLARUSSO, ALESSANDRO FIREFIGHTER		1.00	79,866.00		79,866.00
			1.00	145,803.00		145,803.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

P 13
bgnyrpts

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

VENDOR	QUANTITY	UNIT COST	2023	MAYOR
COLLINA, EDWARD	1.00	93,907.00		93,907.00
COLLINA, PAUL LIEUTENANT				
CONSTANTINE, MARC FIREFIGHTER	1.00	78,007.00		78,007.00
COOK, CHRISTOPHER FIREFIGHTER	1.00	81,811.00		81,811.00
DILLON, CHRISTOPHER CAPTAIN	1.00	103,695.00		103,695.00
DOBBINS, WILLIAM FIREFIGHTER	1.00	79,866.00		79,866.00
DRISCOLL, ROBERT FIREFIGHTER	1.00	86,736.00		86,736.00
DUNCGA, JEREMY FIREFIGHTER	1.00	79,866.00		79,866.00
FERREIRA, AUSTIN FIREFIGHTER	1.00	79,866.00		79,866.00
GIBSON, JAMES CAPTAIN	1.00	110,218.00		110,218.00
GLABICKY, JOHN FIREFIGHTER	1.00	83,260.00		83,260.00
GRANT, PETER CAPTAIN	1.00	108,070.00		108,070.00
GROGAN, CHRISTOPHER FIREFIGHTER	1.00	77,498.00		77,498.00
HOLM, WILLIAM FIREFIGHTER	1.00	83,149.00		83,149.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

P 14
bgnyrpts

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

VENDOR	QUANTITY	UNIT COST	2023	MAYOR
JACOBSMEYER, RACHEL	1.00	50,816.00		50,816.00
JOHNSON, ALAN LIEUTENANT	1.00	93,053.00		93,053.00
JUDGE, STEPHEN FIREFIGHTER	1.00	79,317.00		79,317.00
KELEGHAN, SEAN FIREFIGHTER	1.00	78,007.00		78,007.00
LEPORE, PAUL FIREFIGHTER	1.00	80,983.00		80,983.00
MACINTOSH, KENNETH LIEUTENANT	1.00	94,637.00		94,637.00
MACLEOD, DARYL FIREFIGHTER	1.00	78,061.00		78,061.00
MADDEN, DERMOTT LIEUTENANT	1.00	93,733.00		93,733.00
MCCARRON, JOHN FIREFIGHTER	1.00	78,007.00		78,007.00
MCGREGOR, IAIN FIREFIGHTER	1.00	84,156.00		84,156.00
MERRIGAN, SEAN FIREFIGHTER	1.00	82,880.00		82,880.00
MORAN, BRIAN LIEUTENANT	1.00	92,803.00		92,803.00
MORNEAULT, JOHN LIEUTENANT	1.00	96,453.00		96,453.00
NOBILE, KEVIN CAPTAIN	1.00	101,590.00		101,590.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P 15
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

	VENDOR	QUANTITY	UNIT COST	2023	MAYOR
OCNNOR, MICHAEL LIEUTENANT		1.00	95,281.00		95,281.00
PARSONS, SAMUEL LIEUTENANT		1.00	92,860.00		92,860.00
SANDS, JOHN FIREFIGHTER		1.00	81,811.00		81,811.00
SCALISI, ANTHONY FIREFIGHTER		1.00	80,604.00		80,604.00
STARE, WILLIAM FIREFIGHTER		1.00	78,007.00		78,007.00
SULLIVAN, MICHAEL CAPTAIN		1.00	113,590.00		113,590.00
WALSH, CHRISTOPHER FIREFIGHTER		1.00	81,811.00		81,811.00
WALSH, KEVIN FIRE ALARM TECHNCIAN		1.00	77,019.00		77,019.00
WHITE, JOHN CAPTAIN		1.00	107,942.00		107,942.00
FIGUEIREDO, ALFRED FIREFIGHTER		1.00	74,355.00		74,355.00
HARRIS, KRISTINA FIREFIGHTER		1.00	79,866.00		79,866.00
ORNAE, DANIEL FIREFIGHTER		1.00	74,363.00		74,363.00
ZUNIGA, MICHAEL FIREFIGHTER		1.00	74,338.00		74,338.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

P 16
bgnyrpts

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

	VENDOR	QUANTITY 1.00	UNIT COST 60,000.00	2023	MAYOR 60,000.00
TOTAL SALARIES				4,504,672.00	
TOTAL FIRE				4,504,672.00	
241 INSPECTION SERVICES					
51 SALARIES					
012411 511000 - SALARY & WAGES				328,407.00 *	
BUCCIERO, PATRICIA ASSISTANT DIRECTOR OF INSPECTIONAL SERVICES		1.00	61,457.00	61,457.00	
JOHNSON, PAUL DIRECTOR OF INSPECTIONAL SERVICES		1.00	105,190.00	105,190.00	
KOTOWSKI, WILLIAM WIRE INSPECTOR		1.00	49,629.00	49,629.00	
ROGERS, KENNETH PLUMBING INSPECTOR		1.00	45,058.00	45,058.00	
DOUCET, STEPHEN INSPECTOR		1.00	64,452.00	64,452.00	
SICK LEAVE INCENTIVE		1.00	2,621.00	2,621.00	
TOTAL SALARIES				328,407.00	
TOTAL INSPECTION SERVICES				328,407.00	
291 EMERGENCY MANAGEMENT					
51 SALARIES					
012911 511000 - SALARY & WAGES				28,080.00 *	
ALPERT, ALLAN PART TIME EMERGENCY MANAGEMENT DIRECTOR		1.00	28,080.00	28,080.00	

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
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 CITY OF MELROSE
 NEXT YEAR BUDGET DETAIL REPORT

 P 17
 bgnyrpts

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

 ACCOUNTS FOR:
 GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES					28,080.00
	TOTAL EMERGENCY MANAGEMENT					28,080.00
296	PARKING					
51	SALARIES					
012961	511000 - SALARY & WAGES					13,370.00 *
	CLERK STIPEND		3.00	1,300.00		3,900.00
	NICHOLS, ANDREA PARKING CLERK		1.00	9,470.00		9,470.00
	TOTAL SALARIES					13,370.00
	TOTAL PARKING					13,370.00
300	SCHOOL					
51	SALARIES					
013001	511000 - SALARY & WAGES					35,511,659.00
	TOTAL SALARIES					35,511,659.00
	TOTAL SCHOOL					35,511,659.00
401	PW ADMINISTRATION/ ENGINEERING					
51	SALARIES					
014011	511000 - SALARY & WAGES					743,684.00 *
	DIXON, SCOTT STAFF ENGINEER		1.00	33,354.00		33,354.00
	ELSHANI, ARDI PROJECT ENGINEER		1.00	9,790.00		9,790.00
	GARRON, LYNDIA RESIDENT SERVICES CLERK		1.00	30,293.00		30,293.00
	HOBBS, JOSEPH		1.00	59,825.00		59,825.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P 18
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

OPERATIONS MANAGER	VENDOR	QUANTITY	UNIT COST	2023	MAYOR
REIS, VONNIE CITY ENGINEER		1.00	56,927.00		56,927.00
PROAKIS-ELLIS, ELENA DIRECTOR OF PUBLIC WORKS		1.00	72,395.00		72,395.00
THOMPSON, MARK FACILITIES TECHNICIAN		1.00	67,640.00		67,640.00
MCNEIL, JAY FACILITIES MANAGER		1.00	78,956.00		78,956.00
TROUP, JAMES ASSISTANT DIRECTOR OF PUBLIC WORKS		1.00	59,969.00		59,969.00
COY, JASON DEPUTY CITY ENGINEER		1.00	25,208.00		25,208.00
BRIGHT, TINA ACCOUNTS PAYABLE CLERK		1.00	66,125.00		66,125.00
PISACRETA, ANGELA CEMETERY ADMINISTRATOR		1.00	48,632.00		48,632.00
VACANCY ENVIRONMENTAL OUTREACH COORDINATOR		1.00	35,986.00		35,986.00
BELL, JOAN SUPERINTENDENT OF PARKS AND OPEN SPACES		1.00	50,428.00		50,428.00
BRICKLEY, CINDY EXECUTIVE ASSISTANT		1.00	14,074.00		14,074.00
BOLGER, JANE SCHOOL RENTAL ADMINISTRATOR		1.00	29,693.00		29,693.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgoldenCITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORTP
bgnyrpts 19

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY 1.00	UNIT COST 4,389.00	2023	MAYOR 4,389.00
TOTAL SALARIES						743,684.00
TOTAL PW ADMINISTRATION/ ENGINEERING						743,684.00
402	PW FACILITY MAINTENANCE					
51	SALARIES					
014021	511000 - SALARY AND WAGES					188,238.00 *
	GUEVIN, DANIEL MUNICIPAL CUSTODIAN		1.00	64,892.00		64,892.00
	PECK, LOUIS MUNICIPAL CUSTODIAN		1.00	58,839.00		58,839.00
	ALTIDOR, WILL MUNICIPAL CUSTODIAN		1.00	61,807.00		61,807.00
	SICK LEAVE INCENTIVE		1.00	2,700.00		2,700.00
01402771	511041 - SALARIES CUSTODIANS					686,248.00 *
	MACKENZIE, ROBERT SCHOOL CUSTODIAN		1.00	57,349.00		57,349.00
	DACOVA, ANGELO SCHOOL CUSTODIAN		1.00	58,275.00		58,275.00
	CRONIN, KEVIN SCHOOL CUSTODIAN		1.00	73,480.00		73,480.00
	MACLEAN, LENNY SCHOOL CUSTODIAN		1.00	68,385.00		68,385.00
	SHELTON, NICK SCHOOL CUSTODIAN		1.00	53,505.00		53,505.00
	MROZOWSKI, ED SCHOOL CUSTODIAN		1.00	66,110.00		66,110.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P 20
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

	VENDOR	QUANTITY	UNIT COST	2023	MAYOR
		1.00	63,019.00		63,019.00
	THOMAS, PAUL SCHOOL CUSTODIAN				
		1.00	63,366.00		63,366.00
	MACKEY, MIKE SCHOOL CUSTODIAN				
		1.00	63,366.00		63,366.00
	RUDOLPH, TREVOR SCHOOL CUSTODIAN				
		1.00	60,166.00		60,166.00
	CURRAN, RICHARD SCHOOL CUSTODIAN				
		1.00	49,327.00		49,327.00
	MARTINEZ, WALTER SCHOOL CUSTODIAN				
		1.00	9,900.00		9,900.00
	SICK LEAVE INCENTIVE				
01402771 511042 - MAINTENANCE SALARIES					
		1.00	76,871.00		353,914.00 *
	MEANS, RYAN FACILITIES TRADESMAN				76,871.00
		1.00	74,219.00		74,219.00
	ENOS, SCOTT DIVISION FOREMAN				
		1.00	67,883.00		67,883.00
	BELLIVEAU, JOHN FACILITIES TRADESMAN				
		1.00	63,300.00		63,300.00
	FILIPIAK, DAVID FACILITIES TRADESPERSON				
		1.00	67,141.00		67,141.00
	HICKEY, PETER FACILITIES TRADESMAN				
		1.00	4,500.00		4,500.00
	SICK LEAVE INCENTIVE				

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgoldenCITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORTP 21
bgnyrpts

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
TOTAL SALARIES					1,228,400.00	
TOTAL PW FACILITY MAINTENANCE					1,228,400.00	
422	PUBLIC WORKS HIGHWAY					
51	SALARIES					
014221	511000 - SALARY & WAGES					
	LANPHERE, DEREK		1.00	88,108.00	269,586.00 *	
	OPERATIONS FOREMAN				88,108.00	
	BARTLEBAUGH, JOHN		1.00	71,971.00	71,971.00	
	HME0					
	CUTLIP, RICHARD		1.00	49,946.00	49,946.00	
	LABORER					
	THOMAS, CHARLES		1.00	55,961.00	55,961.00	
	MEO TRUCK DRIVER					
	SICK LEAVE INCENTIVE		1.00	3,600.00	3,600.00	
TOTAL SALARIES					269,586.00	
TOTAL PUBLIC WORKS HIGHWAY					269,586.00	
433	PUBLIC WORKS SANITATION					
51	SALARIES					
014331	511000 - SALARY & WAGES					
	HELLER, NICK		1.00	78,006.00	128,060.00 *	
	DIVISION FOREMAN				78,006.00	
	ECHEVARRIA, MARCOS		1.00	50,054.00	50,054.00	
	LABORER					
	SICK LEAVE INCENTIVE		.00	.00	.00	

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P 22
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES					128,060.00
	TOTAL PUBLIC WORKS SANITATION					128,060.00
475	PW PARK & FORESTRY					
51	SALARIES					
014751	511000 - SALARY & WAGES					574,794.00 *
	SORRENTINO, CARMEN		1.00	67,895.00		67,895.00
	FORESTRY FOREMAN					
	VROOMAN, NICK		1.00	66,320.00		66,320.00
	HME0					
	GUERRA, AL		1.00	70,664.00		70,664.00
	MEO DRIVER					
	SASSO, MICHAEL		1.00	69,244.00		69,244.00
	PARK FOREMAN					
	FOSS, SHAUN		1.00	62,331.00		62,331.00
	LABORER					
	WEST, BRYAN		1.00	62,741.00		62,741.00
	SKILLED LABORER					
	RUSH, SCOTT		1.00	60,668.00		60,668.00
	LABORER					
	SUPPLE, SCOTT		1.00	49,482.00		49,482.00
	LABORER					
	NEE, MIKE		1.00	57,349.00		57,349.00
	MEO					
	SICK LEAVE INCENTIVE		1.00	8,100.00		8,100.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgoldenCITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORTP 23
bgnyrpts

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES					574,794.00
	TOTAL PW PARK & FORESTRY					574,794.00
485	PW AUTOMOTIVE					
51	SALARIES					
014851	511000 - SALARY & WAGES					191,189.00 *
	MECHANIC		1.00	57,817.00		57,817.00
	FOREMAN		1.00	76,897.00		76,897.00
	NASCIMENTO, JOHNATHAN JR. MECHANIC		1.00	53,775.00		53,775.00
	SICK LEAVE INCENTIVE		1.00	2,700.00		2,700.00
	TOTAL SALARIES					191,189.00
	TOTAL PW AUTOMOTIVE					191,189.00
491	CEMETERY					
51	SALARIES					
014911	511000 - SALARY & WAGES					189,491.00 *
	ROSSI, JACK DIVISION FOREMAN		1.00	81,523.00		81,523.00
	MEDEIROS, MICHAEL LABORER		1.00	50,921.00		50,921.00
	FAWCETT, TIMOTHY HMEQ EQUIPMENT OPERATOR		1.00	54,347.00		54,347.00
	SICK LEAVE INCENTIVE		1.00	2,700.00		2,700.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P
24
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES					189,491.00
	TOTAL CEMETERY					189,491.00
511	HEALTH					
51	SALARIES					
015111	511000 - SALARY & WAGES					
	CHUI, ANTHONY		1.00	116,936.00		473,959.00 *
	HEALTH DIRECTOR MELROSE & WAKEFIELD					116,936.00
	HOPE, CORAL		1.00	83,277.00		83,277.00
	SENIOR HEALTH INSPECTOR MELROSE & WAKEFIELD					
	VACANCY		1.00	55,734.00		55,734.00
	HEALTH INSPECTOR					
	LOWRY, MELISSA		1.00	77,009.00		77,009.00
	PUBLIC HEALTH NURSE MELROSE & WAKEFIELD					
	HATCHOUEL, EMILY		1.00	67,615.00		67,615.00
	PUBLIC HEALTH SPECIALIST					
	SLANE, DENISE		1.00	44,102.00		44,102.00
	ADMINISTRATIVE ASSISTANT					
	VACANCY		1.00	25,686.00		25,686.00
	ANIMAL CONTROL OFFICER					
	SICK LEAVE INCENTIVE		1.00	3,600.00		3,600.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P 25
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

01511771 511000 - SALARY SCHOOL NURSE

 HANKS, DONNA
 SCHOOL NURSE LEADER

 ABRAMO, MARIA
 SCHOOL NURSE

 MORRIS, KATHY
 SCHOOL NURSE

 HOOD, JENNA
 SCHOOL NURSE

 DENNISON, LEANNE
 PART TIME SCHOOL NURSE

 BROCKLESBY, KAREN
 PART TIME SCHOOL NURSE

 CABRAL-PINI, MELODY
 SCHOOL NURSE

 MINSK, SUZANNE
 SCHOOL NURSE

 MACADAM, AMANDA
 SCHOOL NURSE

 ZAGARELLA, ANNE
 SCHOOL NURSE

SICK LEAVE INCENTIVE

VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	1.00	88,565.00		658,109.00 *
				88,565.00
	1.00	69,383.00		69,383.00
	1.00	75,626.00		75,626.00
	1.00	62,629.00		62,629.00
	1.00	41,735.00		41,735.00
	1.00	27,359.00		27,359.00
	1.00	75,212.00		75,212.00
	1.00	78,744.00		78,744.00
	1.00	65,619.00		65,619.00
	1.00	67,837.00		67,837.00
	1.00	5,400.00		5,400.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgoldenCITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORTP 26
bgnyrpts

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	TOTAL SALARIES				1,132,068.00	
	TOTAL HEALTH				1,132,068.00	
541	COUNCIL ON AGING					
51	SALARIES					
015411	511000 - SALARY & WAGES					
	BROWN, ERICA		1.00	58,287.00	252,442.00 *	58,287.00
	SENIOR CENTER COORDINATOR					
	RIZZO, DEB		1.00	53,502.00		53,502.00
	PROGRAM ASSISTANT					
	MINCHELLO, STACEY		1.00	90,921.00		90,921.00
	DIRECTOR COA					
	CORDELLA, RACHEL		1.00	16,447.00		16,447.00
	SOCIAL WORKER					
	MINIBUS DRIVERS		1.00	31,485.00		31,485.00
	SICK LEAVE INCENTIVE		1.00	1,800.00		1,800.00
	TOTAL SALARIES				252,442.00	
	TOTAL COUNCIL ON AGING				252,442.00	
543	VETERANS					
51	SALARIES					
015431	511000 - SALARY & WAGES					
	PINETTE, JAMES		1.00	29,136.00	152,962.00 *	29,136.00
	DISTRICT VSO					
	MANGAN, DAVID		1.00	25,232.00		25,232.00
	DISTRICT VSO					
	BURKE, KAREN		1.00	78,448.00		78,448.00
	DIRECTOR VETERANS SERVICES					

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P 27
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
	MELROSE- WAKEFIELD - SAUGUS					
	VACANY		1.00	19,546.00		19,546.00
	ADMINISTRATIVE ASSISTANT					
	SICK LEAVE INCENTIVE		1.00	600.00		600.00
	TOTAL SALARIES					152,962.00
	TOTAL VETERANS					152,962.00
611	LIBRARY					
51	SALARIES					
016111	511000 - SALARY & WAGES					
	DUGAN-POTTER, KATHLEEN		1.00	9,135.00		988,138.00 *
	LIBRARY ASSISTANT PART TIME					9,135.00
	COGAN, RENEE		1.00	62,042.00		62,042.00
	SENIOR CHILDREN'S ASSISTANT					
	CONNOLLY, JILL		1.00	65,333.00		65,333.00
	LIBRARIAN					
	D'AMBRA-O'BRIEN, SHELLEY		1.00	70,885.00		70,885.00
	REFERENCE LIBRARIAN					
	JONES, PENNY		1.00	8,563.00		8,563.00
	LIBRARY ASSISTANT PART TIME					
	D'INNOCENZO, ANDREA		1.00	65,742.00		65,742.00
	SENIOR ACQUISITIONS ASSISTANT					
	LE MON, REBECCA		1.00	13,130.00		13,130.00
	LIBRARY ASSISTANT PART TIME					
	FANTOZZI, ELIZABETH		1.00	46,834.00		46,834.00
	LIBRARY ASSISTANT					
			1.00	8,232.00		8,232.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

P 28
bgnyrpts

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

VENDOR	QUANTITY	UNIT COST	2023	MAYOR
STANTON, MARIANNE	1.00	100,826.00		100,826.00
GARDENER, LINDA C.W. LIBRARY DIRECTOR	1.00	65,402.00		65,402.00
LEWIS, ERIN LIBRARIAN	1.00	2,697.00		2,697.00
LUCEY, PETER LIBRARIAN PART TIME	1.00	45,847.00		45,847.00
MCKENNA, NOREEN LIBRARY ASSISTANT	1.00	65,694.00		65,694.00
MORRISSEY, CHRISTINE OFFICE COORDINATOR	1.00	58,749.00		58,749.00
ROWE, VIRGINIA LIBRARY ASSISTANT	1.00	7,686.00		7,686.00
SOOHOO, MAYOI LIBRARY ASSISTANT PART TIME	1.00	6,850.00		6,850.00
SULLIVAN, JUDITH LIBRARY ASSISTANT PART TIME	1.00	13,701.00		13,701.00
WALL, BRADLEY LIBRARY ASSISTANT PART TIME	1.00	86,766.00		86,766.00
WALL, DIANE ASSISTANT LIBRARY DIRECTOR	1.00	59,786.00		59,786.00
ODONNELL, MARY CLARE HEAD OF CHILDREN'S SERVICES	1.00	55,100.00		55,100.00
HELLER-WALLACE, MUHL LIBRARIAN	1.00	8,766.00		8,766.00
MACINTOSH, EMELYN PART TIME REFERENCE LIBRARIAN				

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
 kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT
P
29
bgnyrpts
PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET
ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2023	MAYOR
			1.00	8,766.00		8,766.00
	SCHOFIELD, PAM		1.00	8,104.00		8,104.00
	SUNDAY STAFF		1.00	1,935.00		1,935.00
	SUBSTITUTES		1.00	5,765.00		5,765.00
	SICK LEAVE INCENTIVE		1.00	35,802.00		35,802.00
	LIBRARY PAGES					
	TOTAL SALARIES					988,138.00
	TOTAL LIBRARY					988,138.00
631	RECREATION					
51	SALARIES					
016311	511000 - SALARY & WAGES					64,130.00 *
	OLIVIERI, FRANK		1.00	43,100.00		43,100.00
	RECREATION DIRECTOR					
	VACANCY		1.00	21,030.00		21,030.00
	RECREATION COORDINATOR					
	TOTAL SALARIES					64,130.00
	TOTAL RECREATION					64,130.00
652	PINE BANKS					
51	SALARIES					
016521	511000 - SALARY & WAGES					213,514.00 *
	BENNER, KEVIN		1.00	73,626.00		73,626.00
	SUPERINTENDENT					
	VACANY		1.00	38,328.00		38,328.00
	SKILLED LABORER		1.00	44,152.00		44,152.00

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

P 30
bgnyrpts

**ACCOUNTS FOR:
GENERAL FUND**

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)

05/10/2022 14:27
kgolden

CITY OF MELROSE
NEXT YEAR BUDGET DETAIL REPORT

P 31
bgnyrpts

PROJECTION: 2023 FISCAL 2023 OPERATING BUDGET

ACCOUNTS FOR:
GENERAL FUND

	VENDOR	QUANTITY	UNIT COST	2023	MAYOR
TOTAL SALARIES					152,183.00
TOTAL MEMORIAL BUILDING					152,183.00
911 PENSION					
51 SALARIES					
019111 511010 - CONTRIBUTORY RETIREMENT				7,039,967.00	
TOTAL SALARIES				7,039,967.00	
TOTAL PENSION				7,039,967.00	
914 EMPLOYEE BENEFITS					
51 SALARIES					
019141 511000 - SALARY & WAGES					
LATTA, POLINA DIRECTOR OF HUMAN RESOURCES		1.00	27,090.00		92,736.00 *
BARRETT, DIANE HUMAN RESOURCE COORDINATOR		1.00	37,409.00		37,409.00
TRAVERS, MATTHEW HUMAN RESOURCE ASSISTANT		1.00	27,187.00		27,187.00
SICK LEAVE INCENTIVE		1.00	1,050.00		1,050.00
TOTAL SALARIES					92,736.00
TOTAL EMPLOYEE BENEFITS					92,736.00
TOTAL GENERAL FUND				61,415,920.00	
GRAND TOTAL				61,415,920.00	

** END OF REPORT - Generated by Kerriann Golden **

Attachment: Fiscal2023-OperatingSalaries (ORDER-2022-119 : Fiscal 2023 Operating Budget)



PAUL BRODEUR
Mayor

CITY OF MELROSE

OFFICE OF THE MAYOR

City Hall, 562 Main Street
Melrose, Massachusetts 02176
Telephone - (781) 979-4440

MEMORANDUM

To: Melrose City Council
From: Margot Fleischman, Director of Strategic Initiatives and Communications
Re: FY23 Budgets for Boards and Commissions
Date: May 16, 2022

In preparation for the review of Fiscal Year 2023 budgets, I am pleased to provide the Honorable City Council a summary of the commissions with budgetary allocations. As you will note from the chart below, the only commission that will see an increase in FY23 is the Conservation Commission. The Conservation Commission requested an increase in the salary and wages line of \$5,700. This will allow the Conservation Agent to work 16 hours weekly versus the current 10 hours weekly.

		FY22	FY23	\$ Change	% Change
165	Liquor Commission	2,000.00	2,000.00	0.00	0.00%
171	Conservation	20,825.00	26,590.00	5,765.00	27.68%
196	Melrose Energy Commission	2,500.00	2,500.00	0.00	0.00%
540	Beebe Estate	7,900.00	7,900.00	0.00	0.00%
542	Women's Commission	2,000.00	2,000.00	0.00	0.00%
544	Human Rights Commission	3,000.00	3,000.00	0.00	0.00%
545	Commission on Disability	2,500.00	2,500.00	0.00	0.00%



PAUL BRODEUR
Mayor

CITY OF MELROSE

OFFICE OF THE MAYOR

City Hall, 562 Main Street
Melrose, Massachusetts 02176
Telephone - (781) 979-4440

MEMORANDUM

To: Melrose City Council
From: Margot Fleischman, Director of Strategic Initiatives and Communications
Re: FY23 Mayor's Office Budgets (121 and 692)
Date: May 16, 2022

In preparation for the review of Fiscal Year 2023 budgets, I am pleased to provide the Honorable City Council a summary of the proposed changes to the Mayor's Office budgets.

The Mayor's Office operating budget (121) for FY23 reflects a 14.6% increase over FY22. The main cost drivers for this increase are Dues and Membership and Salary and Wages.

In the case of Dues and Memberships, the Mayor's Office budget has been underfunded for the past several years relative to the current annual dues paid by the City to the Massachusetts Municipal Association (MMA) and the Metropolitan Area Planning Council (MAPC). This line item has been increased by \$4,556 (23.4%) to reflect the actual cost of these dues.

The Salary and Wages line item has been increased by \$42,572 (15.8%) to reflect the 53-week year, as well as funding for a part-time (18 hours per week) administrative position in the Mayor's Office in FY23.

Mayor Brodeur's office is currently comprised of three employees:

- Director of Strategic Initiatives & Communication Margot Fleischman, who also serves as the Mayor's Chief of Staff
- Communications & Outreach Coordinator Lily Wall
- Director of Economic Recovery and Business Development Lauren Grymek

The Mayor's Office has traditionally relied on volunteers and participants in the Property Tax Work Program (PTWP) to staff our phones and front desk. While we value and deeply appreciate the contributions our excellent senior volunteers make to our office, there are some limitations to this set-up: PTWP participants are limited in the number of hours they work, and as they reach their maximum benefit of \$1000, their turn-over means that we must continue to train and recruit new volunteers throughout the year.

Reliance on volunteers also means that it is not always possible to provide coverage during all the hours of the work week. There are frequently times when all members of the Mayor's staff need to be out of the office, in meetings, or on webinars, and there is no one available to answer phones or greet visitors to the Mayor's Office. Since our office has also taken over the responsibility to receive general calls on

the City Hall main phone number, members of the public are unable to reach a live person when they call during business hours if our front desk is unstaffed.

This new part-time position will provide a consistent level of staffing for the office, answering phones, coordinating volunteers, and providing billing and payroll administrative support for the Mayor's Office and other departments as needed. We will continue to utilize volunteers and PTWP participants to cover the front desk for the remaining 17 hours per week.

Finally, the Mayor's Office recently welcomed Lauren Grymek as the City's first Director of Economic Recovery and Business Development. This new role was created by the Mayor to address the economic impacts of the COVID-19 pandemic and will be funded using ARPA funds. This position will continue through FY23-FY25, but as it is grant funded, there is no impact to the Mayor's Office operating budget.

The Community Events Budget (692) which is overseen by the Mayor's Office will remain unchanged from FY22 as we anticipate that the Memorial Day parade will return next year.



City of Melrose

Emergency Management

562 Main Street
Melrose, MA 02176
781-979-4411

aalpert@cityofmelrose.org



Allan I. Alpert
Director

MEMORANDUM

DATE: May 5, 2022
TO: Honorable City Council
FROM: Director Alpert
SUBJECT: FY Budget 2023

Below are the answers to your questionnaire.

1. Please identify any noteworthy changes or events that took place during FY22 in your department (staffing changes, technology upgrades, new regulations, or procedures, etc.)

1.1 The director was relocated to a first-floor office. 1.2 Using MEMA EMPG and HMEP Grant Funding, the EOC/training center was upgraded with new furniture, laptop computers and large screen monitors.

2. Do all your department's salaries come from the same budget, if not, please identify the split among multiple budgets?

Yes

3. Are there any significant changes to your FY22 budget compared to previous years? Please explain.

None

4. Any events or changes you anticipate in your department for 23?

4.1 Publish Evacuation Plans for City Hall. 4.2 Assess all city buildings (with the police department) to determine what is required to safely secure the location in the event of an intruder (armed or unarmed). 4.3 Prepare a protocol for intruder notification to departments and the police, 4.4 Establish a policy for an active intruder incident. 4.5 Conduct tabletop exercises for City Plans 4.6 Install radio equipment in the EOC/Training Center for FD & PD training, emergency use and EOC Operations.

Emergency Management
It's about TEAMWORK!



CITY OF MELROSE

SOLDIERS & SAILORS MEMORIAL BUILDING

KATHY PIGOTT-BRODEUR
Executive Director/Operations Manager
Kpigottbrodeur@cityofmelrose.org

590 Main Street
Melrose, Massachusetts 02176
Telephone (781) 979-4185
www.melrosememorialhall.com

MEMORANDUM

TO: The Honorable Melrose City Council
FR: Kathy Pigott-Brodeur, Executive Director/Operations Manager, Memorial Hall
DATE: May 5, 2022
RE: FY23 Memorial Hall (693) Budget

The following is an overview of the Soldiers and Sailors Memorial Building, (Memorial Building 693), FY23 budget and projects that will occur in FY23.

The Memorial Hall FY23 budget has an overall increase of 3.3%. The increases are due to:

- Elevator Maintenance line item: Memorial Hall has a stand-alone elevator service contract as Memorial Hall requires 24 hours on demand service, (ex: elevator needs repair during an event on Saturday night). The \$568 increase (12.3%) is due to the annual contractual International Union of Elevator Contractors labor rates.
- Professional Services line item: There is an increase of \$1,000 (6.7%). We are now required to use MERV Filter replacements in the HVAC system which have a higher cost than the filters that were used in the past.
- Salary and Wages line item: FY23 has an increase of \$5,483 (3.7%) due to the 53 week-year and the annual steps for staff
 - Memorial Hall staff includes one Executive Director/Operations Manager, (4) part time Operations Assistants and (1) temporary summer custodian
 - All Memorial Hall salaries are in the Memorial Hall Salary and Wages line item

In FY23, the Memorial Hall Building Envelope Improvements project will occur. Construction will begin in Summer of 2022 with completion expected in Fall of 2023. As this project will include mostly exterior work, the construction will be scheduled around the event schedule to avoid disruption. Updates on the progress of the project will be posted weekly on the Memorial Hall city website page during construction.

With the awarding of a matching SHRAB grant, the Melrose Civil War Veterans Heritage Project will be started in FY23. The project, will identify, catalogue, restore and preserve the artifacts housed at Memorial Hall and to research the history of our local veterans to ensure that all Civil War veterans who resided in Melrose are recognized. If it is discovered there are Civil War Veterans who have not been recognized, the next step will be to determine how and where to recognize these heroic veterans.

In FY22, we are on target to host 225 events, with approximately 37,000 guests in attendance. These events including symphony concerts, live concert performances and comedy shows fundraisers, business meetings, dance recitals, private music school performances, private family parties, rehearsals for surrounding communities and out of state professional music organizations (choral, music, symphonies, etc.), boxing, wrestling and muay thai amateur and professional matches, out of state dance company performances, vaccination clinics and the annual Nutcracker performances. As of April 2022, for FY23 we have requests for 191 event dates at Memorial Hall. For FY23 our main goal is to return to pre-COVID event bookings level, (FY19: 301 events).

Annual Report
of
PINE BANKS PARK

January 2022

Budget for Fiscal 2023

Report of Activities
for
Calendar 2021

PINE BANKS PARK



Superintendent Kevin Benner
Dr. Jessica Zaks
Baby Thomas "TJ" Benner's First Christmas

2022 Report of the Trustees

Clerk's Certificate
Pine Banks Park

A meeting of the Board of Trustees of Pine Banks Park was held at 5:00 P.M. on Tuesday, May 10, 2022, due notice of which was given to all members in advance thereof, via ZOOM Conferencing from 350 Main Street, Malden, Massachusetts.

Present at the meeting were the following members:

C. Henry Kezer, of Melrose, Presiding, Hon Gary Christenson, Mayor of Malden, Hon Paul A. Brodeur, Mayor of Melrose, Richard R. Burns, Jr. of Malden, Peter M. Carroll, of Malden, and Richard C. Rudolph, at large. John W. Lynch, of Melrose was personally consulted in advance by Mr. Kezer, and approved by proxy.

A quorum was declared present and voting.

Section 6. of St. 1905, Chap. 393 states:

The board shall annually in the month of January make a full report to the cities of Malden and Melrose of its receipts and expenditures, with its estimate of the amount required for maintenance for the ensuing year.

Section 7. of St. 1905, Chap. 393 states:

The Cities of Malden and Melrose shall in their annual appropriation bills each appropriate and place at the disposal of said board one half of the amount determined by said board to be necessary for the maintenance of said property for that year, and set forth in its annual report as provided in section six.

Wherefore, the Annual Report of Pine Banks Park for January 2022, containing the Budget for the fiscal year 2023, and the report of the Superintendent of operations for Calendar 2021 was presented for the consideration of the board.

Upon motion duly made and seconded, it was unanimously:

VOTED: To adopt the report and budget, and submit the same to the Cities of Malden and Melrose for the purposes set forth in St. 1905, Chap. 393.

A true copy

C. Henry Kezer

C. Henry Kezer, Clerk

MASSACHUSETTS DEPARTMENT OF REVENUE
DIVISION OF LOCAL SERVICES
BUREAU OF ACCOUNTS

Malden

CITY

TAX RATE RECAPITULATION
Fiscal Year 2022

I. TAX RATE SUMMARY

Ia. Total amount to be raised (from page 2, IIe)	\$ 218,910,537.67
Ib. Total estimated receipts and other revenue sources (from page 2, IIIf)	117,237,894.70
Ic. Tax Levy (Ia minus Ib)	\$ 101,672,642.97
Id. Distribution of Tax Rates and levies	

CLASS	(b) Levy percentage (from LA5)	(c) Ic above times each percent in col (b)	(d) Valuation by class (from LA-5)	(e) Tax Rates (c) / (d) x 1000	(f) Levy by class (d) x (e) / 1000
Residential	79.7756	81,109,960.97	8,210,295,767.00		
Net of Exempt			6,567,322,967.00	12.35	81,106,438.64
Open Space	0.0000	0.00	0.00	0.00	0.00
Commercial	11.2395	11,427,496.71	596,220,995.00	19.17	11,429,556.47
Net of Exempt					
Industrial	4.6447	4,722,389.25	246,386,492.00	19.17	4,723,229.05
SUBTOTAL	95.6598		9,052,903,254.00		97,259,224.16
Personal	4.3402	4,412,796.05	230,225,290.00	19.17	4,413,418.81
TOTAL	100.0000		9,283,128,544.00		101,672,642.97

MUST EQUAL 1C

AssessorsRobert Donnelly, Assessor, Malden, bdonnelly@cityofmalden.org 781-397-7100 | 12/1/2021 9:38 AM

Comment:

Gregory Lucey, City Clerk, Malden, glucey@cityofmalden.org 781-397-7000 | 12/1/2021 11:01 AM

Comment:

Nathaniel Cramer, Assessor, Malden, ncramer@cityofmalden.org 781-397-7100 | 12/1/2021 9:28 AM

Comment:

Do Not Write Below This Line --- For Department of Revenue Use Only

Reviewed By: Susan Whouley
Date: 12/06/2021
Approved: Anthony Rassias
Director of Accounts: Deborah A. Wagner

NOTE : The information was Approved on 12/6/2021

MASSACHUSETTS DEPARTMENT OF REVENUE
DIVISION OF LOCAL SERVICES
BUREAU OF ACCOUNTS

Melrose

CITY

TAX RATE RECAPITULATION
Fiscal Year 2022

I. TAX RATE SUMMARY

Ia. Total amount to be raised (from page 2, IIe)	\$ 118,016,420.33
Ib. Total estimated receipts and other revenue sources (from page 2, IIIf)	46,844,764.34
Ic. Tax Levy (Ia minus Ib)	\$ 71,171,655.99
Id. Distribution of Tax Rates and levies	

CLASS	(b) Levy percentage (from LA5)	(c) Ic above times each percent in col (b)	(d) Valuation by class (from LA-5)	(e) Tax Rates (c) / (d) x 1000	(f) Levy by class (d) x (e) / 1000
Residential	91.9297	65,427,889.84	6,190,050,331.00	10.57	65,428,832.00
Net of Exempt					
Open Space	0.0000	0.00	0.00	0.00	0.00
Commercial	4.4174	3,143,936.73	174,343,349.00	18.03	3,143,410.58
Net of Exempt					
Industrial	0.5275	375,430.49	20,820,720.00	18.03	375,397.58
SUBTOTAL	96.8746		6,385,214,400.00		68,947,640.16
Personal	3.1254	2,224,398.94	123,350,850.00	18.03	2,224,015.83
TOTAL	100.0000		6,508,565,250.00		71,171,655.99

MUST EQUAL 1C

Assessors

Cathy A Gulino, Assessor , Melrose , smaclellan@cityofmelrose.org 781-979-4103 | 12/8/2021 8:50 AM

Comment:

Sarah MacLellan, Assessor , Melrose , smaclellan@cityofmelrose.org 781-979-4103 | 12/9/2021 10:45 AM

Comment:

Lee A Phalen, Assessor , Melrose , smaclellan@cityofmelrose.org 781-979-4103 | 12/8/2021 8:51 PM

Comment:

Do Not Write Below This Line --- For Department of Revenue Use Only

Reviewed By: Susan Whouley
Date: 12/14/2021
Approved: Thomas Guilfoyle
Director of Accounts: Deborah A. Wagner

NOTE : The information was Approved on 12/14/2021

Municipal Funding Formula			Fiscal 2023	
Pine Banks Park				
Chapter 393 of 1905; as Amended by Chapter 162 of 1906				
Total Assessed Valuation - All Classes Real Property Excluding Municipal and Tax Exempt Property Prior Fiscal Year			Smaller Assessed Value	
			City of Melrose	\$ 6,385,214,400.00
			"1 Percent"	\$ 63,852,144.00
			"1/150th Part" of 1%	\$ 425,680.96
2022				
City			Total Assessed Value	
City of Malden			\$ 9,052,903,254	
City of Melrose			\$ 6,385,214,400	
			Maximum Budget Requisition	
			City of Melrose - 50%	\$ 425,680.96
			City of Malden - 50%	\$ 425,680.96
			Total	\$ 851,361.92

Statutory Excerpt: St. 1905 Chapter 393; amended by St. 1906 Chapter 162

Section 6.

Said Board of trustees shall have the absolute control and management of the property, and shall have power to make rules and regulations regarding its use and management, in such manner as it shall deem best.

The board shall annually in the month of January make a full report to the cities of Malden and Melrose of its receipts and expenditures, with its estimate of the amount required for maintenance for the ensuing year. Its expenditures in any year shall not exceed the sum of the appropriations for that year and the income at the disposal of said trustees by reason of any gifts received under the authority of section two of this act.

Section 7.

The cities of Malden and Melrose shall in their annual appropriation bills each appropriate and place at the disposal of said board one half of the amount determined by said board to be necessary for the maintenance of said property for that year, and set forth in its annual report as provided in section six.

If either of said cities shall in any year fail to make such appropriation, the said board shall upon the written request of said donors or their heirs or devisees who may then hold their estate, reconvey said property to said heirs or devisees free from all trusts;

but the amount required of each city by said board to work a forfeiture shall not in any year exceed one one hundred and fiftieth part of one per cent of the assessed valuation for the preceding year of the city having the smaller assessed valuation.

Said cities may, if in their judgment the proper maintenance or improvement of said property shall require it, appropriate in equal amounts and place at the disposal of said board sums in excess of the amount which said board is hereby authorized to require of said cities.

Pine Banks Park - Budget Summary - Fiscal Year 2023								
					3:25 PM	12-May-22	Budg Code	
1	Compensation & Benefits Summary	Prior FY	Budget	\$ increase	% increase	/City	Increase/City	Mald
2	Salaries & Wages	\$ 217,567.00	\$ 217,546.73	(\$20.29)	-0.01%	\$108,773.36	(\$10.14)	
3	Pensions, Benefits & Insurance	\$ 180,930.14	\$ 174,720.77	(\$6,209.37)	-3.43%	\$87,360.39	(\$3,104.68)	
4		---	---	---	---	---	---	
5	Total from Compensation Schedule	\$ 398,497.14	\$ 392,267.50	(\$6,229.65)	-1.56%	\$196,133.75	(\$3,114.83)	
6	Utilities	Budget	Budget	\$ increase	% increase	/City	Increase/City	
7	Telephone ¹	\$ 5,000.00	\$ 8,800.00	\$3,800.00	76.00%	\$4,400.00	\$1,900.00	52217 522000
8	Electric	\$ 26,000.00	\$ 25,800.00	(\$200.00)	-0.77%	\$12,900.00	(\$100.00)	52218 522500
9	Fuel/Heating Oil ²	\$ 9,000.00	\$ 15,000.00	\$6,000.00	66.67%	\$7,500.00	\$3,000.00	54311 530800
10		---	---	---	---	---	---	
11	Total	\$ 40,000.00	\$ 49,600.00	\$9,600.00	24.00%	\$24,800.00	\$4,800.00	
12	Insurance	Budget	Budget	\$ increase	% increase	/City	Increase/City	
13	Liability	\$ 10,450.00	\$ 8,600.00	(\$1,850.00)	-17.70%	\$4,300.00	(\$925.00)	52418 543201
14	Auto Ins	\$ 3,500.00	\$ 3,500.00	\$0.00	0.00%	\$1,750.00	\$0.00	52417 544330
15	D & O Liab.	\$ 2,500.00	\$ 2,500.00	\$0.00	0.00%	\$1,250.00	\$0.00	
16	Fire Ins ³	\$ 4,000.00	\$ 7,000.00	\$3,000.00	75.00%	\$3,500.00	\$1,500.00	52415 544320
17		---	---	---	---	---	---	
18	Total	\$ 20,450.00	\$ 21,600.00	\$1,150.00	5.62%	\$10,800.00	\$575.00	
19	Vehicles	Budget	Budget	\$ increase	% increase	/City	Increase/City	
20	Gasoline/Grease	\$ 7,000.00	\$ 7,000.00	\$0.00	0.00%	\$3,500.00	\$0.00	54312 531000
21	Repair & Maint MVE	\$ 5,000.00	\$ 5,000.00	\$0.00	0.00%	\$2,500.00	\$0.00	52250 527500
22		---	---	---	---	---	---	
23	Total	\$ 12,000.00	\$ 12,000.00	\$0.00	0.00%	\$6,000.00	\$0.00	
24	Maintenance	Budget	Budget	\$ increase	% increase	/City	Increase/City	
25	Repair & Maint Bldng	\$ 20,000.00	\$ 15,000.00	(\$5,000.00)	-25.00%	\$7,500.00	(\$2,500.00)	52252 527700
26	Field/Park Maint.	\$ 60,000.00	\$ 75,000.00	\$15,000.00	25.00%	\$37,500.00	\$7,500.00	54319 535100
27		---	---	---	---	---	---	
28	Total	\$ 80,000.00	\$ 90,000.00	\$10,000.00	12.50%	\$45,000.00	\$5,000.00	
29	Supplies & Materials	Budget	Budget	\$ increase	% increase	/City	Increase/City	
30	Office Supplies	\$ 1,000.00	\$ 1,000.00	\$0.00	0.00%	\$500.00	\$0.00	54310 530500
31	Clean/Disinfect	\$ 1,000.00	\$ 1,000.00	\$0.00	0.00%	\$500.00	\$0.00	54325 532000
32	Paint	\$ 1,000.00	\$ 1,000.00	\$0.00	0.00%	\$500.00	\$0.00	54332 533000
33	Hardware	\$ 1,000.00	\$ 1,000.00	\$0.00	0.00%	\$500.00	\$0.00	54330 533500
34	Lumber	\$ 1,000.00	\$ 1,000.00	\$0.00	0.00%	\$500.00	\$0.00	54334 537200
35	Misce Expenses	\$ 6,600.00	\$ 6,600.00	\$0.00	0.00%	\$3,300.00	\$0.00	57247 528804
36		---	---	---	---	---	---	
37	Total	\$ 11,600.00	\$ 11,600.00	\$0.00	0.00%	\$5,800.00	\$0.00	
38	Professional Services	Budget	Budget	\$ increase	% increase	/City	Increase/City	
39	Audit & Accounting	\$ 16,000.00	\$ 18,700.00	\$2,700.00	16.88%	\$9,350.00	\$1,350.00	5300 528600
40	Web Site/Scheduling Admin	\$ 10,000.00	\$ 10,000.00	\$0.00	0.00%	\$5,000.00	\$0.00	529000
41		---	---	---	---	---	---	
42	Total	\$ 26,000.00	\$ 28,700.00	\$2,700.00	10.38%	\$14,350.00	\$1,350.00	
43	Eqpmt/Caplt Purch	Budget	Budget	\$ increase	% increase	/City	Increase/City	
44	Last Year & Continuing							
45	Ballfield Project Amortization	\$ 202,588.36	\$ 202,588.36	\$0.00	0.00%	\$101,294.18	\$0.00	58539 551044
46	Supplemental Facility Shed	\$ 97,195.33	\$ 97,195.33	\$0.00	0.00%	\$48,597.67	\$0.00	
47	Total Last & Continuing	\$ 299,783.69	\$ 299,783.69	\$0.00	0.00%	\$149,891.85	\$0.00	
48								
49	New Initiatives							
50	Entrance Signage	\$ 15,000.00	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	
51	Pave Parking Lot by Lodge / Playground	\$ 0.00	\$ 68,020.70	\$0.00	100.00%	\$34,010.35	\$0.00	
52		---	---	---	---	---	---	
53	Total New Initiatives	\$ 15,000.00	\$ 68,020.70	\$53,020.70	353.47%	\$34,010.35	\$26,510.35	551020
54		---	---	---	---	---	---	
55	Total	\$ 314,783.69	\$ 367,804.39	\$53,020.70	16.84%	\$183,902.20	\$26,510.35	
56	Summary	Budget	Budget	\$ increase	% increase	/City	Increase/City	
57	Compensation and Benefits line 5	\$398,497.14	\$392,267.50	(\$6,229.65)	-1.56%	\$196,133.75	(\$3,114.83)	
58								
59	Operating Expenses							
60	Utilities line 11	\$40,000.00	\$49,600.00	\$9,600.00	24.00%	\$24,800.00	\$4,800.00	
61	Insurance line 18	\$18,450.00	\$21,600.00	\$1,150.00	6.23%	\$10,800.00	\$575.00	
62	Vehicles line 23	\$12,000.00	\$12,000.00	\$0.00	0.00%	\$6,000.00	\$0.00	
63	Maintenance line 28	\$80,000.00	\$90,000.00	\$10,000.00	12.50%	\$45,000.00	\$5,000.00	
64	Supplies & Materials line 37	\$11,600.00	\$11,600.00	\$0.00	0.00%	\$5,800.00	\$0.00	
65	Professional Services line 42	\$26,000.00	\$28,700.00	\$2,700.00	10.38%	\$14,350.00	\$1,350.00	
66		---	---	---	---	---	---	
67	Operating Expenses lines 59 - 64	\$188,050.00	\$213,500.00	\$23,450.00	12.47%	\$106,750.00	\$11,725.00	
68		---	---	---	---	---	---	
69	Eqpmt/Caplt Purch line 54	\$314,783.69	\$367,804.39	\$53,020.70	16.84%	\$183,902.20	\$26,510.35	
70	Total	\$901,330.83	\$973,571.89	\$70,241.05	7.79%	\$486,785.94	\$35,120.52	
71	Statutory Mandate Amount	\$ 794,823.49	\$ 851,361.92	\$56,538.43	7.11%	\$425,680.96	\$28,269.22	
72	Total Budget Amount	\$ 901,330.83	\$ 973,571.89	\$72,241.05	8.01%	\$486,785.94	\$36,120.53	
73	Amount Over/(Under) Mandate	\$ 106,507.34	\$ 122,209.97	\$15,702.62	14.74%	\$61,104.98	\$7,851.31	

¹ Alarm & internet to new office² Propane for Utility Bldg³ New Bldg

Pine Banks Park - - - Fiscal Year		2023					7:38 PM	9-May-22
Compensation & Benefits Summary		Prior FY	Budget	\$ increase	% increase	/City	Increase/City	
1	Salaries & Wages							
2	Superintendent	\$ 81,553.75	\$ 70,800.00	(\$10,753.75)	-13.19%	\$35,400.00	(\$5,376.88)	
3	Asst Superintendent (vacant)	\$ 50,576.53	\$ 0.00	(\$50,576.53)	-100.00%	\$0.00	(\$25,288.27)	
4	Skilled Laborer	\$ 42,469.45	\$ 43,531.00	\$1,061.55	2.50%	\$21,765.50	\$530.78	
5	Skilled Laborer	\$ 36,867.28	\$ 37,789.00	\$921.72	2.50%	\$18,894.50	\$460.86	
6	Skilled Laborer (mechanic)	\$ 0.00	\$ 41,600.00	\$41,600.00	100%	\$20,800.00	\$20,800.00	
7	Skilled Laborer (part time)	\$ 0.00	\$ 18,720.00	\$18,720.00	100%	\$9,360.00	\$9,360.00	
8		---	---	---	---	---	---	
9	Total	\$ 211,467.00	\$ 212,440.00	\$973.00	0.46%	\$106,220.00	\$486.50	
10								
11	Reserve for Overtime	\$ 6,100.01	\$ 5,106.73	(\$993.29)	-16.28%	\$2,553.36	(\$496.64)	
12								
13	Total Current Compensation	\$ 217,567.01	\$ 217,546.73	(\$20.29)	-0.01%	\$108,773.36	(\$10.14)	
14	Pensions, Benefits & Insurance							
15	Pension Benefits							
16	Pensions Benefits Active Staff	\$ 65,843.00	\$ 59,840.00	(\$6,003.00)	-9.12%	\$29,920.00	(\$3,001.50)	
17	Pension Benefits to Retirees	\$ 50,563.20	\$ 52,080.11	\$1,516.91	3.00%	\$26,040.06	\$758.46	
18		---	---	---	---	---	---	
19	Total Pension Benefits	\$ 116,406.20	\$ 111,920.11	(\$4,486.09)	-3.85%	\$55,960.06	(\$2,243.05)	
20								
21	Health Insurance							
22	Health Insurance Active Staff	\$ 46,591.61	\$ 44,171.16	(\$2,420.45)	-5.20%	\$22,085.58	(\$1,210.23)	
23	Health Insurance Retirees	\$ 11,561.26	\$ 12,425.28	\$864.02	7.47%	\$6,212.64	\$432.01	
24		---	---	---	---	---	---	
25	Total Health Insurance	\$ 58,152.87	\$ 56,596.44	(\$1,556.43)	-2.68%	\$28,298.22	(\$778.21)	
26								
27	Misce							
28	Employers % Life Insurance	\$ 904.80	\$ 723.84	(\$180.96)	-20.00%	\$361.92	(\$90.48)	
29	Employers % Medicare Tax	\$ 3,066.27	\$ 3,080.38	\$14.11	0.46%	\$1,540.19	\$7.05	
30	Unemployment InsuranceH	\$ 0.00	\$ 0.00	\$0.00	0.00%	\$0.00	\$0.00	
31	Workingman's Compl	\$ 0.00	\$ 0.00	\$0.00	0.00%	\$0.00	\$0.00	
32	Sick Leave Buyback (4x \$600)	\$ 2,400.00	\$ 2,400.00	\$0.00	0.00%	\$1,200.00	\$0.00	
33		---	---	---	---	---	---	
34	Total Miscellaneous	\$ 6,371.07	\$ 6,204.22	(\$166.85)	-2.62%	\$1,902.11	(\$83.43)	
35		---	---	---	---	---	---	
36	Total Pensions & Insurance	\$ 180,930.14	\$ 174,720.77	(\$6,209.37)	-3.43%	\$87,360.39	(\$3,104.68)	
37	Total Current Compensation	\$ 217,567.01	\$ 217,546.73	(\$20.29)	-0.01%	\$108,773.36	(\$10.14)	
38	Total Pensions & Insurance	\$ 180,930.14	\$ 174,720.77	(\$6,209.37)	-3.43%	\$87,360.39	(\$3,104.68)	
39	Total Compensation	\$ 398,497.15	\$ 392,267.50	(\$6,229.66)	-1.56%	\$196,133.75	(\$3,114.83)	

Reserve for Overtime Reconciliation.

Year Round Budgeted Amount \$ 212,440.00

Per week (52) \$ 4,085.38

Reserve - 1.25 x One Week \$ 5,106.73

Notes:

Administered through and with current payments made through the City of Melrose HR Department.

Reimbursements from the City of Malden - estimated quarterly --> \$ 49,033.44

Annualized Increase o/ prior yr --> -1.56%

Active employee pension cost based on per capita cost over all Melrose Employees.

H Unemployment Insurance funded semi-annually and if a PB employee is laid off Malden will contribute 1/2 actual cost.

I Melrose self insures Workingman's Compensation and Malden will pay 1/2 of claims as they actually occur.

Cost might change if employees or retirees change their benefits during Open Enrollment with effective date of change July 1.



**ANNUAL REPORT
OF
PINE BANKS PARK**

Fiscal Year 2022

July 1, 2021 through June 30, 2022

Board of Trustees

C. Henry Kezer, President and Chairman, Melrose
 Richard R. Burns, Jr., Treasurer, Malden
 Peter M. Carroll, Malden
 John Lynch, Melrose
 Gary Christenson (Ex Officio), Mayor of Malden
 Paul Brodeur (Ex Officio), Mayor of Melrose
 Richard Rudolph (Provisional at-Large)

Staff Members of Pine Banks Park

Kevin Benner, Superintendent
 Russell P. Kezer, Skilled Laborer
 John Wright, Skilled Laborer
 Frank Celona, Mechanic/Skilled Laborer

Report of the Superintendent.

As Superintendent of Pine Banks Park, I herewith submit the following report for the year 2022.

The park's overall usage has been very busy and is basically back to the 2019 schedule for organized programs, since the lifting of restrictions due to the pandemic. We were once again able to provide picnic reservations for three picnic sites which are available from May 1st through October 31st. The sports fields are heavily used by the cities of Malden and Melrose for high school and youth organizations, and any time left over is for reservation for private rental by travel programs and other athletic user groups for a set fee. The track and dog park continue to be very popular, as well as the hiking trails, which our staff tries to maintain regularly to keep a safe and consistent walking path.

Thanks to the Trustees and the cities of Malden and Melrose, the new maintenance building will be completed for this summer. This building will create a better operation for maintenance of every aspect of the park, and for the first time we will have everything needed at one location. The building process started in the summer of 2021 with the demolition of the old building and has continued throughout the fall and winter and is now in its final stages before completion.

For the first time since 2019, the park was able to hold the Santa event back in the Santa house on Main Street on Saturday December 18th from 2PM-6PM. Also, the Fairy House event was held on Saturday August 28th from 12PM-

4PM. Special thanks to Malden city councilor Barbara Murphy and her Ward 5 volunteers for organizing both events and making it very special for all who attended.

We continued again this year to hire a private tree service to prune and remove certain trees which pose a threat and create hazards to areas such as roadways, parking areas, pond and playground areas, or anywhere there is a potential target. On October 27th, we had to make an emergency call for a large oak tree which split at the base and was hung up several feet in the air, hung up in another tree and compressed on the road surface. The trees were cleared and later a large section of trunk scheduled for crane removal. We had that same tree service come in a couple of other times for similar work but was based upon scheduled set-up location to remove hazardous trees and limbs. Some of the logs were kept onsite to decrease cost and were cut up by park staff safely (always wearing proper personal protective equipment, hard hat, face shield, leg chaps, as well as a work plan and focus on continued education involving tree work). The logs were then split and piled as firewood.

There are 13 maple trees at the field areas located along the road from field BB1 and ending at the track by Main Street. Most recently we had one small dead maple removal, and nine others were pruned of all dead wood. These trees are all in decline and have suffered from past road construction, compaction, storm damage and other factors. A project for tree planting throughout this area mentioned as well as removals should be strongly considered.

Though this year has been tough without a maintenance building, the new building will create a terrific environment for successful maintenance throughout the park. Overall, this year was a success. The park continues to see an interest from outside renters, and the revenue has been very good, but we are probably at capacity. The sports fields are heavily used, but with our regular maintenance, they still hold up well and can handle the heavy use.

This year, I was appointed to the NESTMA (New England Sports Turf Managers Association) Board of Directors, and hopefully either this fall or next spring we will be able to host a field day event. On May 18th, the park will be holding a field day for the Massachusetts Tree Wardens and Foresters Association, which will provide lunch, as well as a tree planting demonstration and risk assessment and vendor booths. Organizations such as the ones mentioned have helped me so much and offer education and advice for all in these related fields of open space and recreation.

The support of the Pine Banks Park Board of Trustees and the cities of Malden and Melrose make all of this possible for this just over 100 acre gem to be used for these communities as a public park. I think Mr. Converse would be proud of what it has become.

I would like to thank the Pine Banks staff – Russell Kezer, John Wright and newly hired mechanic/skilled laborer Frank Celona. The work that they do, and all their continued efforts are so important for this facility.

Finally, I would like to thank the Board of Trustees for giving me this opportunity to be Superintendent, it is a great honor and means a great deal to me. I would also like to thank past Superintendent, Andrew Walsh for all that he did for Pine Banks over five years. Also, to all that have had a part in the new building, whether it be in architecture or design, engineering, whatever it may be, thank you so much.

Respectfully submitted

Kevin D. Benner

Superintendent

Scheduled Field Usage

The following is a list of participants using the sports fields on an annual basis:

Malden:
 Varsity, JV & Freshman Baseball
 Varsity & JV Soccer
 Varsity, JV & Freshman Field Hockey
 High School Cross Country
 Girls' Varsity & JV Lacrosse
 Boys' Varsity & JV Lacrosse
 Malden Youth Soccer (with lights)
 Malden Babe Ruth Baseball (with lights)
 Malden Pop Warner Football
 Malden Youth Softball

Melrose:
 Varsity, JV & Freshman Baseball
 Boys' Varsity & JV Soccer
 High School Girls' Varsity & JV Soccer
 High School Girls' Field Hockey
 High School Girls' Varsity Softball

High School Girls' Lacrosse
 High School Boys' Lacrosse
 Babe Ruth Baseball (with lights)
 Pop Warner Football practice (with lights)
 Melrose Youth Soccer (with lights)
 Melrose Youth Lacrosse

Other Organizations:
 Kendall Wanderers AFC Soccer
 Melrose Running Club
 Mystic River Rugby Club (with lights)
 Melrose Men's Softball League (with lights)
 Vikings AAU baseball
 Team Boston AAU baseball
 Malden Youth Flag Football
 North East Baseball Tournament
 Boston City Football Club

Special Events Calendar

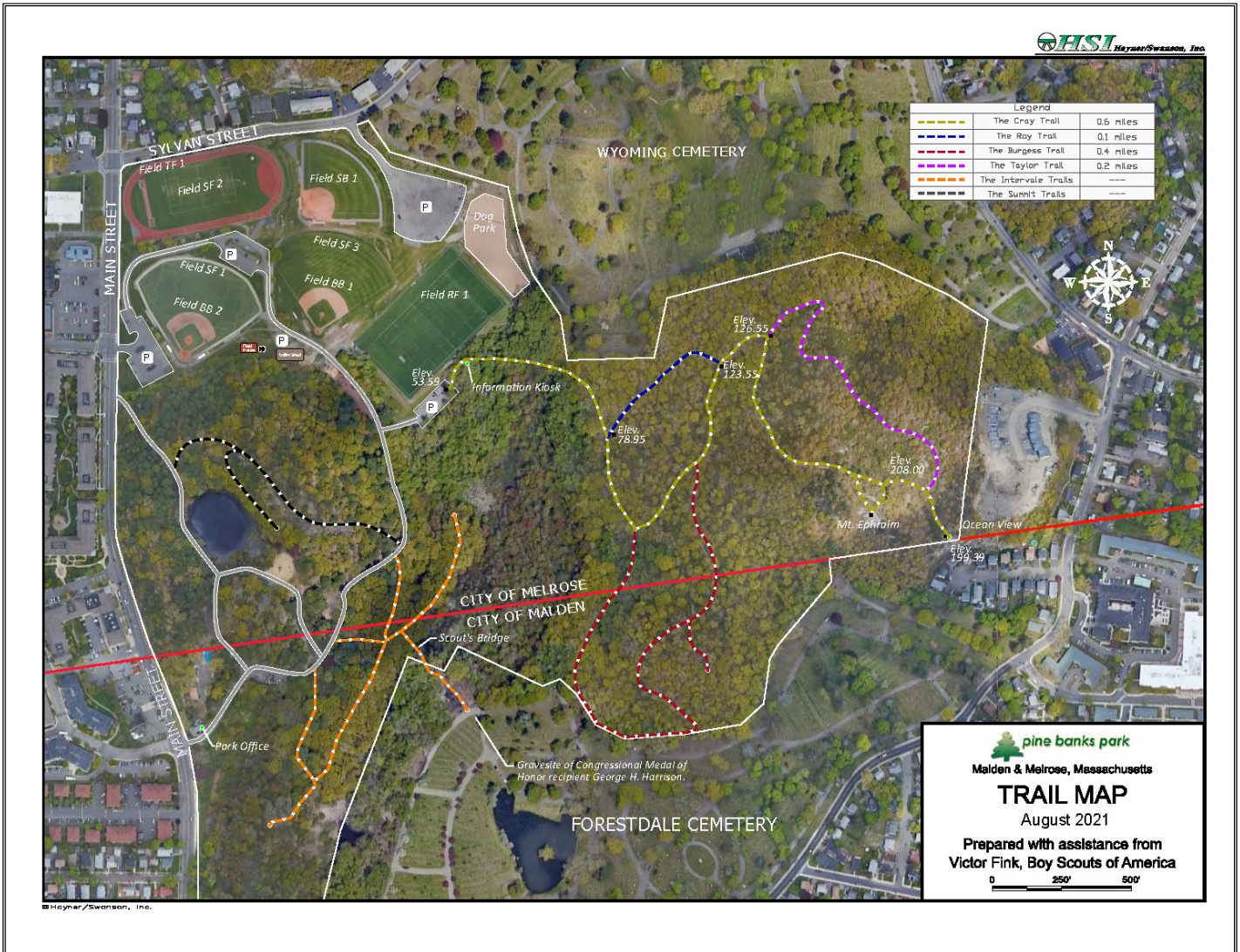
A sample of groups which hold their "Special Events" at the Park during the season. They included:

- A. Melrose Running Club Mother's Day 5K Race
- B. Bread of Life Walk
- C. Melrose High School Marching Band Memorial Day Picnic
- D. Melrose and Malden Boy Scouts Camp Out
- E. Mayors' Cup (Malden vs. Melrose scholastic teams).
- F. Malden YMCA Summer Program (a day camp)
- G. Malden YWCA 5k road race.
- H. Melrose Victorian Fair Road Race
- I. Fundraising event for the Jimmy Fund
- J. Learn to Cope Run and Walk Race
- K. Weekly AA Meetings
- L. Mystic River Rugby Club – Youth Rugby Summer Camp June – July



Youth Rugby Summer Camp

Pine Banks Park – Satellite Photo.



This is a satellite photo of Pine Banks Park as it is presently configured, with an overlay of the locations of improvements and adjoining streets. The trail mapping was part of Victor Fink's Eagle Scout project, and was accomplished with a hand held GPS unit that provided exact locations and elevations. Victor stopped every six feet along the way to get these. His original work has been placed on the updated satellite image showing the new track, softball, dog park and parking area. This has been provided to us by our Civil Engineer, John Vancor, of Hayner/Swanson, and his son, Thomas Vancor, and our thanks goes out to them for it.

It is always interesting to see that the portion of the Park dedicated to the ball fields is a small portion of the total. It is also interesting to see the extensive trails running through the area, which a not well known to residents of either city.

A good portion is covered by a tributary stream to the Malden River. This comes down through the notch in our boundary with Wyoming Cemetery, running in a Southwesterly direction along our border with Forestdale Cemetery. This is the reason that there are no trails on the map where the boundaries for Melrose and Malden are shown. This low area is in contrast to the area to the East, which runs up to the high point at Mt. Ephraim and the view from Ocean View. Anyone who has not been up to visit these areas should try to make it and see the great views of Boston and the Ocean that available at Pine Banks Park.

Pine Banks Park - Trustees' Notes 2022

Contributions.

In support of various projects, the trustees received the following contributions during the fiscal year:

- The Adelaide Breed Bayrd Foundation is in the renewed its grant of \$250,000 over five years. Total contributions from them now exceed \$1 million for park improvements. An additional grant for a similar amount to support capital improvements is to be submitted.
- The Adelaide Breed Bayrd Foundation contributed \$25,000 for the purpose of acquiring miscellaneous equipment, improvements and other initiatives.
- The Adelaide Breed Bayrd Foundation contributed \$5,000 for the hiring of a student from Malden as an intern during the late Spring and Summer. .
- The Piccolo Family Charitable Foundation contributed \$25,000 for the purpose of acquiring miscellaneous equipment, improvements and other initiatives.
- The Piccolo Family Charitable Foundation contributed \$5,000 for the hiring of a college student as an intern from the city of Melrose during the late Spring and Summer.

Capital Projects – Adelaide Breed Bayrd Foundation Loan.

As mentioned last year, the 1963 storage shed was to be replaced with a new Field Utility Building. This is the before picture:



Construction on the building began in the summer of 2021. Due to the East Boston Savings Bank acquisition by Rockland Trust Company, and the departure of key lending personnel, we lost our primary funding source since obtaining the MassDevelopment Bond. As an alternative, the trustees of the Adelaide Breed Bayrd

Foundation agreed to loan the Pine Banks Park Foundation, Inc. the principal amount of \$800,000.00 payable at 4.00% interest fixed over a term of ten years as had previously been discussed with East Boston Savings Bank. From the borrower's perspective, this is an advantageous arrangement in providing a fixed below market loan facility with minimum administrative overhead. From the lender's perspective, it allows the Adelaide Breed Bayrd Foundation to create an innovative and flexible charitable benefit to a local operating charity, like Pine Banks Park, while providing a fixed income investment at competitive rates. And all the Bayrd Trustees grew up at Pine Banks Park.

This loan was closed on February 16, 2022, and has been deployed toward the completion of the building. This loan was included in the FY 2022 budget, and is shown on the FY 2023 budget on line 46 of the Budget Summary.

This is a picture of the new building taken in May 2022, with occupancy set for Memorial Day 2022.



The main entrance is provided by two large overhead doors to the left, and behind the parked truck. To the right is the repair shop, with its own door for access. Inside is a complete vehicle workshop, complete with a lift for repair of park vehicles. Behind the workshop, but not visible here, is the office entrance to the right. The staff area consists of the Superintendent's office, a common break room with kitchenette, staff lockers, and bath and shower facilities. This new facility will provide Pine Banks Park with increased storage, maintenance capacity, and administrative space for the next fifty years. It took a lot of effort from all the friends of Pine Banks Park, but it came in on budget and on time. Our thanks to all.

Pine Banks Park – Budget Summary – Fiscal 2023 Line Item Notes.

Pine Banks Park organizes its funding into three parts:

Part I Income - Compensation and Benefits. Lines 1 – 5 page 5.

The Park 'Leases' its employees from the City of Melrose. All compensation and benefits are administered through the Human Resources Department of the City of Melrose, and the entire scope of the costs are shown on the Park Budget. The City of Malden advances to the City of Melrose one half of the amounts required quarterly as shown on page 6. We include all costs related to benefits and retirement to be sure that the amounts are shared equally. The process was put into place in November 2012, and has been working extremely well, with thanks to the Human Resources Department of Malden and Melrose. Detail information is shown on the Compensation & Benefits Summary on page 6. These figures have remained flat from last year.

Part II Income – Operations - Budget Summary Lines 6 - 42. & 59 – 67.

These expenditures are made through a segregated central operating account at the Park, funded by monthly disbursements from each city. This has allowed a more accurate and timely control over expenses, which previously were made by each city on a per-expenditure basis. It also provides a more accurate basis for budgeting. The process has indicated areas to focus for more effective application of resources. These figures show an increase of \$23,450 due to increased overhead in the operation of the new building, including heat, burglar alarm & internet totaled on line 67. The figures in the red box represent funds advanced from each city during the year.

Part III Income - Equipment and Capital Purchases Lines 43 - 55.

Capital expenses and acquisitions are shown on lines 43 - 55. These items are allocated and billed to each city as they are incurred during the year. Line 45 is the continuing amortization payment for the field improvements, and line 46 is for the supplemental funding of the Field Utility Building. Line 51 is a new one time capital expenditure to pave the parking lot by the playground.

Conclusion.

The Summary of expenditures is on lines 56 through 70. The Statutory Mandate is shown on line 71, and due to growth in assessed values has grown \$56,538.43 this year to \$851,361.92. The proposed budget is \$973,571.89 and exceeds the mandate by \$122,209.97, attributable largely to capital improvements.

The Trustees wish to express their appreciation to the citizens of Malden and Melrose for making this project possible. Those contributions together with the private grants that we continue to receive have permitted the Park to greatly improve its services for the citizens of both communities.

Respectfully submitted,

C. Henry Kezer, President & Chairman.

